



Service Delivery Budget Implementation Plan 2021/2022

LAINGSBURG MUNICIPALITY

Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name JAFTA BOOYEN

Municipal Manager of Laingsburg Municipality

Signature 


Date 14/06/21

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name RICARDO LOUW

Mayor of Laingsburg Municipality

Signature 

Date 14/06/21

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL1	Finance and Administration	Municipal Transformation and Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Limit the vacancy rate to less than 10% of budgeted posts by 30 June 2022 ((Number of posts filled/Total number of budgeted posts)x100]	% vacancy rate of budgeted posts by 30 June 2022	All	Senior Manager: Finance and Corporate Services	10%	Percentage	10%	0%	0%	0%	10%
TL2	Finance and Administration	Municipal Transformation and Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2022 ((Actual amount spent on training/total operational budget)x100]	% of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2022	All	Senior Manager: Finance and Corporate Services	1%	Percentage	0.05%	0%	0%	0%	0.05%
TL3	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Achieve a debtor payment percentage of 65% by 30 June 2022 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100]	% debtor payment achieved	All	Senior Manager: Finance and Corporate Services	91.16%	Percentage	65%	65%	65%	65%	65%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL4	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2022	Number of residential properties which are billed for electricity or have prepaid meters (Excluding Eskom areas) as at 30 June 2022	All	Senior Manager: Finance and Corporate Services	852	Number	650	650	650	650	650
TL5	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2022	Number of residential properties which are billed for water	All	Senior Manager: Finance and Corporate Services	1 338	Number	1 524	1 524	1 524	1 524	1 524
TL6	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2022	Number of residential properties which are billed for sewerage	All	Senior Manager: Finance and Corporate Services	1 295	Number	1 294	1 294	1 294	1 294	1 294

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL7	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2022	Number of residential properties which are billed for refuse removal	All	Senior Manager: Finance and Corporate Services	1 343	Number	1 345	1 345	1 345	1 345	1 345
TL8	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free 50kWh electricity to indigent households as at 30 June 2022	Number of households receiving free basic electricity	All	Senior Manager: Finance and Corporate Services	381	Number	452	452	452	452	452
TL9	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free 6kl water to indigent households as at 30 June 2022	Number of households receiving free basic water	All	Senior Manager: Finance and Corporate Services	565	Number	674	674	674	674	674
TL10	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free basic sanitation to indigent households as at 30 June 2022	Number of households receiving free basic sanitation services	All	Senior Manager: Finance and Corporate Services	554	Number	665	665	665	665	665
TL11	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free basic refuse removal to indigent households as at 30 June 2022	Number of households receiving free basic refuse removal services	All	Senior Manager: Finance and Corporate Services	573	Number	682	682	682	682	682

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL12	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June 2022 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant)x100]	Debt coverage ratio as at 30 June 2022	All	Senior Manager: Finance and Corporate Services	100%	Percentage	40%	0%	0%	0%	40%
TL13	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2022 [(Total outstanding service debtors/annual revenue received for services)x 100]	% outstanding service debtors at 30 June 2022	All	Senior Manager: Finance and Corporate Services	91%	Percentage	80%	0%	0%	0%	80%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL14	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June 2022 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	Cost coverage ratio as at 30 June 2022	All	Senior Manager: Finance and Corporate Services	0	Number	0.35	0	0	0	0.35
TL15	Municipal Manager	Municipal Transformation and Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	The number of people from employment equity target groups employed (to be appointed) by 30 June 2022 in the three highest levels of management in compliance with the equity plan	Number of people employed (to be appointed) by 30 June 2022	All	Municipal Manager	1	Number	0	0	0	0	0
TL16	Municipal Manager	Local Economic Development	Promote local economic development	Create job opportunities through EPWP and LED projects by 30 June 2022	Number of job opportunities created by 30 June 2022	All	Municipal Manager	160	Number	160	0	0	0	160

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL17	Municipal Manager	Good Governance and Public Participation	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Develop a Risk Based Audit Plan for 2022/23 and submit to the Audit Committee for consideration by 30 June 2022	RBAP submitted to the Audit Committee by 30 June 2022	All	Municipal Manager	1	Number	1	0	0	0	1
TL18	Municipal Manager	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2022 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent on capital projects	All	Municipal Manager	85%	Percentage	95%	0%	10%	30%	95%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL19	Municipal Manager	Good Governance and Public Participation	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Develop and distribute at least two municipal newsletters by 30 June 2022	Number of municipal newsletters developed and distributed	All	Municipal Manager	2	Number	2	0	1	0	1
TL20	Community Services	Basic Service Delivery	Developing a safe, clean, healthy and sustainable environment for communities	Review the Disaster Management Plan and submit to Council by 31 March 2022	Reviewed Disaster Management Plan submitted to Council by 31 March 2022	All	Manager: Community Services	1	Number	1	0	0	1	0
TL21	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 75% of the electricity maintenance budget by 30 June 2022 [(Actual expenditure on maintenance divided by the total approved maintenance budget)x100]	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	75%	0%	10%	30%	75%
TL22	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 75% of the water maintenance budget by 30 June 2022 [(Actual expenditure on maintenance divided by the total approved maintenance budget)x100]	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	75%	0%	10%	30%	75%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL23	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 75% of the sewerage maintenance budget by 30 June 2022 [(Actual expenditure on maintenance divided by the total approved maintenance budget)x100]	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	75%	0%	10%	30%	75%
TL24	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 75% of the refuse removal maintenance budget by 30 June 2022 [(Actual expenditure on maintenance divided by the total approved maintenance budget)x100]	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	75%	0%	10%	30%	75%
TL25	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Limit the % electricity unaccounted for to less than 10% by 30 June 2022 [(Number of Electricity Units Purchased – Number of Electricity Units Sold) / Number of Electricity Units Purchased] x 100]	% electricity unaccounted for by 30 June	All	Manager: Infrastructure Services	10%	Percentage	10%	0%	0%	0%	10%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL26	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Limit unaccounted for water to less than 30% by 30 June 2022 [(Number of Kilolitres Water Purchased or Purified – Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100]	% of water unaccounted	All	Manager: Infrastructure Services	50%	Percentage	30%	0%	0%	0%	30%
TL27	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	95% of water samples comply with SANS241 micro biological indicators [(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100]	% of water samples compliant	All	Manager: Infrastructure Services	95%	Percentage	95%	0%	0%	0%	95%
TL28	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	95% of effluent samples comply with permit values in terms of SANS 242 by 30 June 2022 [(Number of effluent samples that comply with permit values/Number of effluent samples tested)x100]	% of effluent samples compliant	All	Manager: Infrastructure Services	91%	Percentage	95%	0%	0%	0%	95%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL29	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Submit a Capacity Report on the Landfill Sites to Council by 30 June 2022	Number of capacity report submitted by 30 June 2022	All	Manager: Infrastructure Services	1	Number	1	0	0	0	1
TL30	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 95% of the budget allocated on the construction of new stormwater bridge crossings in Goidnerville by 30 June 2022 [(Actual expenditure on capital project/ the total approved budget of capital project)x100]	% of capital budget spent	4	Manager: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	0%	10%	30%	95%
TL31	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 95% of the budget allocated on the rising water main in Goidnerville by 30 June 2022 [(Actual expenditure on capital project/ the total approved budget of capital project)x100]	% of capital budget spent	All	Manager: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	0%	10%	30%	95%

Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL32	Municipal Manager	Local Economic Development	Create an environment conducive for economic development	Review the Economic Recovery Plan and submit to Council by 30 June 2022	Reviewed Economic Recovery Plan submitted to Council by 30 June 2022	All	Municipal Manager	New key performance indicator for 2021/22	Number	1	0	0	0	1

Capital Budget for the 2021/22 Financial Year

Directorate	Function	Project name	Funding source	Planned Start Date	Planned Completion Date	Ward	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total	
							(R)													
Infrastructure Services - Road Transport	Waste Water Management: Core Function: Storm Water Management	Storm water Conveyance	Grant funding	2021/07/01	2022/06/30	All	120 705	120 705	120 705	120 705	120 705	120 705	120 705	120 705	120 705	120 705	120 705	120 700	1 448 455	
Infrastructure Services - Water Provision	Water Management: Core Function: Water Distribution	Water Distribution	Grant funding	2021/07/01	2022/06/30	All	411 216	411 216	411 216	411 216	411 216	411 216	411 216	411 216	411 216	411 217	411 217	411 217	4 934 595	
Infrastructure Services - Sewerage Services	Waste Water Management: Core Function: Sewerage	Machinery and Equipment	Grant funding	2021/07/01	2022/06/30	All	624 707	624 707	624 707	624 707	624 707	624 707	624 707	624 707	624 707	624 708	624 708	624 708	7 496 487	
TOTAL							1 156 629	1 156 629	1 156 629	1 156 629	1 156 629	1 156 629	1 156 629	1 156 629	1 156 629	1 156 630	1 156 630	1 156 630	13 879 537	

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	July			August		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	721 058	0	0	721 058	0
Finance and Administration	Finance and Administration: Core Function: Finance	3 572 706	2 142 054	0	3 572 706	2 142 054	0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	0	0	0	0	0	0
Community Services	Community and Social Services: Core Function: Libraries and Archives	131 984	127 087	0	131 984	127 087	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	336	22 384	0	336	22 384	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2 777 904	2 609 343	0	2 777 904	2 609 343	0
Infrastructure Services	Housing: Core Function: Housing	989	24 944	0	989	24 944	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	0	85 785	0	0	85 785	0
Infrastructure Services	Road Transport: Core Function: Roads	98 608	927 990	120 705	98 608	927 990	120 705
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	1 550 317	941 105	0	1 550 317	941 105	0
Infrastructure Services	Water Management: Core Function: Water Distribution	349 444	308 700	702 883	349 444	308 700	702 883
Infrastructure Services	Waste Water Management: Core Function: Sewerage	265 583	135 558	333 040	265 583	135 558	333 040
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	188 401	172 005	0	188 401	172 005	0
Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	TOTAL	8 936 272	8 218 013	1 156 628	8 936 272	8 218 013	1 156 628

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	September			October		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	721 058	0	0	721 058	0
Finance and Administration	Finance and Administration: Core Function: Finance	3 572 706	2 142 054	0	3 572 706	2 142 054	0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	0	0	0	0	0	0
Community Services	Community and Social Services: Core Function: Libraries and Archives	131 984	127 087	0	131 984	127 087	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	336	22 384	0	336	22 384	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2 777 904	2 609 343	0	2 777 904	2 609 343	0
Infrastructure Services	Housing: Core Function: Housing	989	24 944	0	989	24 944	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	0	85 785	0	0	85 785	0
Infrastructure Services	Road Transport: Core Function: Roads	98 608	927 990	120 705	98 608	927 990	120 705
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	1 550 317	941 105	0	1 550 317	941 105	0
Infrastructure Services	Water Management: Core Function: Water Distribution	349 444	308 700	702 883	349 444	308 700	702 883
Infrastructure Services	Waste Water Management: Core Function: Sewerage	265 583	135 558	333 040	265 583	135 558	333 040
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	188 401	172 005	0	188 401	172 005	0
Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	TOTAL	8 936 272	8 218 013	1 156 628	8 936 272	8 218 013	1 156 628

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	November			December		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	721 058	0	0	721 058	0
Finance and Administration	Finance and Administration: Core Function: Finance	3 572 706	2 142 054	0	3 572 706	2 142 054	0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	0	0	0	0	0	0
Community Services	Community and Social Services: Core Function: Libraries and Archives	131 984	127 087	0	131 984	127 087	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	336	22 384	0	336	22 384	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2 777 904	2 609 343	0	2 777 904	2 609 343	0
Infrastructure Services	Housing: Core Function: Housing	989	24 944	0	989	24 944	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	0	85 785	0	0	85 785	0
Infrastructure Services	Road Transport: Core Function: Roads	98 608	927 990	120 705	98 608	927 990	120 705
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	1 550 317	941 105	0	1 550 317	941 105	0
Infrastructure Services	Water Management: Core Function: Water Distribution	349 444	308 700	702 883	349 444	308 700	702 883
Infrastructure Services	Waste Water Management: Core Function: Sewerage	265 583	135 558	333 040	265 583	135 558	333 040
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	188 401	172 005	0	188 401	172 005	0
Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	TOTAL	8 936 272	8 218 013	1 156 628	8 936 272	8 218 013	1 156 628

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	January			February		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	721 058	0	0	721 058	0
Finance and Administration	Finance and Administration: Core Function: Finance	3 572 706	2 142 054	0	3 572 706	2 142 054	0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	0	0	0	0	0	0
Community Services	Community and Social Services: Core Function: Libraries and Archives	131 984	127 087	0	131 984	127 087	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	336	22 384	0	336	22 384	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2 777 904	2 609 343	0	2 777 904	2 609 343	0
Infrastructure Services	Housing: Core Function: Housing	989	24 944	0	989	24 944	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	0	85 785	0	0	85 785	0
Infrastructure Services	Road Transport: Core Function: Roads	98 608	927 990	120 705	98 608	927 990	120 705
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	1 550 317	941 105	0	1 550 317	941 105	0
Infrastructure Services	Water Management: Core Function: Water Distribution	349 444	308 700	702 883	349 444	308 700	702 883
Infrastructure Services	Waste Water Management: Core Function: Sewerage	265 583	135 558	333 040	265 583	135 558	333 040
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	188 401	172 005	0	188 401	172 005	0
Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	TOTAL	8 936 272	8 218 013	1 156 628	8 936 272	8 218 013	1 156 628

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	March			April		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	721 058	0	0	721 058	0
Finance and Administration	Finance and Administration: Core Function: Finance	3 572 706	2 142 054	0	3 572 706	2 142 054	0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	0	0	0	0	0	0
Community Services	Community and Social Services: Core Function: Libraries and Archives	131 984	127 087	0	131 984	127 087	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	336	22 384	0	336	22 384	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2 777 904	2 609 343	0	2 777 904	2 609 343	0
Infrastructure Services	Housing: Core Function: Housing	989	24 944	0	989	24 944	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	0	85 785	0	0	85 785	0
Infrastructure Services	Road Transport: Core Function: Roads	98 608	927 990	120 705	98 608	927 990	120 705
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	1 550 317	941 105	0	1 550 317	941 105	0
Infrastructure Services	Water Management: Core Function: Water Distribution	349 444	308 700	702 883	349 444	308 700	702 883
Infrastructure Services	Waste Water Management: Core Function: Sewerage	265 583	135 558	333 040	265 583	135 558	333 040
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	188 401	172 005	0	188 401	172 005	0
Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	TOTAL	8 936 272	8 218 013	1 156 628	8 936 272	8 218 013	1 156 628

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	May			June		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	0	721 058	0	0	721 070	0
Finance and Administration	Finance and Administration: Core Function: Finance	3 572 706	2 142 054	0	3 572 686	1 271 972	0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	0	0	0	0	0	0
Community Services	Community and Social Services: Core Function: Libraries and Archives	131 984	127 087	0	131 568	105 615	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	336	22 384	0	336	10 206	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2 777 904	2 609 343	0	2 777 904	2 936 083	0
Infrastructure Services	Housing: Core Function: Housing	989	24 944	0	989	24 944	0
Community Services	Health: Core Function: Health Services	0	0	0	420	21 468	0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	0	85 785	0	0	85 783	0
Infrastructure Services	Road Transport: Core Function: Roads	98 608	927 990	120 705	98 604	1 375 496	120 700
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	1 550 317	941 105	0	1 550 317	941 101	0
Infrastructure Services	Water Management: Core Function: Water Distribution	349 444	308 700	702 883	349 444	308 702	702 882
Infrastructure Services	Waste Water Management: Core Function: Sewerage	265 583	135 558	333 040	265 583	135 556	333 047
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	188 401	172 005	0	188 401	172 007	0
Municipal Manager	Other: Core Function: Tourism	0	0	0	0	108 012	0
	TOTAL	8 936 272	8 218 013	1 156 628	8 936 252	8 218 015	1 156 629

Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	TOTAL		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	R0	R8 652 708.00	R0
Finance and Administration	Finance and Administration: Core Function: Finance	R42 872 452.00	R24 834 566.00	R0
Finance and Administration	Finance and Administration: Core Function: Administrative and Corporate Support	R0	R0	R0
Community Services	Community and Social Services: Core Function: Libraries and Archives	R1 583 392.00	R1 503 572.00	R0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	R4 032.00	R256 430.00	R0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	R33 334 848.00	R31 638 856.00	R0
Infrastructure Services	Housing: Core Function: Housing	R11 868.00	R299 328.00	R0
Community Services	Health: Core Function: Health Services	R420.00	R21 468.00	R0
Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	R0	R1 029 418.00	R0
Infrastructure Services	Road Transport: Core Function: Roads	R1 183 292.00	R11 583 386.00	R1 448 455.00
Infrastructure Services	Environmental Protection: Core Function: Pollution Control	R0	R0	R0
Infrastructure Services	Energy Sources: Core Function: Electricity	R18 603 804.00	R11 293 256.00	R0
Infrastructure Services	Water Management: Core Function: Water Distribution	R4 193 328.00	R3 704 402.00	R8 434 595.00
Infrastructure Services	Waste Water Management: Core Function: Sewerage	R3 186 996.00	R1 626 694.00	R3 996 487.00
Infrastructure Services	Waste Management: Core Function: Solid Waste Removal	R2 260 812.00	R2 064 062.00	R0
Municipal Manager	Other: Core Function: Tourism	R0	R108 012.00	R0
TOTAL		R107 235 244.00	R98 616 158.00	R13 879 537.00

Revenue by Source for the 2021/22 Financial Year

Line Item (200 chars)	Jul (R)	Aug (R)	Sep (R)	Oct (R)	Nov (R)	Dec (R)	Jan (R)	Feb (R)	Mar (R)	Apr (R)	May (R)	Jun (R)	TOTAL (R)
Property rates	391 568	391 568	391 568	391 568	391 568	391 568	391 568	391 568	391 568	391 568	391 568	391 552	4 698 800
Service charges - electricity revenue	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 317	1 550 214	18 603 701
Service charges - water revenue	349 444	349 444	349 444	349 444	349 444	349 444	349 444	349 444	349 444	349 444	349 444	349 411	4 193 295
Service charges - sanitation revenue	266 627	266 627	266 627	266 627	266 627	266 627	266 627	266 627	266 627	266 627	266 627	266 478	3 199 375
Service charges - refuse revenue	187 129	187 129	187 129	187 129	187 129	187 129	187 129	187 129	187 129	187 129	187 129	187 009	2 245 428
Rental of facilities and equipment	101 080	101 080	101 080	101 080	101 080	101 080	101 080	101 080	101 080	101 080	101 080	101 080	1 212 960
Interest earned - external investments	56 046	56 046	56 046	56 046	56 046	56 046	56 046	56 046	56 046	56 046	56 046	56 046	672 552
Interest earned - outstanding debtors	64 430	64 430	64 430	64 430	64 430	64 430	64 430	64 430	64 430	64 430	64 430	64 430	773 160
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	2 700 848	32 410 176
Licences and permits	77 250	77 250	77 250	77 250	77 250	77 250	77 250	77 250	77 250	77 250	77 250	77 250	927 000
Agency services	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	166 200
Transfers and subsidies	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 579	2 008 581	24 102 950
Other revenue	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	12 516	150 192
Gains on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 684	R7 779 265	R93 355 789