# LAINGSBURGMUNICIPALITY SECTION 52 REPORTS

QUARTERLY PERFORMANCE

2023/24 ASSESSMENT REPORT- Q 3

01 January 2024 - 31 March 2024



# QUARTERLY PERFORMANCE ASSESMENT REPORT Q 3

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# **QUALITY CERTIFICATE**

I, J Booysen, the Municipal Manager of Laingsburg Local Municipality, hereby certify that the quarterly report on the implementation of the budget and financial state affairs for the period of 1 January 2024 until 31 March 2024 has been prepared in accordance of the Municipal Finance Management Act and regulations made under the Act.

J. BOOYSEN

**MUNICIPAL MANAGER** 

16 April 2024

#### **SECTION 1 - INTRODUCTION**

The purpose of this report is firstly to comply with section 52(d) of the Municipal Finance Management Act (MFMA), by submission of a report to the Council on the implementation of the budget.

The report provides a quarterly overview of the financial performance of the municipality, whilst it also provides a monitoring tool for Council on the non-financial indicators which are part of the service delivery and budget implementation plan.

The reports strategic objective is to ensure good governance, provide a monitor tool for financial viability as well as to provide Council with the necessary information to make informed decisions.

Section 52 (d) of the MFMA requires that:

"The mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality."

Section 75 (1) (k) of the MFMA requires that one should place the following documents of the municipality on the website:

# "All quarterly reports tabled in the council in terms of section 52 (d)."

Council must therefore take note that this report will be published on the official website of the Municipality.

The report provides a quarterly overview of the municipal financial and non-financial performance to give council a monitoring tool to review performance as part of the Service Delivery and Budget Implementation plan (SDBIP) regarding the progress made with the implementation of Key Performance Indicators (KPI's) in the realization of the developmental priorities and strategic objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the second quarter (01 January 2024 – 31 March 2024) of the 2023/2024 financial year.

#### **SECTION 2 – EXECUTIVE MAYOR'S REPORT**

Schedule C (In-Year Reports of Municipalities) of the Local Government: Municipal Finance Management Act Municipal Budget and Reporting Regulations, relating to the Mayor's report states that:

- "3. Mayor's report The mayor's report accompanying an in-year must provide
  - a) A summary of whether the municipality's budget is being implemented in accordance with the service delivery and budget implementation plan and any service delivery agreements with municipal entities;"

Refer to Section 3 – Executive summary for the measurement of financial (Section 3.1) and non-financial (Section 3.2) key performance indicators.

b) "A summary of any financial problems or risks facing the municipality or any such entity; and"

I am not aware of any financial problems or risks facing the municipality.

c) "Any other information considered relevant by the mayor."

There is no other information considered to be relevant.

# **SECTION 3 – RESOLUTIONS**

The draft resolution tabled to Council by the Executive Mayor for consideration regarding the Section 52 report is:

• That Council takes cognizance of the Finance Management Report (MFMA Section 52 report) for the quarter ending 31 March 2024 on the implementation of the budget and the financial state of affairs of the municipality.

# **SECTION 4 – EXECUTIVE SUMMARY**

The quarterly report, the so called MFMA Section 52 report, is a monitoring tool for the approved service delivery and budget implementation plan, which can be divided into two parts namely the financial and non-financial key performance indicators.

#### 4.1 Financial problems and risks

At the end of the third quarter, the Municipality generated 62.1% or R 23,999 of the quarterly budgeted income. This amount includes the operating subsidies to date.

Total operating expenses for the quarter, including provisions, stand at R 21.704 million.

The total unspent subsidies at the end of this quarter amount to R 29.652 million against the cash of R 34.371 million in the bank. The total cash liabilities against the available cash amount to R 34.437 million. This means that if all obligations are paid immediately, there will in effect be a cash deficit of R 0.066 million.

Debiteure Stelsel	Jaar-tot-datum	Uitstaande saldo ingesluit
Elektrisiteit	102.62%	93.44%
Water	89.89%	55.14%
Vullis	87.91%	62.07%
Riool	88.65%	53.45%
Hure	104.78%	53.33%
Eiendomsbelasting	93.93%	49.47%
Dienste Debiteure	97.46%	76.47%
Alle Debiteure - huur ingesluit	94.24%	66.61%
0.19 0.8 0.7 0.6 0.5 0.4 0.3 0.2		
0.4 0.3 0.2 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1	Riod Hure	dienste Debiteure huur.

From this it can be deduced that the collection percentage of all debtors is less than the budgeted 95%. This means that the cash for the daily management of the municipality is not up to par. The outstanding total amount for debtors increased by R 1.539 million from 1 July 2023 to the end of the quarter. 95% of this amount was budgeted to be collected and amounts to R 1.462 million, which therefore did not flow in as cash for spending.

# 4.2 Other Relevant information

# 4.3 Operating Revenue

For this quarter, the Municipality generated 62.1% or R 23.999 million of the quarterly budgeted income of R 38.661 million, which is less than the budgeted amounts. This amount includes the operational allowances to date.

# 4.4 Operating Expenditure

Operating expenses of R 20.302 million for the quarter do not include part of the depreciation charges, annual bonuses and exclude the annual calculation for provisions. The total amount for the year-to-date portion of provisions is R 1.403 million. This will effectively bring the total quarterly expenditure to date to R 21.704 million. The quarterly expenditure is less than the budgeted quarterly amount. This means that the Municipality spent 23.1% less during this quarter.

#### 4.5 Capital Expenditure

The Municipality spent R 3.958 million of the externally funded capital budget for this quarter. An amount of R 29 652 million in capital grants (MIG and WSIG) has already been received. So far, 31.63% of the year's capital budget has been spent.

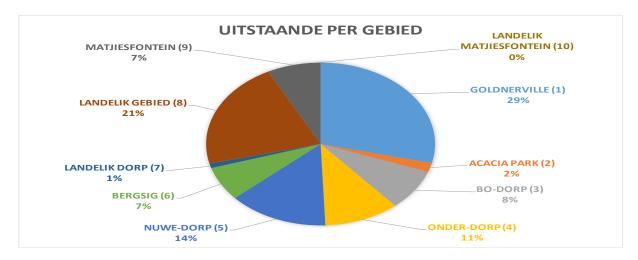
#### 4.6 Cash Flow

The Municipality started with a cash balance of R 2.479 million at the beginning of the first quarter and it increased by R 31.892 million. The ending balance for the quarter is R 34.371 million. The municipal cash flow is mainly from operating activities and grants as no loans or investments are budgeted for the financial year. The first transfers of Equitable Share and other capital allocations were received during the quarter.

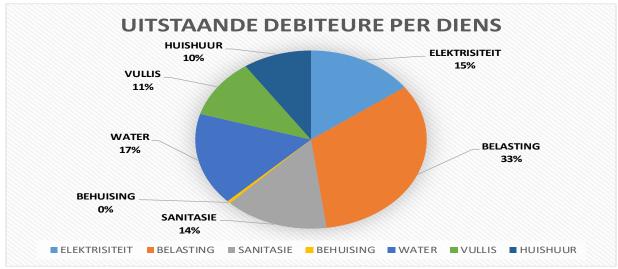
#### 4.7 Debtors

The outstanding debtors of the Municipality amount to R 13.572 million at the end of this quarter.

The following graph shows the outstanding debtors per ward as at the end of March 2024:



The following graph shows the outstanding debtors per service type as at the end of March 2024:



#### 4.8 Creditors

Total outstanding operating creditors amount to R 1.045 at the end of the first quarter. All outstanding amounts are within the 30 days outstanding categories that comply with Section 65 of the MFMA. Sometimes, however, it happens that a supplier issues invoices more than 30 days after the date of the invoice date for payment, but in most cases the payments are made upon presentation of the invoices.

# **4.9 Cost Containment Measures**

The Local Government: Municipal Cost Containment Regulations (MCCR), were promulgated on 7 September 2019 and came into effect on 1 July 2019.

Sections 62(1)(a) and 95(a) of the Act on Municipal Financial Management No. 56 of 2003 (MFMA) states that the accounting officer of a municipality or municipal entity is responsible for the management of the financial administration of a municipality and must, for this purpose, take all reasonable steps to ensure that the resources of the municipality are effectively, be used efficiently and economically.

Pursuant to MFMA Circular 97 issued on 1 July 2019, municipalities are expected to utilize existing reporting requirements, to report internally and externally on cost saving measures.

The following table summarizes the main items as prescribed in the circular and MKR.

KOSTE BESPARINGS JAAR-TOT-DATUM VERSLAG							
Koste Besparings Items	JAARLIKSE BEGROTING	MAANDELIKSE BEGROTING	BEGROTING JTD	UITGAWE HIERDIE PERIODE	UITGAWE JTD	OOR OF (BESPAAR) VIR MAAND	OOR OF (BESPAAR) JTD
	R'	R'	R'	R'	R'	R'	R'
Gebruik van konsultante	7 028 592	1 171 432	5 750 666	336 115	5 126 247	(835 317)	(624 420)
Reis en verblyfkoste	635 892	52 991	476 919	23 633	358 553	(29 358)	(118 366)
Akkommodasie	288 240	24 020	216 180	-	190 240	(24 020)	(25 940)
Borgskappe en spyseniering	53 064	4 422	39 798	2 652	28 067	(1 770)	(11 731)
Kommunikasie	256 776	21 398	192 582	20 567	191 133	(831)	(1 449)
Oortyd	745 524	62 127	559 143	45 066	594 821	(17 061)	35 678
Totaal	R 9 008 088	R 1 336 390	R 7 235 288	R 428 033	R 6 489 060	(908 357)	(746 228)

#### SECTION 5 - FINANCIAL KEY PERFORMANCE INDICATORS

The financial performance indicators as prescribed by National Treasury are provided in Table SC 2.

W C 051 Lain gaburg - Supporting Table S C 2 Monthly Budget Statement - performance indicators - Q3 Third Quarter

W G to 1 Lain gaburg - Supporting Table s	oz montni y bu uget otatement - perionna	el Ce		- Q3 Inira Q			
		l	2022/23		Budget Ye	,	
Description of financial indicator	Basis of calculation	Ref	Au dit ed	Original	Adjusted	YearTD	Full Year
			Outcome	Bu dg et	Budget	actu al	Fo recast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Ex penditure		2.1%	6.1%	6.9%	0.0%	4.5%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and		0.0%	0.0%	0.0%	0.0%	0.0%
	grants						
Safety of Capital							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax		9.7%	8.8%	8.4%	17.0%	8.4%
	Provision/Funds & Reserves						
Geering	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity							
Current Ratio	Current as sets /current liabilities	1	79.9%	101.5%	123.1%	112.3%	123.1%
Liquidity Ratio	Monetary Assets/CurrentLiabilities		11.5%	125.7%	117.3%	82.2%	117.3%
Revenue Management							
Annual Debitors Collection Rate	Last 12 Mths Receipts/Last 12 Mths Billing						
(Payment Lev el 99)							
Outstanding Debtors to Revenue	Total Outstanding Delitors to Annual Revenue		8.4%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Niths Riec overed/Tidal Debtors >		0.0%	0.0%	0.0%	0.0%	0.0%
	12 Months Old						
C red ito rs Management							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's		0.0%	0.0%	0.0%	0.0%	0.0%
	65(e))						
Funding of Provisions							
Percentage Of Provisions Nat Funded	Unfunded Provisions/Total Provisions						
Other Indicators							
Electricity Distribution Losses	%Volume (units purchased and generated less	2	0.0%	0.0%	0.0%	0.0%	0.0%
	units sold)/units purchased and generated						
Water Distribution Losses	%Wolume (units purchased and own source less	2	0.0%	0.0%	0.0%	0.0%	0.0%
	units sold)/Total units purchased and own source						
Employee costs	Employee costs/Total Revenue - capital revenue		28.6%	31.8%	31.2%	32.6%	31.2%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		1.4%	1.7%	1,696	1.2%	1.696
repair o manterense	Trous rose rose outer outer		1.470		1.070	1.270	1.070
Interest & Decreciation	16 DT otal Revenue - capital revenue		13.6%	6,5%	6.5%	0.096	4.2%
in Eresta Depresiason	a D T dai Revenue - capai revenue		13.078	0.076	0.376	0.078	4.276
IDP regulation financial viability indicators	7-14 0		0.0%	0.0%	0.004	0.004	0.0%
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt		0.0%	0.0%	0.0%	0.0%	0.0%
	service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue		0.0%	0.0%	0.0%	0.0%	0.0%
	received for services						
ii. Cost coverage	(Av ailable cash + Inv estments)/monthly fix ed		0.0%	0.0%	0.0%	0.0%	0.0%
	operational expenditure	$\bot$					

The other financial performance indicators are discussed below:

Table 5.1 provides a high level summary of the municipality's performance on the capital and operational revenue and expenditure measured against the budget as at 31 March 2024.

# **5.1 Key Financial Indicators**

Description	Operating Revenue R'000	Operating Expenditure R'000	Capital Expenditure R'000
Year-to-date budget CY	113 105 475	74 309 688	15 291 708
Actuals as at Current Quarter	89 830 862	68 985 306	2 050 116
Variance between YTD Budget and YTD Actuals	23 274 613	5 324 382	13 241 592
Variance %	20,58	7,17	100,00

**Table 5. 2 Actual Budget Spending** 

Description	Operating Revenue R'000	Operating Expenditure R'000	Capital Expenditure R'000
Annual Budget	150 807 300	99 079 584	48 432 120
Actuals as at Current Quarter	89 830 862	68 985 306	2 050 116
Actual as % of total Budget	59,57	69,63	4,23

Table 5.3 provides the key financial indicators, comparing the 2022/23 financial performance of the municipality to the 2023/24 year to date figures as at 31 March 2024.

RATIO DESCRIPTION	CQ	PQ
Revenue Management		
Level of reliance on Government grants	17,07	17,43
Actual income vs Budgeted Income	79,42	100,00
Expenditure Management		
Personnel Costs to total Expenditure	3,98	3,88
Actual expenditure vs Budgeted	92,83	86,28
Expenditure	, 2,00	00,20
Interest Paid as a percentage of total expenditure	-	-
Repairs and maintenance / PPE (carry		0.00
amount)	0,32	0,20
Repairs and maintenance / total	1,28	1,13
expenditure	1,20	1,13
<u>Asset Management</u>		
Actual versus Budgeted Capital	4,23	96,94
Expenditure	1,20	, 0,, 1
Stockholding period(Days)		
Debt Management	20	20
Creditors payment period (Days)	30	30
Arrear debtors collection period (Days)	242	367
Liquidity	110.07	111.00
Current ratio	112,27	111,98
Acid Test ratio Turnover of accounts receivable	103,43	98,35 0,99
Cash to interest	1,45	0,77
Debt to cash	9,73	4,76
Cash to income	1,68	1,55
Total Liabilities / Total Assets	20,91	17,87
Total Elabilities / Total Assets	20,71	17,07

# 5.2 Borrowing, funding and reserves policy

The borrowing, funding and reserves policy makes the measurement of the following ratios compulsory:

a) Interest paid to total expenditure

# 5.2.1 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the interest paid to total expenditure may not exceed 5%.

# **5.2.2 Interpretation of Results**

Interest paid to total expenditure is well within the norm of 5% Interest payments are currently made bi-annually.

b) Total long term debt to total operating revenue

# 5.2.3 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the total long term debt to total operating revenue (excluding conditional grants and transfers) must not exceed 45%. Table 5.4 provides the year to date measurement against the results of 2022/23.

**Table 5.4 Long Term Revenue** 

DESCRIPTION	CQ	PQ
Interest paid to total expenditure	0	0
Total interest paid	0	0
Total Operating expenditure	68 985 306	48 683 802

#### **5.2.4 Interpretation of Results**

This percentage of long-term debt to operating revenue is well within the approved policy of Council of 45%.

c) Cash generation from operating activities

# 5.2.5 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the cash generation from operating activities must at least cover the annual loan repayments 1 time.

Table 5.5 provides the year to date measurement against the results of 2022/23.

Table 5.5 Loan Repayments versus Cash

Description	CQ	PQ
Coverage of Annual Loan Repayments by cash generated from operating	0	0
Cash generated from operating activities	13 347 016	6 884 835
Annual Loan Repayments	0	0

#### **5.2.6 Interpretation of Results**

Laingsburg Municipality does not have a high reliance on loans. Thus the ratio will always be favorable. The coverage of cash generated from operating activities to the annual loan repayment is well above the norm of 1 time.

d) Percentage of annual loan repayment to total operating expenditure

# 5.2.7 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the percentage of total annual loan repayment

(Capital and Interest) to total operating expenditure must not be more than 10%.

Table 5.6 provides the year to date measurement against the results of 2022/23.

**Table 5.6 Loan Repayments** 

Description	CQ	PQ
Percentage of annual loan repayments to total operating expenditure	0	0
Annual loan repayments (interest & Capital)	0	0
Total Operating Expenditure	68 985 306	48 683 802,00

# **5.2.8 Interpretation of Results**

Laingsburg Municipality does not have a high reliance on loans and thus the amounts relating to repayment of loans are low. Thus the ratio will always be favorable. The percentage of annual loan repayment to total operating expenditure is well within the norm of 10%.

# 5.3 Liquidity policy

The liquidity policy makes the measurement of the following ratios compulsory:

a) Cash/Cost Coverage Ratio

# 5.3.1 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants) must be calculated as ((Cash and Cash Equivalents – Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortization, Provision for Bad Debts, Impairment and Loss on Disposal of Assets) and that a coverage of 1-3 times is acceptable.

Table 5.7 provides the measurement based on the last month of the quarter measured against the second quarter of 2023/24.

**Table 5.7 Cash and Cash Equivalents** 

DESCRIPTION	CQ	PQ
Cash/Cost Coverage Ratio (Times)		
Cash and Cash equivalents	34 371 011	22 481 821
Monthly Fixed Operational	4 685 777	4 685 777
Expenditure		
Cash and Cash Equivalents:		
Petty Cash and bank Balances	33 894 834	22 005 637
Less:		
Unspent Conditional Grants	29 651 602	20 160 140
Overdraft	0	0
Plus:		
Short-term investments	476 180	476 180
Monthly Fixed Operational		
Expenditure		
Total average monthly expenditure for the	22 995 102	16 227 934
year	22 993 102	16 22/ 934
Less:		
Depreciation & Amortisation	0	0
Provision for bad debt	5 549 940	5 549 940
Impairment and loss on Disposal of Assets	3 304 666	3 304 666
Fair Value Adjustments	0	0

#### **5.3.2** Interpretation of Results

The cash/cost coverage ratio is less than the norm of 1-3 times as per liquidity policy and improved from 2022/23 to 2023/24 mainly because of the increase in "Short-term investments".

# b) Current ratio

# 5.3.3 Purpose/ Use of the Ratio and Norm

The purpose of this ratio is to measure the Municipality's ability to meets its short-term commitments.

The higher the current Ratio, the more capable the Municipality will be to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point.

If current liabilities exceed current assets, it highlights serious financial challenges and likely liquidity problems i.e. insufficient cash to meet short-term financial obligations. Current assets must therefore be increased to appropriately cover current liabilities otherwise there is a risk that non-current assets will need to be liquidated to settle current liabilities.

The approved policy by Council determines that the current ratio must be between 1.5:1 and 2:1.

**Table 5.8 Current Assets and Liabilities** 

Description	CQ	PQ
Current Ratio	112,27	111,98
Current Assets	46 968 012	37 639 819
Current Liabilities	41 835 863	33 611 871

# **5.3.4 Interpretation of Results**

The municipality operates above the norm set by Council. The ratio improved since the end of the previous year.

The liquidity policy goes a step further and prescribes the calculation formula to determine a minimum liquidity requirement; it differs from the normal generally recognized calculation method as used above.

Table 5.9 provides the measurement method as prescribed in the policy; it measures the year to date results against the results of 2022/23.

**Table 5.9 Liquidity Requirement Calculation** 

Liquidity Requirement Calculation	CQ R	PQ R
All earmarked and/or conditional grants received but not yet utilised	0	0
Value of the provisions held in cash for the clearing of alien vegetation and the rehabilitation of landfill sites to the extent that these funds are required within the following 5 years	0	0
Value of legally entrenched short term rights and benefits of employees related to Medical benefits & Retirement benefits	550 029	409 269
Unspent Loan Funds	0	0
Funds held for agency services not yet performed	0	0
Reserve funds reflected in Statement of Financial Position that are assumed to be held in cash	21 908 361	21 932 394
Capital redemption and interest payments on external loans not reflected as part of normal operational expenditure	0	0
1 months operational expenditure excluding non-cash items	4 685 777	4 685 777
Consumer Deposits	238 808	262 841
Other Deposits and Other Advance Payments:		
- Retentions	1 277 883	1 457 853
- Payments Received in Advance	-49 542	-54 342
- Other Deposits	183 080	177 899
Non-current Deposits	0	0
Commitments resulting from contracts concluded as part of Capex Programme, not reflected in operational budget	33 140 414	37 010 103

Table 5.10 Actual Liquidity

Table 5.10 Actual Enquirity	CQ	PQ
Liquidity Requirement Calculation	R R	R
All earmarked and/or conditional grants received but not yet utilised	0	0
Value of the provisions held in cash for the		
clearing of alien vegetation and the		
rehabilitation of landfill sites to the extent that	0	0
these funds are required within the following 5		
years		
Value of legally entrenched short term rights		
and benefits of employees related to Medical	550 029	409 269
benefits & Retirement benefits		
Unspent Loan Funds	0	0
Funds held for agency services not yet	0	0
performed	U	U
Reserve funds reflected in Statement of		
Financial Position that are assumed to be held	21 908 361	21 932 394
in cash		
Capital redemption and interest payments on		
external loans not reflected as part of normal	0	0
operational expenditure		
1 months operational expenditure excluding	4 685 777	4 685 777
non-cash items		
Consumer Deposits	238 808	262 841
Other Deposits and Other Advance Payments:		
- Retentions	1 277 883	1 457 853
- Payments Received in Advance	-49 542	-54 342
- Other Deposits	183 080	177 899
Non-current Deposits	0	0
Commitments resulting from contracts		
concluded as part of Capex Programme, not	33 140 414	37 010 103
reflected in operational budget		3. 2.2

Actual available liquidity held [reference paragraph 4.2.]	CQ R	PQ R		
Bank Balance at e.g.:				
- ABSA, FNB, Standard Bank, Nedbank, Investec, Money Market	33 894 834	22 005 637		
Bank balance sub total	33 894 834	22 005 637		
95% of all other term investments with Banks	452 371	452 371		
90% of Market value of all Bonds on the JSE that are held	0	0		
Consumer debtors (current – 60 days)	3 199 372	4 107 649		
Other reserves held in cash not reflected in bank balances mentioned above for e.g.:	0	0		
- Unspent conditional grants	29 651 602	20 160 140		
<ul> <li>Payments received for agency functions not yet performed</li> </ul>	0	0		
- The cash value of reserves held	0	0		
<ul> <li>Cash deposits held as part of loan covenants or ceded</li> </ul>	0	0		
<ul> <li>Undrawn bank overdraft facility or committed liquidity lines available</li> </ul>	0	0		
TOTAL LIQUIDITY AVAILABLE	67 198 179	46 725 797		
LIQUIDITY SURPLUS (SHORTFALL)				
SURPLUS THAT COULD BE APPROPRIATED TO CAPITAL REPLACEMENT RESERVE	0	0		

# **5.3.5 Interpretation of Results**

It is clear from above that the Municipality does meet the minimum level set by the approved policy. The liquidity surplus improved measured against the result of the last financial year.

# 5.4 Other ratios of importance

The following ratios are important within this quarterly report.

a) Debtors collection period in days

#### 5.4.1 Purpose/ Use of the Ratio and Norm

This ratio reflects the collection period. The debtor days refers to the average number of days required for the Municipality to receive payment from its consumers for bills/invoices issued to them for services.

The ratio is also a good indication of the effectiveness of credit control procedures within the Municipality. If the ratio is above the norm, it indicates that the Municipality is exposed to significant cash flow risk.

This is also an indication that the municipality is experiencing challenges in the collection of outstanding amounts due to it. In addition, this indicates that a significant amount of potential cash is tied up in consumer debtors and the municipality must improve its revenue and cash flow management.

**Table 5.11 Debt Collection** 

Description	CQ	PQ
Debtors collection period (days)		
Consumer debtors * 365	242	367
Rates revenue + Services revenue +		
Debtors income		

# **5.4.2 Interpretation of Results**

The municipality does not operate within the norm. The ration has weakened measured against the result of the last financial year. The reason for the increase in the collection period is due to raising of annual rates in the second quarter of the financial year for the financial period as a whole.

b) Level of reliance on government grants

# 5.4.3 Purpose/ Use of the Ratio and Norm

The Ratio measures the extent to which the municipality's Expenditure is funded through government grant and subsidies.

No norm is proposed at this time by National Treasury. It must be mentioned that National Treasury does promote a healthy balance of funding sources.

**Table 5.12 Grant Reliance** 

Description	CQ	PQ
Level of reliance on government grants	17,07	17,43
Government Grants and subsidies	2 068 399,00	6 336 613,00
Total Revenue	10 442 726,00	23 625 567,00

# **5.4.4 Interpretation of Results**

The results indicate that the municipality is dependent on grant funding to run its normal operations.

b) Implementation of the Capital program

#### 5.4.5 Purpose/ Use of the Ratio and Norm

This ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year, under review. Further, this ratio measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation.

The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget. Any variance above 5% indicates discrepancies in planning and budgeting which should be investigated and corrective measures implemented. Under-spending is also an indicator that the Municipality might be experiencing possible cash flow difficulties to implement projects.

Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programs and/or projects. Overspending may also indicate inaccurate budgeting or poor financial management control.

The norm ranges between 0% and 5% variance

**Table 5.13 Actual Budget Spending** 

Description	CQ	PQ
Actual versus Budgeted Capital Expenditure	2 050 116	46 865 612
Actual Capital Expenditure : Budgeted Capital Expenditure	4,23	96,94
Budgeted Capital Expenditure	48 432 120	48 344 052

# **5.4.6 Interpretation of Results**

The Municipality is functioning within the norm and is on track as per the YTD Budget allocation.

c) Implementation: Operational Revenue

# 5.4.7 Purpose/ Use of the Ratio and Norm

This ratio measures the extent of actual operating revenue (Excl. Capital Grant Revenue) received in relation to budgeted operating revenue during the financial year, under review.

A ratio outside the norm indicates either a challenge in capacity to implement, ineffective billing and credit control, weakness in compilation of budgets or issues of financial controls and management of the Municipality.

The norm ranges between 0% and 5% variance.

# **5.4.8 Interpretation of Results**

With the conversion from old vote numbers used in the old chart of accounts to the new mSCOA short codes and especially the new mSCOA item segment it was difficult to budget monthly projections for the 2023/2024 budget. The budget was therefore only divided equally amongst the 12 months on the financial system. The municipality will only have a more reliable budget per month with the next budget period. It can be mentioned that the actual income collection is in line with previous year actual and projected collection rates.

d) Implementation: Operational Expenditure

# 5.4.9 Purpose/ Use of the Ratio and Norm

This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget. Any variance outside the norm either indicate a challenge in capacity to implement, issues of financial controls and management and/or poor budgeting.

Under-spending normally is an indicator that the Municipality experiences possible cash flow difficulties or capacity challenges to undertake budgeted/planned service delivery, and/or does not prepare accurate and credible budgets. Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programs and/or projects.

Overspending may also indicate inaccurate budgeting or poor financial management control in respect of budget control.

The norm ranges between 0% and 5% variance.

**Table 5.14 Budget Expenditure** 

Description	CQ	PQ
Actual operating expenditure VS Budgeted operating expenditure	10 442 726	23 625 567
Actual Expenditure – Budgeted Expenditure	25,91	25,91
Budgeted Expenditure	40 301 689	40 301 689

# **5.4.10 Interpretation of Results**

The Municipality is functioning outside the norm. With the conversion from old vote numbers used in the old chart of accounts to the new mSCOA short codes and especially the new mSCOA item segment it was difficult to budget monthly projections for the 2023/2024 budget with no available history on this new chart of accounts. The budget was therefore only divided equally amongst the 12 months on the financial system. The municipality will only have a more reliable budget per month with the next budget period.

#### SECTION 6 - NON - FINANCIAL PERFORMANCE REPORT

# **6.1 Background**

# 6.1.1 Legislative Requirements

The Municipal Systems Act (MSA), 2000 requires municipalities to establish a performance management system. Further, the MSA and the Municipal Finance Management Act (MFMA) requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." Performance management is not only relevant to the organization as a whole, but also to the individuals employed in the organization as well as the external service providers and the Municipal Entities. This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

# **6.1.2 Definition of Performance Management**

Performance management is a process which measures the implementation of the organization's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

# **6.1.3 Institutionalizing Performance Management**

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether the strategic goals, set by the organization and its employees, are met.

The constitution of S.A (1996), section 152, dealing with the objectives of local government paves the way for performance management with the requirements for an "accountable government". The democratic values and principles in terms of section 195 (1) are also linked with the concept of performance management, with reference to the principles of inter alia:

- the promotion of efficient, economic and effective use of resources,
- accountable public administration
- to be transparent by providing information,
- to be responsive to the needs of the community, and
- to facilitate a culture of public service and accountability amongst staff.

# **6.1.4 Strategic Performance**

This report highlight the strategic performance in terms of the municipality's Top Layer Service Delivery Budget Implementation Plan (SDBIP), high level performance in terms of the IDP Strategic objectives, performance on the National Key Performance Indicators prescribed in terms of Regulation 796. Details regarding specific basic service delivery targets, achievements and challenges will be included in the Annual Report of the municipality.

# 6.1.5 Definition of Service Delivery Budget Implementation Plan

The SDBIP is defined in terms of Section 1 of the Municipal Finance Management Act (MFMA), no. 56 of 2003, and the format of the SDBIP is prescribed by MFMA Circular 13.

Section 41(1) (e) of the Municipal Systems Act (MSA), no 32 of 2000, prescribes that a process must be established of regular reporting to Council.

The Report is a requirement in terms of section 52 of the Local Government: Municipal Financial Management Act, no. 56 of 2003 which provide for:

- a report on the implementation of the budget and financial state of affairs of the municipality;
- b) The Accounting Officer, while conducting the above, must take into account:
  - Section 71 Reports;

• Performance in line with the Service Delivery & Budget Implementation Plans.

#### 6.1.6 The IDP and the Budget

The Draft IDP 2022/2027 year 2 review implementation 2024/2025 and the Draft Budget 2024/2025 was approved by Council the 28<sup>th</sup>of March 2024. The IDP process and the performance management process are integrated. The IDP fulfills the planning stage of performance management. Performance management in turn, fulfills the implementation management, monitoring and evaluation of the IDP.

# 6.1.7 Municipal Scorecard

The municipal scorecard (Top Layer SDBIP) consolidate service delivery targets set by Council / senior management and provide an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities. Components of the Top Layer SDBIP include:

- One-year detailed plan, but should include a three-year capital plan
- The 5 necessary components include:
- Monthly projections of revenue to be collected for each source
- Expected revenue to be collected NOT billed
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- Section 71 format (Monthly budget statements)
- Quarterly projections of service delivery targets and performance indicators for each vote
- Non-financial measurable performance objectives in the form of targets and indicators
- Output not input / internal management objectives
- Level and standard of service being provided to the community
- Ward information for expenditure and service delivery
- Detailed capital project plan broken down by ward over three years

# 6.1.8 Background to the format of SDBIP

The Municipality's SDBIP consists of a Top Layer (TL) as well as a Departmental Plan for each individual Department. For purposes of reporting, the TL SDBIP is used to report to Council and the Community on the organizational performance of the Municipality. The TL SDBIP measure the achievement of performance indicators with regards to the provision of basic services as prescribed in Section 10 of the Local Government: Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the

Integrated Development Plan (IDP) of the Laingsburg Local Municipality (LLM).

The Top Layer SDBIP was approved by the Mayor on the 14<sup>th</sup> of June 2023. The Departmental SDBIP's measure the achievement of performance indicators that have been determined with regard to operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans have been approved by the Municipal Manager. This Quarterly Performance Assessment Report is based on the seven (7) Strategic Objectives of the municipality.

The overall assessment of actual performance against targets set for the key performance indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology:

Color	Category	Explanation
	KPI Not Yet Measured	KPI's with no targets or actual results for the selected period
	KPI Not Met	Actual vs. target less than 75%
	KPI Almost Met	Actual vs. target between 75% and 100%
	KPI Met	Actual vs. target 100% achieved
	KPI Well Met	Actual vs. target more than 100% and less than 150% achieved
	KPI Extremely Well Met	Actual vs. target more than 150% achieved

Table 3.1: SDBIP Measurement Categories

The Performance Management System is an internet based system and it uses the Service Delivery Budget Implementation Plan (SDBIP) which is approved as its basis. The SDBIP is a layered plan comprising Top Layer SDBIP and Departmental SDBIPs. The performance reporting on the top layer SDBIP is done to Council on a quarterly, half yearly (Mid-year Budget and Performance Assessment Report) and annual basis. Annual amendments to the Top Layer SDBIP must be approved by Council following the submission of the Mid-year Budget and Performance Assessment Report as well as the approved adjustment budget.

This non-financial part of the report is based on the Top Layer SDBIP and comprises the following;

• Summary of the quarterly performance of the Municipality in terms of the seven

- (7) Municipal Strategic Objective; and
- A detailed performance review per Municipal directorate.

#### **6.1.9 Monitoring and Evaluation**

The performance is monitored and evaluated via the SDBIP system. The web based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against key performance indicator targets every month for the previous month's performance.

The system closes every month between the 10th to the 18th day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting take place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.

The system provides management information in tables and graphs, indicating actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.

The system requires key performance indicator owners to update performance comment for each actual captured, which provides a clear indication of how the actual was calculated/reached and serves as part of the portfolio of evidence for audit purposes.

In terms of Section 46(1) (a) (iii) of the Municipal Systems Act the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

# **6.2** Actual Performance for the 3<sup>rd</sup> Quarter

The purpose of strategic performance reporting is to report specifically on the implementation and achievement of IDP outcomes. This section provides an overview on the strategic achievement of the municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer (strategic) SDBIP is the municipality's strategic plan and shows the strategic alignment between the different documents. (IDP, Budget and Performance Agreements)

The Top Layer SDBIP contains performance indicators per Municipal Key Performance Area and comments with corrective measures with regard to indicators not achieved. A detailed

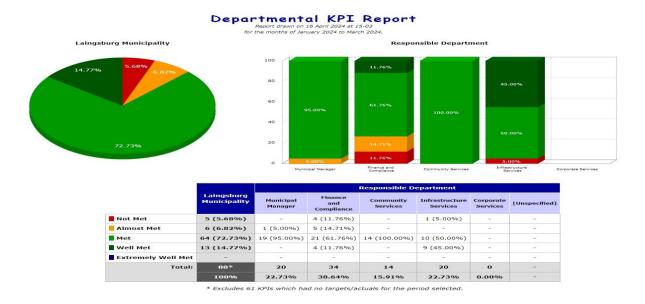
analysis of actual performance for the 3<sup>rd</sup> quarter of the financial year 2023/2024 is provided for in section 6 of this report.

Overall performance (dashboard) per National and Municipal Key Performance Area will be provided for in this report.

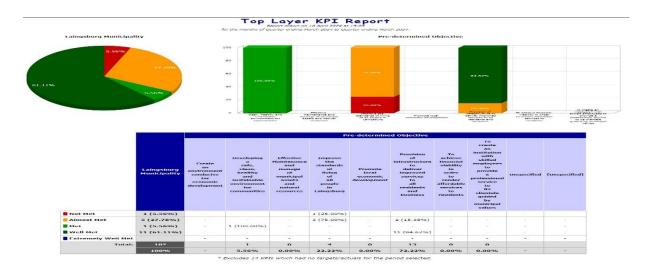
# **6.2.1** Overall Performance of the Municipality

The following graphs illustrate the overall performance of the LLM measured in terms of the Top Layer (strategic) SDBIP 2023/2024(3<sup>rd</sup> quarter).

The performance is also measured and reported on; per National and Municipal Key Performance Area.



The following graphs and tables give an overview on Top Level performance per Pre-Determined Objective (PDO's) for the term under review (01 January 2024 to 31 March 2024)



# **Laingsburg Municipality**

# **TOP LAYER KPI REPORT AT 31 MARCH 2024**

Ref	Responsible Directorate	Municipal KPA	Pre-determined Objective	KPI Name	Description of Unit of Measurement	Calculat ion Type	Provincial Objectives	-	ter end rch 202	_	Performender for 0 endire 20 Quart	verall orman Quarte ng Mar 024 to er end ch 202	er ech ling
								Targ et	Act ual	R	Targ et	Act ual	R
TL179	Corporate Services	Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Limit the vacancy rate to less than 5% of budgeted posts by 30 June 2024 [(Number of posts filled/Total number of budgeted posts) x 100]	% vacancy rate of budgeted posts by 30 June 2024	Reverse Last Value	Empowering People	0.00	0.0	N/ A	0.00	0.0 0%	N / A
TL180	Corporate Services	Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided	The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2024 [(Actual	% of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2024	Last Value	Empowering People	0.00	0.0	N/ A	0.00	0.0 0%	N / A

			by municipal values	amount spent on training/total operational budget) x 100]									
TL181	Finance and Compliance	Institutional Development	To achieve financial viability in order to render affordable services to residents	Achieve a debtor payment percentage of 75% by 30 June 2024 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100]	% debtor payment achieved	Last Value	Innovation and Culture	0.00	0.0	N/ A	0.00	0.0	N / A
TL182	Finance and Compliance	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (Excluding Eskom areas) and billed for the	Number of residential properties which are billed for electricity or have prepaid meters (Excluding Eskom areas) as at 30 June 2024	Last Value	Safe and Cohesive Communities	896	866	0	896	866	0

				service as at 30 June 2024									
TL183	Finance and Compliance	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties that receive piped water (credit and prepaid water metering) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2024	Number of residential properties which are billed for water	Last Value	Safe and Cohesive Communities	1 336	1 381	G2	1 336	1 381	G 2
TL184	Finance and Compliance	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties connected to the municipal waste water sanitation/sewera ge network for sewerage service, irrespective of the number of water closets	Number of residential properties which are billed for sewerage	Last Value	Safe and Cohesive Communities	1 294	1 326	G2	1 294	1 326	G 2

				(toilets) and billed for the service as at 30 June 2024									
TL185	Finance and Compliance	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2024	Number of residential properties which are billed for refuse removal	Last Value	Safe and Cohesive Communities	1 341	1 376	G2	1 341	1 376	G 2
TL186	Finance and Compliance	Infrastructure Development	Improve the standards of living of all people in Laingsburg	Provide free 50kWh electricity to indigent households as at 30 June 2024	Number of households receiving free basic electricity	Last Value	Safe and Cohesive Communities	456	337	R	456	337	R
TL187	Finance and Compliance	Infrastructure Development	Improve the standards of living of all people in Laingsburg	Provide free 6kl water to indigent households as at 30 June 2024	Number of households receiving free basic water	Last Value	Safe and Cohesive Communities	580	476	0	580	476	0
TL188	Finance and Compliance	Infrastructure Development	Improve the standards of living of all people in Laingsburg	Provide free basic sanitation to indigent households as at 30 June 2024	Number of households receiving free basic sanitation services	Last Value	Safe and Cohesive Communities	580	472	0	580	472	0

# QUARTERLY PERFORMANCE ASSESMENT REPORT Q 3 of 2023/2024

TL189	Finance and Compliance	Infrastructure Development	Improve the standards of living of all people in Laingsburg	Provide free basic refuse removal to indigent households as at 30 June 2024	Number of households receiving free basic refuse removal services	Last Value	Safe and Cohesive Communities	580	483	0	580	483	O
TL190	Finance and Compliance	Financial Development	To achieve financial viability in order to render affordable services to residents	Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June 2024 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100]	Debt coverage ratio as at 30 June 2024	Reverse Last Value	Innovation and Culture	0.00	0.0	N/ A	0.00	0.0 0%	N / A

TL191	Finance and Compliance	Financial Development	To achieve financial viability in order to render affordable services to residents	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2024 [(Total outstanding service debtors/annual revenue received for services)x 100]	% outstanding service debtors at 30 June 2024	Reverse Last Value	Innovation and Culture	0.00	0.0	N/ A	0.00	0.0 0%	N / A
TL192	Finance and Compliance	Financial Development	To achieve financial viability in order to render affordable services to residents	Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June 2024 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment /	Cost coverage ratio as at 30 June 2024	Last Value	Innovation and Culture	0	0	N/ A	0	0	N / A

				Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]									
TL193	Corporate Services	Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	The number of people from employment equity target groups employed (to be appointed) by 30 June 2024 in the three highest levels of management in compliance with the equity plan	Number of people employed (to be appointed) by 30 June 2024	Last Value	Growth and Jobs	0	0	N/ A	0	0	N / A
TL194	Corporate Services	Local Economic Development	Promote local economic development	Create job opportunities through EPWP and LED projects by 30 June 2024	Number of job opportunities created by 30 June 2024	Last Value	Innovation and Culture	0	0	N/ A	0	0	N / A
TL195	Municipal Manager	Social Development	To create an institution with skilled employees to provide a	Develop a Risk Based Audit Plan for 2024/25 and submit to the Audit Committee	RBAP submitted to the Audit Committee by 30 June 2024	Carry Over	Innovation and Culture	0	0	N/ A	0	0	N / A

			professional service to its clientele guided by municipal values	for consideration by 30 June 2024									
TL196	Municipal Manager	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2024 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent on capital projects	Last Value	Innovation and Culture	60.0	58. 00 %	0	60.0	58. 00 %	0
TL197	Corporate Services	Social Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Develop and distribute at least two municipal newsletters by 30 June 2024	Number of municipal newsletters developed and distributed	Accumul ative	Innovation and Culture	0	0	N/ A	0	0	N / A
TL198	Community Services	Infrastructure Development	Developing a safe, clean, healthy and sustainable environment for communities	Review the Disaster Management Plan and submit to Council by 31 March 2024	Reviewed Disaster Management Plan submitted to Council by 31 March 2024	Carry Over	Safe and Cohesive Communities	1	1	G	1	1	G

TL199	Infrastructure Services	Infrastructure Development	Effective Maintenance and manage of municipal assets and natural resources	Limit the % electricity unaccounted for to less than 10% by 30 June 2024 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased ) × 100]	% electricity unaccounted for by 30 June	Reverse Last Value	Mobility and Spatial Transformati on	0.00	0.0	N/ A	0.00	0.0 0%	N / A
TL200	Infrastructure Services	Infrastructure Development	Effective Maintenance and manage of municipal assets and natural resources	Limit unaccounted for water to less than 30% by 30 June 2024 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100]	% of water unaccounted	Reverse Last Value	Mobility and Spatial Transformati on	0.00	0.0	N/ A	0.00	0.0 0%	N / A
TL201	Infrastructure Services	Infrastructure Development	Effective Maintenance and manage of municipal assets and natural resources	95% of water samples comply with SANS241 [(Number of water samples that comply with	% of water samples compliant	Last Value	Mobility and Spatial Transformati on	0.00	0.0	N/ A	0.00	0.0 0%	N / A

				SANS241 indicator (e- coli)/Number of water samples tested) x 100]									
TL202	Infrastructure Services	Infrastructure Development	Effective Maintenance and manage of municipal assets and natural resources	95% of effluent samples comply with permit values in terms of SANS 242 by 30 June 2024 [(Number of effluent samples that comply with permit values (suspended solids)/Number of effluent samples tested) x 100]	% of effluent samples compliant	Last Value	Mobility and Spatial Transformati on	0.00	0.0	N/ A	0.00	0.0	N / A
TL203	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on the refurbishment of pump stations in Soutkloof and Bergsig by 30 June 2024 [(Actual expenditure divided by the total approved	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0 0%	70. 00 %	G2	60.0 0%	70. 00 %	G 2

				project budget) x 100]									
TL204	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on the rising water main from the south in Laingsburg (Phase 2) by 30 June 2024 [(Actual expenditure divided by the total approved project budget) x 100]	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0	70. 00 %	G2	60.0	70. 00 %	G 2
TL205	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on the new main pump station in Laingsburg by 30 June 2024 [(Actual expenditure divided by the total approved	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0 0%	70. 00 %	G2	60.0	70. 00 %	G 2

				project budget) x 100]									
TL206	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on the replacement of the elevated water tower in Matjiesfontein by 30 June 2024 [(Actual expenditure divided by the total approved project budget) x 100]	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0	70. 00 %	G2	60.0	70. 00 %	G 2
TL207	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on new sanitation infrastructure in Matjiesfontein by 30 June 2024 [(Actual expenditure divided by the total approved project budget) x 100]	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0 0%	70. 00 %	G2	60.0	70. 00 %	G 2

TL208	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on new bridges in Göldnerville by 30 June 2024 [(Actual expenditure divided by the total approved project budget) x 100]	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0 0%	70. 00 %	G2	60.0	70. 00 %	G 2
TL209	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on the new stormwater infrastructure in Matjiesfontein by 30 June 2024 [(Actual expenditure divided by the total approved project budget) x 100]	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0 0%	70. 00 %	G2	60.0 0%	70. 00 %	G 2
TL210	Infrastructure Services	Infrastructure Development	Provision of infrastructure to deliver improved services to all residents and business	95% of the approved project budget spent on the new Bergsig Sport Field by 30 June 2024 [(Actual	% of budget spent by 30 June 2024	Last Value	Mobility and Spatial Transformati on	60.0 0%	70. 00 %	G2	60.0	70. 00 %	G 2

expenditure divided by the		
total approved project budget) x 100]		

# Overall Summary of Results

KPI Not Yet	KPIs with no	14
Applicable	targets or	
	actuals in the	
	selected	
	period.	
KPI Not Met	0% <=	1
	Actual/Target	
	<= 74.999%	
KPI Almost	75.000% <=	5
Met	Actual/Target	
	<= 99.999%	
KPI Met	Actual meets	1
	Target	
	(Actual/Target	
	= 100%)	
KPI Well Met	100.001% <=	11
	Actual/Target	
	<= 149.999%	
KPI Extremely	150.000% <=	0
Well Met	Actual/Target	
Total KPIs:		32
	Applicable  KPI Not Met  KPI Almost Met  KPI Met  KPI Well Met  KPI Extremely Well Met	Applicable targets or actuals in the selected period.  KPI Not Met 0% <= Actual/Target <= 74.999%  KPI Almost 75.000% <= Met Actual/Target <= 99.999%  KPI Met Actual meets Target (Actual/Target = 100%)  KPI Well Met 100.001% <= Actual/Target <= 149.999%  KPI Extremely 150.000% <= Well Met Actual/Target

#### SECTION 7 – IN-YEAR BUDGET STATEMENT TABLES

The tables included in section 4 of this report are from the C Schedule Monthly Budget Statements legislated as part of the Municipal Budget and Reporting Regulations (MBRR) and reflects the figures of last month of the quarter. All material variances, in other words variances of more than 10%, regarding the financial performance as per table C4; Capital expenditure table as per C5; Financial Position as per table C6 and/or Cash flow as per tableC7 are listed with reasons and remedial/corrective measures in table SC1 following table C7.

Table C1: Monthly Budget Statement Summary

WC051 Laingsburg - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter

WC051 Laingsburg - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter  2022/23 Budget Year 2023/24											
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	ΥTD	Full Year		
	Outcome	Budget	Budget	actual	actual	budget	variance		Forecast		
R thousands		3	3			3		%			
Financial Performance											
Property rates	5 086	5 474	4 973	25	5 001	3 730	1 271	34%	4 973		
Service charges	22 400	29 549	28 774	5 8 3 4	20 121	21 581	(1 459)	-7%	28 774		
Inv estment revenue	415	-	-	-	-	-	-		-		
Transfers and subsidies - Operational	415	454	885	378	771	663	108	16%	885		
Other own revenue	81 939	70 827	71 083	13 95 8	48 801	53 312	(4 512)	-8%	-		
Total Revenue (excluding capital transfers and	110 257	106 305	105 715	20 19 4	74 694	79 286	(4 593)	-6%	105 715		
contributions)											
Employee costs	31 587	33 824	33 023	7701	24 370	24 767	(397)		33 023		
Remuneration of Councillors	3 318	3 527	3 505	858	2 748	2 629	119		3 505		
Depreciation and amortisation	12 258	5 919	5 929	1480	4 439	4 447	(8)		5 929		
Interest	2 767	957	957	0	0	718	(718)		957		
Inventory consumed and bulk purchases	13 279	17 211	15 682	2818	10 207	11762	(1 555)		15 682		
Transfers and subsidies	12	210	212	(936)	29	159	(130)	-81%	212		
Other expenditure	69 799	51 215	39 771	8 3 8 0	27 191	29 828	(2 637)	-9%	39 771		
Total Expenditure	133 022	112 863	99 080	20 30 2	68 985	74 310	(5 324)	-7%	99 080		
Surplus/(Deficit)	(22 765)	(6 558)	6 636	(107)	5 708	4 977	732	15%	6 636		
Transfers and subsidies - capital (monetary	23 887	48 344	45 092	3 803	15 137	33 8 19		-55%	45 092		
Transfers and subsidies - capital (in-k ind)	_	_	_	_	_	_	_		_		
Surplus/(Deficit) after capital transfers &	1 122	41 786	51 728	3 6 9 6	20 846	38 796	(17 950)	-45%	51 728		
contributions							( 223)				
Share of surplus/ (deficit) of associate	_	_	_	_	_	_	_		_		
Surplus/ (Deficit) for the year	1 122	41 786	51 728	3 6 9 6	20 846	38 796	(17 950)	-46%	51 728		
Capital expenditure & funds sources							( 222)				
Capital expenditure	_	48 344	48 432	26 39 8	15 292	36 324	(21 032)	-58%	48 432		
					15 292	36 324			48 432		
Capital transfers recognised		48 344	48 432	45 79 1	10 292	30 324	(21 032)	-307k	40 432		
Borrowing	-	-	-	-	-	-	-		-		
Internally generated funds		-	-	1074	-	-	-		-		
Total sources of capital funds	-	48 344	48 432	46 86 6	15 292	36 324	(21 032)	-58%	48 432		
Financial position											
Total current assets	17 192	20 976	26 477		46 968				26 477		
Total non-current assets	288 734	257 047	331 237		299 079				331 237		
Total current liabilities	21 513	20 673	21 513		41 836				21 513		
Total non current liabilities	30 526	29 436	30 526		30 526				30 526		
Community wealth/Equity	269 465	232 553	310 102		278 113				310 102		
Cash flows											
Net cash from (used) operating	8 387	71 292	71 232	13 347	41 873	53 424	11 551	22%	71 232		
Net cash from (used) investing	(15 805)	(48 344)	(48 432)	(2 04 1)	(15 254)	(3 6 324)	(21 070)	58%	(48 432)		
Net cash from (used) financing	-	-	-	-	-	-	-		-		
Cash/cash equivalents at the month/year end	2 479	25 995	25 995	12 28 2	34 371	20 296	(14 076)	-69%	-		
Dahlam & amditam assissis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total		
Debtors & creditors analysis					i	<u> </u>	ļ				
Debtors Age Analysis											
Debtors Age Analysis	2 556	643	420	342	308	275	9 028	_	13 572		
Debtors Age Analysis Total By Income Source	2 556	643	420	342	308	275	9 028	-	13 572		
Debtors Age Analysis	2 556 1 000	643	420 -	342 -	308	275 -	9 028	- 46	13 572 1 045		

**Table C2: Financial Performance (Functional Classification)** 

W C051 Lainqsburg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter											
		2022/23				Budget Year:	2023/24	·····		,	
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	ΥTD	YTD	Full Year	
		Outco me	Budget	Budget	actual	actual	budget	variance	variance	Forecast	
R thousands	1								%		
Revenue - Functional											
Governance and administration		52 606	89 471	86 111	20 658	45 325	64 5 83	(19258)	-30%	86 111	
Executive and council		-	-	-	-	-	-	-		-	
Finance and administration		52 606	89 471	86111	20 658	45325	64.583	(19 258)	-30%	85 111	
Internal audit		-	_	_	-	-	-			-	
Community and public safety		55 913	30 349	30 646	7 677	22 668	22 984	(317)	-196	30 646	
Community and social services		1 615	1 865	1852	453	1 107	1 389	(282)	-20%	1 852	
Sport and recreation		1	1	2	-	2	1	1	55%	2	
Public safety		54 286	28 471	28781	7 212	21 551	21 586	(35)	096	28 781	
Housing		11	13		3	8	8	(0)	:	11	
Hedit			_	_	_	_	_	(-)			
Economic and environmental services		1140	1 250	1265	303	568	949	(381)	-40%	1 265	
Planning and development			-	-	-	-	-	(221)		-	
Food tensort		1140	1 250	1265	303	568	949	(381)	-40%	1 265	
Environmental protection			-	-	-	-	_	(,==1)		-	
Trading services		24 578	33 579		7 299	21 270	24 5 89	(3.319)	-1396	32 786	
Energy sources		15373	20 623		4 810	13 567	14 586	(1 0 19)	-796	19 448	
Water management		3 4 5 1	5 667	4 681	976		3 511	(275)		4 681	
Was te water management		2751	3 638		753		3 308	(1.074)	-32%	4 410	
Westermanagement		3002	3 652		761		3 184	(952)		4 245	
Other	4	-	-	-	-			(342)		-	
Total Revenue - Functional	2	134 236	154 649	150 807	35 937	89 831	113 105	(23 275)	-21%	150 807	
Expenditure - Functional											
Governance and administration		32 802	39 587	36773	7 944	20214	27 580		-27%	36 773	
Executive and council		32 802 8 950	39 30 / 8 31 5		2 847	6334	2/ 380 6 440	(7 386) (106)	-2/76 -2%	36 773 8 586	
Finance and administration		23852	31 271	28187	2 047 5 096			1,,			
		23 652	31 2/1			13880	21 140	(7 260)	-3476	28 187	
Irtend audit		55 988	30 749	20 451	7 251	22 266	15 3 38	6928	45%	20 451	
Community and public safety											
Community and social services		2160	1 558		388		1 361	(70)		1 815	
Sport and recreation		225	499		73	221	250	(28)		333	
Public safety		53 596	28 678		6 789	20748	13717	7 031	51%	18 289	
Housing		5	8		2		6	(1)		7	
Hediti		1	7	7	(0)		5	(5)		7	
Economic and environmental services		15 110	13 934		3 229	10 316	10 426	(110)		13 902	
Planning and development		773	865		155		620	(74)		827	
Road tensport		14338	13 068		3 062	9770	9 806	(36)	0%	13 074	
Environmental protection		-	-	-	-	-	-	-			
Trading services		28720	28 142	27 450	6 219	15 893	20 588	(4 696)		27 450	
Energy sources		12807	15 61 1	15932	4 209	9 494	11 949	(2455)	-21%	15 932	
Water management		6345	6 565		1 051	3 3 4 0	4 234	(893)	-21%	5 645	
Was te water management		3 4 0 6	3 378	3154	592		2 365	(334)	-14%	3 154	
Was te management		6163	2 588	2720	368		2 040	(1012)	-50%	2 720	
Other	ļ	402	451	504	97	296	378	(82)		504	
Total Expenditure - Functional	3	133 022	112 863	99 080	24 739	68 985	74 310	(5 324)	-7%	99 080	
Surplus/ (Deficit) for the year		1 215	41 786	51728	11 198	20 846	38 796	(17 950)	-45%	51 728	

**Table C3: Financial Performance (Revenue and Expenditure by Municipal Vote)** 

Vote Description	$\top$	20/22/23	t-Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter  Budget Year 2023/24										
rote besorption		Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year			
	Ref	Outcome	Budget	Budget	actual	actual	bu dq et		varian ce				
R thou sands		Cuttomie	buuget	Dunger	20.02	20012	oroga	variance	%	Torecast			
	T ×	v	v	v	v	v	v	v	76 V	10			
Vote 1 - MAYORAL AND COUNCIL (10: IE)		- 12	_	-	-	1.5		-	100				
Vote 2 - MUNICIPAL MANAGER (11: IE)			_		_	_				_			
Vote 3 - CORPORATE SERVICES (12: IE)		(1 812)	4 714	5 275	866	2 729	3 957	(1.228)	-31.0%	5 27			
Vote 4 - BUDGET AND TREASURY (13: E)		54 418	84 757	80 835	19 792	42 596			-29.7%	80 83			
Vols 5 - PLANNING AND DEVELOPMENT (14: E)		-	_	-	-	-	-	-		-			
Vole 6 - COMMUNITY AND SOCIAL SERV (15: IE)		1 615	1 865	1 852	463	1 107	1 389	(282)	-20.3%	185			
Vote 7 - SPORTS AND RECREATION (16: IE)		1	1	2		2		1					
Vote 8 - HOUSING (17: IE)		11	13	11	3	8	8	(0)	-0.3%	11			
Vote 9 - PUBLIC SAFETY (18: IE)		54 286	28 471	28 781	7 212	21 551	21 586	(35)	-0.2%	28 78			
Vote 10 - ROAD TRANSPORT (19: IE)		1 140	1 250	1 265	303	568	949	(381)	-40.1%	1 26			
Vote 11 - WASTE MANAGEMENT (20: IE)		3 002	3 652	4 246	761	2 233	3 184	(952)	-29.9%	4 24			
Vote 12 - WASTE WATER MANAGEMENT (21: IE)		2 7 5 1	3 638	4 410	753	2 234	3 308	(1 074)	-32.5%	4 41			
Vote 13 - WATER (22: IE)		3 451	5 667	4 681	976	3 236	3 511	(275)	-7.8%	4 68			
Vote 14 - ELECTRICTY (23: E)		15 373	20 623	19 448	4 810	13 567	14 586	(1 019)	-7.0%	19 448			
Total Revenue by Vote	2	134 236	154 649	150 807	35 937	89 831	113 105	(23 275)	-20.6%	150 807			
Expenditure by Vote	1												
Vote 1 - MAYORAL AND COUNCIL (10: IE)		5 261	5 153	5 239	2 004	3 819	3 929	(110)	-2.8%	5 23			
Vote 2 - MUNICPAL MANAGER (11: IE)		3 689	3 163	3 347	843	2 515	2 511	4	0.2%	3 34			
Vote 3 - CORPORATE SERVICES (12: IE)		6 838	9 753	6 266	1 314	4 359	4 699	(340)	-7.2%	6 26			
Vote 4 - BUDGET AND TREASURY (13: E)		17 403	21 954	22 411	3 875	9 806	16 808	(7 002)	-41.7%	22 411			
Vote 5 - PLANNING AND DEVELOPMENT (14: E)		773	865	827	166	546	620	(74)	-12.0%	82			
Vote 6 - COMMUNITY AND SO CAL SERV (15: IE)		2 161	1 564	1 822	388	1 292	1 366	(74)	-5.4%	1 82			
Vole 7 - SPORTS AND RECREATION (16: IE)		238	515	347	76	232	260	(28)	-10.9%	34			
Vole 8 - HOUSING (17: E)		5	8	7	2	5	6	(1)	-17.6%				
Vote 9 - PUBLIC SAFETY (18: IE)		53 596	28 678	18 289	6 789	20 748	13 717	7 031	51.3%	18 28			
Vole 10 - ROAD TRANSPORT (19: IE)		14 338	13 068	13 074	3 062	9 770	9 806	(36)	-0.4%	13 07			
Vote 11 - WASTE MANAGEMENT (20: IE)		6 163	2 588	2 720	368	1 028	2 040	(1 012)	-49.6%	272			
Vote 12 - WASTE WATER MANAGEMENT (21: IE)		3 406	3 378	3 154	592	2 032	2 365	(334)	-14.1%	3 15			
Vole 13 - WATER (22: E)		6 345	6 565	5 645	1 051	3 340		(893)	-21.196	5 64			
Vote 14 - ELECTRICITY (23: E)	_	12 807	15 611	15 932	4 209	9 494		(2 455)	-20.5%	15 93:			
Total Expenditure by Vote	2	133 022	112 863	99 080	24 739	68 985	74 310	(5 324)	-7.2%	99 08			
Surplus! (Deficit) for the year	2	1 215	41 786	51 728	11 198	20 846	38 796	(17 950)	-45.3%	51 72			

**Table C4: Financial Performance (Revenue and Expenditure)** 

WC 051 Laings burg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter

WC051 Laingsburg - Table C4 Monthly Budget	T		liciai Peli Oli	III III CO (IIOTO	ilue allu ex		Q3 INITE QU	aitei		
Description	Ref	2022/23		4.5		Budget Year				
Description	IVE.	Aud ited Outcome	Original	Adjusted	Monthly	YearTD	YearTD	YTD	ΥTD	Full Year
B.:		Outcome	Bud get	Budget	actual	actual	budget	variance		Forecast
R thou sand s	⊢								%	
Revenue	l									
Exchange Revenue	l									
Service charges - Electricity	l	14 764	19525	18350	3 991	13 252	13 763			18 350
Service charges - Water	l	2 882	5408	4 4 2 2	869	2 912	3 317	(404)		4 422
Service charges - Waste Water Management	l	2 225 2 528	2209 2408	3008 2994	485 489	1 981 1 966			:	3 008 2 994
Service charges - Waste management	l		191		409 79	235				
Sale of Goods and Rendering of Services Agency services	l	120 185	221	221	44	235 150		11		344 221
Interest	l	97	-	-	-	- 150	-	(10)	-576	- 221
Interest earned from Receivables	l	581	541		158	441		2	196	585
Interest from Current and Non Current Assets	l	415	454		378	771	663			885
Dividends	l	_	_	_	_	_	_	-		_
Rent on Land	l	5	35	84	(176)	53	63	(10)	-15%	84
Rental from Fix ed Assets	l	1732	1806	1659	381	1 209	1 244	(35)	-3%	1 659
Licence and permits		194	181		55	198		(15)		284
Operational Revenue		20	112		8	32		(21)	-39%	70
Non-Exchange Revenue		-	-	-	-	-	-	-		-
Property rates		5 086	5474		25	5 001				4 973
Surcharges and Tax es		-	3303	3303	-	-	2 477	(2 477)		3 303
Fines, penalties and forfeits		54 092	28 290	28514	7 102	21 361	21 386	(25)	0%	28 514
Licence and permits Transfers and subsides - Operational		29 825	35784	35734	6 194	24 787	26 801	(2 013)	-8%	35 734
Inferent	l	337	356	278	113	334	20 00 1	125		278
Fuel Levy	l	-	-	-	-	-		-	0075	_
Operational Revenue	l	_	_	_	_	_	_	_		_
Gains on disposal of Assets	l	(4 831)	6	6	_	_	5	(5)	-100%	6
Other Gains	l	` - '	_	-	-	-	-	- '		-
Discontinued Operations	I	-	_	-	_	_	_	-		-
Total Revenue (excluding capital transfers and		110 257	106 305	105715	20 194	74 694	79 286	(4 593)		105 715
contributions)										
Expenditure By Type	Г									
Employee related costs	l	31 587	33824	33023	7 701	24 370	24 767	(397)	-2%	33 023
Remuneration of councillors	l	3 318	3527	3505	858	2 748	2 629	119	5%	3 505
Bulk purchases - electricity	l	10 737	13604	12711	2 316	8 861	9 533	(672)	-7%	12711
hvenbry consumed	l	2 542	3607		503	1 346				2 971
Debt impairment	l	(708)	1531		_	_	2 087			2 782
Decresiation and amortisation	l	12 258	5919		1 480	4 439	4 447	(		5 929
hierest	l	2 767	957	957	00	0		5-7		957
Contracted services		5 077	7315		781	4 110	4 252	()		5 669
Transfers and subsides		12	210					,		212
					, ,			, ,		
hres overable debts written off		51 016	24442		5 953	17 858				14 394
Operational costs		14 415	17927		1 647	5 224		(7 471)	-59%	16 926
Losses on Disposal of Assets		-	-	-	-	-	-	-		-
Other Losses	ļ	-	_	_	-	-	-	<u> </u>		-
Total Expenditure	ļ	133 022	112 863	99 080	20 302	68 985				99 080
Surplus/(Deficit)		(22 765)	(6558)	6636	(107)	5 708	4 977	732	0	6 636
Transfers and subsidies - capital (monetary allocations)										
		23 887	48344	45092	3 803	15 137	33 819	(18 682)	(0)	45 092
Transfers and subsidies - capital (in-kind)		-	-		-	-	-	-		-
Surplus/(Deficit) after capital transfers &		1 122	41786	51728	3 696	20 846	38 796			51 728
contributions										
income Tax		-	-	-	-	-	-	-		-
Surplus/(Deficit) after in come tax		1 122	41786	51728	3 696	20 846	38 796			51 728
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-		-
Share of Surplus/Deficit attributable to Minorities				_	_	_	_	-		_
Surplus/(Deficit) attributable to municipality		1 122	41786	51728	3 696	20 846	38 796			51 728
Share of Surplus/Deficit attributable to Associate		_	_	_	-	-	-	_		_
Intercompany /Perent subsidiery transactions		_	-	_	_	-	_	_	0	-
Surplus' (Deficit) for the year	ļ	1 122	41786				38 796			51 728
Annual learnest rate legs	_	1 144	41100	21120	0.000	20.040	00100			21720

The Municipality has generated 74.58% or R 79 286 million of the Budgeted Revenue to date which is lower than the budgeted amounts. The largest part of the grants received forms part of the Equitable Share Allocation for the financial year.

Table C5: Capital Expenditure (Municipal Vote, Standard Classification and Funding)

WC051 Lain qsburq - Table C5 Month ly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3Third Quarter

		П	20 22/28 B udget Year 2023 /24								
Vote Description	F	lef	Audre d	Original	Adjusted	Monthly	YearTD	YearTD	ALD	YTD	Full Year
			Outcom e	Budget	Budget	ao tua I	actual	budget	variance	varia no e	Forecast
R thousands	~	۳	~	¥	~	~	~	~	¥	% v	¥
Vote 18 - COMMUNITY AND SOCIAL SERV (35: CAPEX)	$\neg \neg$	┑	-	-	230	15	-	173	(17.1)	-100 %	230
\6 to 19 - SPORTS AND RECREATION (36: CAPEX)			-	7 600	7 680	201	255	5 76 0	(5 504)	-9596	7 580
Vote 20 - PUBLIC SAFETY (38: CAPEX)			-	-	-	7725	-	-	-		-
Vote 21 - ROAD TRANSPORT (30: CAPEX)			-	5-511	5 580	1 3 4 0	5 240	4185	1 055	25%	5 580
Vote 22 - WASTE MAN AGEMENT (40: CAPEX)			-	-	-	15 371	-	-	-		-
Vote 23 - WASTE WATER MANAGEMENT (#1: CAPEC)			-	18-880	18-889	1 515	7 157	14 157	(7 010)	4996	18.889
Vote 24 - WATER (42: CAPEX)			-	15 244	15 057	230	2 538	11 29 3	(8 555)	-77.96	15 057
Total Capital single-year expenditure		4	-	48 344	48 432	25 398	15 202	35 324	(21 032)	-68%	48 432
Total Capital Expenditure		···†	-	48 844	48 482	28 388	16 292	38 324	(21 082)	-68%	48 482
Community and public safety			-	7 800	7 910	78	268	6 888	(5 676)	-0596	7 910
Sport and recreation			-	7 600	7 680	73	256	5 760	(5 504)	-9596	7 580
Economic and environmental services		-	-	8 811	6 680	8 9 12	6 240	4 18 6	1 055	25%	6 680
Rigad tren sport			-	6 511	5 580	3 9 1 2	5 240	4 185	1 055	25%	5 580
Trading services		-	-	84 188	84 642	42 881	9 796	26 90 7	(16 112)	-5296	84 642
Water management			-	15 244	15 057	35	2 538	11 293	(8 555)	-77.96	15 057
Was it watermanagement			-	18 889	18 889	42 844	7 157	14 157	A	4996	18 889
Total Capital Expenditure - Functional Class ifloation	·····†	3	-	48 844	48 482	46 886	16 292	38 32 4	(21 082)	-68%	48 482
Naton al Government	$\neg$	$\dashv$	-	48 344	45 002	45 701	14 100	33 81 9	(19.719)	-58 %	45 002
Transfers recognised - capital		-	-	48 844	48 482	46 791	16 292	38 32 4	(21 082)	-68%	48 482
Internally generated funds			-	-	-	1 074	-	-	-		-
Total Capital Funding	$\neg$	┪	-	48 344	48 492	48 888	16 292	38 324	(21 082)	-68%	48 492

**Table C6: Financial Position** 

WC051 Laingsburg - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter

VVC051 Lanigsburg - Table Co Monthly Budget	y Budget Statement - Financial Position - Q3 Third Quarter  2022/23 Budget Year 2023/24								
Description	Ref	Audited	Original	Adjusted	YearTD	Full Year			
Description .	1.61	Outcome	Budget	Budget	actual	Forecast			
R thousands	1	Outcome	Duager	Buaget	actual	Forecast			
ASSETS									
Current assets									
Cash and cash equivalents		2 479	25 995	25 234	34 371	25 234			
Trade and other receivables from exchange transactions		2 313	3 106	2 422	2 913	2 422			
Receivables from non-exchange transactions		4 036	(17 905)	(9 544)	3 531	(9 544)			
Current portion of non-current receivables		_	` _ ^		_	` _ `			
Inventory		271	306	271	311	271			
VAT		5 760	7 240	5 760	3 698	5 760			
Other current assets		2 333	2 233	2 333	2 144	2 333			
Total current assets		17 192	20 976	26 477	46 968	26 477			
Non current assets									
Investments		_	_	_	_	_			
Investment property		22 153	23 414	22 153	22 153	22 153			
Property, plant and equipment		265 477	232 961	307 990	276 330	307 990			
Biological assets		_	_	_	_	_			
Living and non-living resources		_	_	_	_	_			
Heritage assets		43	43	43	43	43			
Intangible assets		535	611	525	535	525			
Trade and other receivables from exchange transactions		525	18	525	18	525			
Non-current receivables from non-exchange transactions		_	_	_	_	_			
Other non-current assets		_	_	_	_	_			
Total non current assets		288 734	257 047	331 237	299 079	331 237			
TOTAL ASSETS		305 926	278 023	357 713	346 047	357 713			
LIABILITIES									
Current liabilities									
Bank overdraft		_	_	_	_	_			
Financial liabilities		_	_	_	_	_			
Consumer deposits		930	852	930	1 013	930			
Trade and other payables from exchange transactions		20 497	14 038	20 497	13 248	20 497			
Trade and other payables from non-exchange transactions	s	1 148	1 711	1 148	29 652	1 148			
Provision		278	2 887	278	239	278			
VAT		(1 469)	1 064	(1 469)	(2 444)	(1 469)			
Other current liabilities		129	121	129	129	129			
Total current liabilities		21 513	20 673	21 513	41 836	21 513			
Non current liabilities									
Financial liabilities		2	3	2	2	2			
Provision		26 097	24 794	26 097	26 097	26 097			
Long term portion of trade payables		_	_	_	_	_			
Other non-current liabilities		4 427	4 639	4 427	4 427	4 427			
Total non current liabilities		30 526	29 436	30 526	30 526	30 526			
TOTAL LIABILITIES		52 039	50 109	52 039	72 362	52 039			
NET ASSETS	2	253 887	227 914	305 675	273 686	305 675			
COMMUNITY WEALTH/EQUITY									
		269 465	232 553	310 102	278 113	310 102			
Accumulated surplus/(deficit)		209 400	232 333	010 102					
Accumulated surplus/(deficit) Reserves and funds		209 405	232 333	010 102	_	_			
		269 465	-	310 102	_	_			

Explanatory notes to Table C6 – Financial Position

## **Current Assets**

It must be noted that the classification requirements (As per the tables in Section 4) as prescribe by National Treasury. The current assets amounted to R 46 968 mil as at 31 March 2024 (R 37 640 mil as at 31 December 2023), the classification below complies with the GRAP disclosure format.

#### **Non-Current Assets**

The classification requirements are almost aligned to the GRAP requirements. The depreciation and amortization run on all applicable capital assets still needs to be performed.

#### **Current Liabilities**

Current Liabilities are those liabilities of the municipality due and payable in the short-term (less than 12 months). Current Liabilities amounted to R 41 863 mil as at 31 March 2024 (R 33 612 million as at 31 December 2023).

#### **Non-Current Liabilities**

The non-current provisions are created in order to enable the municipality to be in a position to fulfill its known legal obligations when they become due and payable. Non -current provisions, National Treasury's budget formats do not provide for a line item where non-current deposits can be accounted for and thus was included in non-current provisions.

#### Community wealth/Equity

The reserves amount is represented by the Capital Replacement Reserve as at R 0 (31 March 2024) amounted to R 0 (R 0 as at 31 December 2023).

The Capital Replacement Reserve is a cash-backed reserve established to enable the municipality to finance future capital expenditure. Cash contributions, depending on the availability thereof, are made annually to the reserve. The municipality is not able to finance its annual infrastructure capital program by means of this reserve.

**Table C7: Cash Flow** 

		2 022 /28				Budget Year :	20 28 /24			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outs om e	Budget	Budget	ao tural	ao tural	budget	varia noe	varianoe	Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES	$\top$									
R eo eipts										
Pro perty retes		5 955	5 378	4 9 5 4	514	7 177	3715	3 462	93.96	4 95
Service charges		24 471	28 129	29 9 19	2 2 0 2	21 580	22 439	(759)	-396	29 91
Other revienue		11 480	34 132	34 4 65	790	7 0 59	25 849	(18.790)	-7396	34 45
Transfers and Subsidies - Operational		25 432	35 784	31 8 22	5 4 3 0	25 229	23 85 5	2 353	10.96	31 82
Transfers and Subsidies - Capital		23 257	48 344	45 0 92	10 935	41 915	33819	8 097	24.96	45 093
Interest		411	454	885	121	747	663	83	13.96	88
DI v idends		-	-	-	-	-	-	-		-
Pay ments										
Suppliers and employees		(82 618)	(79.972)	(74 948)	(6.745)	(52 935)	(56 211)	(5.724)	1296	(74.94
Interest		(0)	(957)	(957)	(0)	(0)	(718)	718	-10096	(95)
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING A CTIVITIES	-†	8 387	71 292	71 232	13347	41 878	68 42 4	11 661	22%	71 28
CASH FLOWS FROM INVESTING ACTIVITIES	-†									
Receipts										
Proceeds on disposal of PPE		53	_	_	9	38	_	38	<b>#</b> 01W01	_
De crea se (increase) in non-current re cel viables			_	_			_	-		_
De crease (increase) in non-current investments		_	_	_	_	_	_	_		_
Payments										
Capital assets		(15.857)	(48 3 44 )	(48 4 32)	(2 0 50)	(15 292)	(3 6 32 4)	21 032	-5896	(48 43)
NET CASH FROM/USED) INVESTING ACTIVITIES		(16 806)	(48 8 44 )			(16 264)	(36 32 4)	(21 070)		(48 48)
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(	,,	(2.000)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(0.0.02-4)	,21 0.07		,
CASH FLOWS FROM FINANCING ACTIVITIES										
R eo elipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/rethancing		-	-	-	-	-	-	-		-
Incre ase (de crea se) in clons um er de polsits		-	-	-	-	-	-	-		-
Pay ments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD	T	(7 418)	22 948	22 8 00	11308	28 8 19	17 100			22 80
Clashicash equivalents at beginning:		9 897	3 048	3195	976	7 7 52	3 19 6	4 555	0	7 75
Clash/clash equivalents at month/velar end:		2 479	25 995	25 9 95	12 282	34 371	20 29 5			_

The Municipal Cash flow is mainly from Operating Activities as no Borrowing or Investments are budgeted for the 2023/2024 financial year.

# **Table SC1 Material variance explanations**

WC051 Laingsburg - Supporting Table SC1 Material variance explanations - Q3 Third Quarter

Ref Description	Vania	Barran francis (1.1.1.1)	Boundful or comment of the form
	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
R thousands 1 Revenue			
Revenue		Cycles divides the total income in equal installments and	
Service charges - Water	-12,2%	System divides the total income in equal installments and not in the usage patterns.	Will balance by end of financial year
Service charges - Waste Water Managemen	-12,2%	System divides the total income in equal installments and not in the usage patterns.	Will balance by end of financial year
Service charges - Waste management	-12,5%	System divides the total income in equal installments and not in the usage patterns.	Will balance by end of financial year
Sale of Goods and Rendering of Services	-9,0%	System divides the total income in equal installments and not in the usage patterns.	0
Operational Revenue	-39,4%	Cyclical in nature and diffecult to forecast the flow of revenue, not material given it represents a very small	Will balance by end of financial year
2 Expenditure By Type			
Debt impairment	-100,0%	No debt impairment has been calculated or accounted for.	Impairment will be assessed and accounted for on a monthly basis from March 2024 and the portion not accounted for will be taken into account
		Interest was budgeted for on the straight-line method but is	
		actually only being calculated at year-end. This will	Straight line budgeting will be implemented
Interest	-100,0%	include interest on staff provisions and unwinding of interest	
Transfers and subsidies	-81,5%	Incorrect allocations	Will be investigated and corrected
		Budget not realizing as liquidity ramains under pressure and	The possibility is maintained that the expenditure will
Operational costs	-58,9%	straight-line budget having an impact	indeed be incurred.
3 Capital Expenditure			
Capital projects and capital transfers and funding		Capital projects are behind schedule due to delays in the appointment of the consultants and procurement caused a backlog. It should be noted that significant amounts of funding has already been paid to the municipality and the adjustment DoRA caused some recindideration and	According to the technical manager, the projects are on track and substantial payments to contractors will be mad shortly for the work completed.
0	0,0% 0,0% 0,0% 0,0%	0	0 0
4 Financial Position	2,2.12		
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0,0% 0,0% 0,0% 0,0%	0	Working with Rdata to address balance sheet budgeting 0 0 0
5 Cash Flow			
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0,0% 0,0% 0,0% 0,0%	0	Working with Rdata to address balance sheet budgeting 0 0 0
6 Measureable performance	0,070		
and the performance			
7 Municipal Entities			

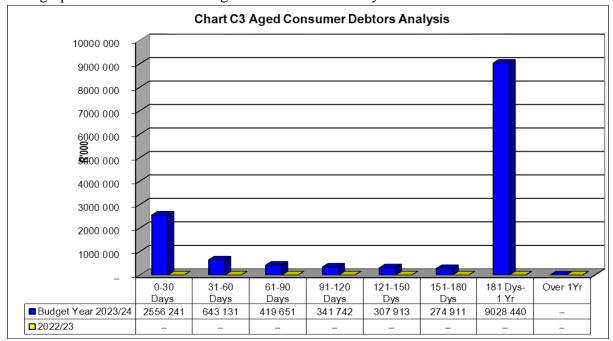
#### **SECTION 8 – DEBTOR ANALYSIS**

Table SC3 provides an age analysis of consumer debtors as at 31 March 2024.

W C061 Laingsburg - Supporting Table SC 8 Monthly Budget St	ate me nt	- aged debt	ors - Q8 Thi	rd Quarter									
Description				,	·····			Year 202324	,	·····		•	·····
	NT Code	0-30 Days	31-60 Days	61-00 Duys	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Owr 1Yr	Total	Total over 90 days	Of against	Impairment - Bad Debts (2.) Council Policy
It thousands												Debtors	
Debtors Age Analysis By Income Source													
Trace and Other Receivables from Exchange Tismsections - Weler	1200	353	159		91	82			-	2 284	1661	-	-
Trade and Other Receivables from Exchange Tismsschars - Electricity	1300	1 086	162	66	39	32			-	2 036	724	-	-
Receivables from Non-exchange Transactions - Property Rales	1400	489	71	55	57	54			-	4.458	3 839	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	260	110	80	65	61		1336	-	1969	1519	-	-
Receivables from Exchange Transactions - Waste Management	1600	291	106	77	61	54	52	819	-	1460	986	-	-
Receivables from Exchange Transactions - Property Renta Debtars	1700	62	29	27	26	19	20	1023	-	1206	1088	-	-
Interestion Armeir Deblor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unsultransed, imagular, fruiters and washful as penditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	14	7	3	3	6	3	123	-	159	135	-	-
To bil By Income Source	200	2 26	69.3	420	342	308	275	9 628	-	13 572	9 953	-	-
20223 - totals only										-	-		
Debtors Age Analysis By Customer Group	$\overline{}$												
Ogars of Sale	2200	187	40	28	19	10	9	542	-	833	580	-	-
Communicial	2500	1 188	129	- 6	66	63	51	346	-	5 007	3 625	-	-
Households	2400	1 182	474	328	257	235	214	5042	-	7 733	5749	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
To bil By Custo mer Group	2800	2 25	643	420	342	308	275	9 028	-	13 572	9 953	-	· -

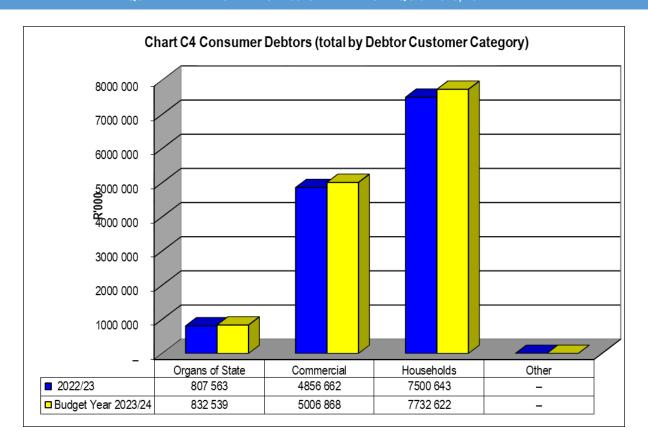
Table C6 (Statement of Financial Position) as at 31 March 2024shows the total outstanding debtors is R 13, 572 million.

The graph below illustrates the aged consumer debt analysis at 31 March 2024 date.



The graph indicates that the outstanding debt are increasing on a monthly basis but it is slightly higher than 2022/23 financial year, indicating the municipality must put measures in place to prevent it from escalating as the municipality is experiencing cash flow problems.

The graph below illustrates the consumer category debtor arrears. The category is the households followed by the organs of stat.



The above tables explain that the debtor arrears from July 2022 up to the end of March 2024.

# **SECTION 9 – CREDITOR ANALYSIS (TRADE AND OTHER PAYABLES)**

Table SC4 provide an age analysis of the creditors (Trade payables) as at 31 March 2024.

**Table SC4 Creditors Analysis** 

WC051 Lain gsburg - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter

B					Bu	dget Year 2023	ÿ 24				Prioryear
Description	NT	0 -	31-	61 -	91 -	121-	151 -	181 Days -	Over 1	Total	totals for chart
R thou sands	Code	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year		(same period)
Creditors Age Analysis By Customer T	ype										
Bulk Electricity	0100	1000	-	-	-	-	-	-	-	1 000	-
Bulk Weter	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Persions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repay ments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	-	-	-	-	46	46	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	_	-
Total By Customer Type	1000	1000	-	-	-	-	-	-	46	1 045	-

#### SECTION 10 – INVESTMENT PORTFOLIO

Table SC5 provides the investment portfolio in the prescribed format of National Treasury. It includes all investments except call deposits. It does not reconcile with the values as per Table C6, the reason being that values in table SC5 is measured at market value. The Municipality normally invests money with interest at maturity. This interest, with the exception of those on a call deposits, is only recognized on date of maturity or the accrued interest as on 30 June of each year. Even with this recognition of accrued interest, the accrual is classified in terms of GRAP as other receivables and not as part of the investments or call deposits.

In order to be classified as an Investment in terms of GRAP the investment must be made for a period longer than 12 months, otherwise it is classified as cash and cash equivalents. Laingsburg Municipality does have monetary investments at present. For the purpose of this section, investments held for a period until maturity is also viewed as investments.

#### **Table SC5 Investment Portfolio**

Table SC5 above shows the investment portfolio per quarter ending March 2024.

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	n Paid (Rands)	Commissio n Recipient		Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality														
Laingsburg Municipality		12	Call investmen	No	F	0,07	0	0	30 June 2024	472	3	-	-	475 -
														-
														-
														-
Municipality sub-total										472		-	-	475
Entities														
														-
														-
														-
														_
														_
														_
Entities sub-total										_		-	-	-
TOTAL INVESTMENTS AND INTEREST	2	1								472		-	-	475

# SECTION 11 - COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

Table SC 8 provides the councilor and staff benefits per employee related cost type.

Table SC 8 Councilor and staff benefits

WC051 Laingabum.	Supporting	Table SCRMe	othly Dud out Stat	omont ocupoillor	and staff banafits	O2 Third Ouarton

WOUST Laingaburg - au pporting Table acamonthi	y Duit		ent - counc	livi aliu ətal	ii bellelifa -					
		2022/23				Budget Year	2023/24	·····	······	
Summary of Employee and Council lor remuneration	Ref	Au dited	O rigin al	Adj usted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Bu dget	Budget	actual	actual	bud get	variance	variance	Forecast
R thousands									%	
	1	A	8	С						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		2 926	3 145	3 091	786	2 443	2 318	125	596	3 091
Pension and UIF Contributions		- 2 525	- 3143	3 031	- 100	-	2010	-	376	-
								_		_
Medical Aid Contributions		_	_	_	-	-	-	-		-
Motor Vehicle Allowance		53	55	53	13	40	40	-		53
Cellphone Allowance		339	328	361	79	265	271	(5)	-2%	361
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Sub Total - Councillors		3 318	3 527	3 505	879	2 748	2 629	119	5%	3 505
% increase	4		6.3%	5.6%						5.6%
Senior Managers of the Municipality	3									
Basic Salaries and Wages	ľ	3 819	3 987	3 992	998	2 994	2 994			3 992
Persion and UIF Contributions		454	513	484	121	363				484
				l						
Medical Aid Contributions		111	109	132	32	100			196	132
Overime		-	-	-	-	-	-	-		-
Performance Bonus		308	219	219	-	219	164	55	33%	219
Mobr Vehicle Allowance		545	545	735	184	552	552	-		735
Cellphone Allowance		-	-	-	-	-	-	-		-
Housing Allowances		12	12	13	3	10	10	-		13
Other benefits and allowances		0	0	0	0	0	0	-		0
Payments in fieu of leave		_	_	_	_	_	_	-		-
Long service awards		_	_	_	_	_	_	-		-
Post-retirement benefit obligations	2	_	_	_	_	_	_	_		_
Enter binment	-	_	_	_	_	_	_	_		_
Scendity		_	_	_						
Acting and post related allowance					_					
In kind benefits		_	_	_	_	_	-	-		-
Sub Total - Senior Managers of Municipality		5 250	5 386	5 575	1 338	4 237	4 181	56	1%	5 575
% increase	4		2.6%	6.2%						6.2%
Other Municipal Staff										
Basic Salaries and Wages		18 537	20 110	19 344	3 128	14 092	14 508	(415)	-3%	19344
Pension and UIF Contributions		2 647	2 816	2 805	512	2 050	2 104	(54)	-3%	2 805
Medical Aid Contributions		547	942	838	130	563				838
Overime		747	871	745	98	595			696	746
Performance Bonus		1 148	1 397	1344	2	1 322				1 344
Mobr Vehicle Allowance		497		722	109	490	541			722
			625						-9%	
Cellphone Allowance		45	5	3	1	2				3
Housing Allowances		57	130	81	55	48	61	(13)	-21%	81
Other benefits and allowances		-	-	-	-	-	-	-		-
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retrement benefit obligations	2	-	-	-	-	-	-	-		-
Enterbinment		-	-	-	-	-	-	-		-
Scarcity		-	-	-	-	-	-	-		-
Acting and post related allowance		-	-	-	-	-	-	-		-
In kind benefits		_	_	_	_	_	_	-		_
Sub Total - Other Municipal Staff		24 226	26 896	25 882		19 163	19 412	•	-1%	25 882
% increase	4	3,220	11.0%	6.8%	1.20			,23/		6.8%
Total Parent Municipality	Ť	32 794	35 810	34 963	6 252	26 148	26 222	(74)	0%	34963
TOTAL SALARY, ALLOWANCES & BENEFITS	_	32 794	35 810	34 963	6 252	26 148	26 222	(74)	0%	34963
% increase	4		9.2%	6.6%						6.6%
TOTAL MANAGERS AND STAFF		29 476	32 282	31 458	5 373	23 400	23 593	(194)	-1%	31 458

# **SECTION 12 - RECEIPT AND EXPENDITURE ON GRANT PROGRAMMES**

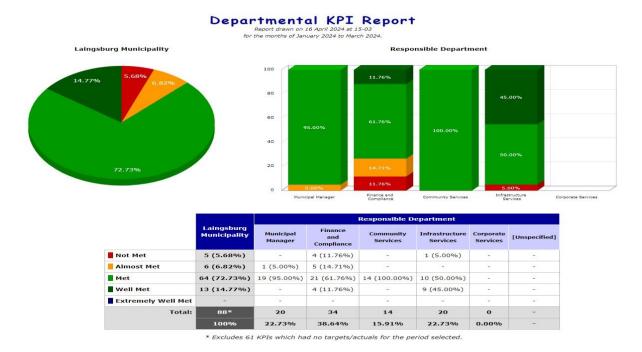
The measurement of actual versus planned receipting of transfers and grants are provided in Table SC 6.

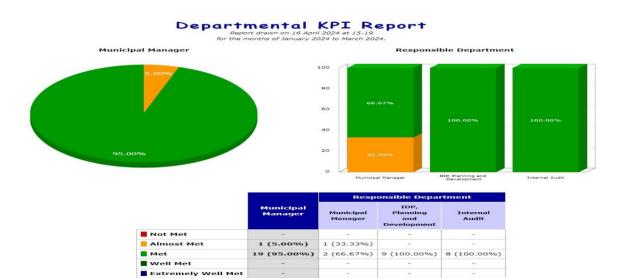
# **SC6 Transfers and Grant Receipts**

W C051 Laingsburg - Supporting Table S C6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter												
		2022/23				Budget Year	2023/24					
Description	Ref	Au dited	Original	Adjusted	Month ly	YearTD	YearTD	ΥTD	YTD	Full Year		
	l	Outcome	Budget	Budget	actual	actual	budget	variance	vari ance	Forecast		
R thou san ds	L								%			
RECEIPTS: +T	7	+	+	7	*	*	7	*	*	*		
Operating Transfers and Grants	-											
National Government:		23 567	32 125	32 075	9 897	23 5 58	24 056	(498)	-2.1%	32 075		
Equitable Share		20 139	21 520	21 520	8 957	21520	16140	5380	33.3%	21 520		
Expanded Public Works Programme Integrated Grant		1 074	1 173	1 173	293	489	880	(391)	-44.4%	1173		
Local Government Financial Management Grant		2 010	1 800	1 800	450	1113	1350	(237)	-17.5%	1800		
Municipal Infrastructure Grant		344	748	698	187	436	523	(87)	-16.6%	698		
National Treasury		-	6 884	6 884	-	-	5163	(5163)	-100.096	6884		
Water Services Infrestructure Grant		_	_	_	_	_	-			-		
Other transfers and grants [insert description]								-				
Provincial Government:		1 734	3 621	3 621	478	1225	2716	(1 491)	-54.9%	3621		
GRANT - HUMAN SETTLEMENTS		95	76	76	-	76	57	19	33.3%	76		
R: GRANT - COMMUNITY WORK (LOCAL GOV)		1 595	1 835	1 835	19	1099	1376	(277)	-20.196	1835		
R: GRANT - DEPT CULTURE SPORT		43	50	50	459	50	38	12	33.3%	50		
R: GRANT - MAN ROADS		_	1 650	1 660	_	_	1245	(1245)	-100.0%	1660		
Other transfers and grants [insert description]		_	_	_	_	_	_			_		
District Municipality:		-	-	-	-	-	-	-		-		
[insert description]		-	-	-	-	-	-	-		_		
Other grant providers:		53	38	38	4	4	29	(25)		38		
Public Sector SETA		53	38	38	4	4	29	(25)	o	38		
Total Operating Transfers and Grants	5	25 353	35 784	35 734	10 379	24787			·	35 734		
Canital Transfers and Grants		-	-	_	-	-	-	-		-		
N C 10		~ ~~	40.044	45.000		454-	22.040			45.000		
National Government:		23 887 6 527	48 344 14 211	45 092 13 260	5 063 3 112		33819 9945			45 092 13 260		
Municipal Infrastructure Grant		17 360	14 211 34 133	13 250 31 832		6.360 8.769				13 250 31 832		
Water Services Infrestructure Grant					1 951		23874	(15105)	-63.3%	31 832		
Other capital transfers [insight description]		-	-	-	-	-	-	-		-		
Provincial Government:					-	-	-	-		-		
IR: WC - Housing - Human Sattlaments Grant		<del>-</del>	<del>-</del>			-	<del>-</del>			-		
District Municipality:						-	-	-		-		
[insert descript ion]		_	-	-	-	-	-	-		-		
Other grant providers:							-			-		
[insert description]		-			-	-	-	-				
Total Capital Transfers and Grants	5	23 887	48 344	45 092	5 063	15 137	33819			45 092		
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	49 240	84 128	80 826	15 441	39 925	60 620	(20 695)	-34.1%	80 825		

#### SECTION 13 - MATERIAL VARIANCES TO THE SDBIP

The following graphs provides the Top Level key performance indicators of the municipality per directorate and whether these KPI's were met for the quarter ending December 2023.





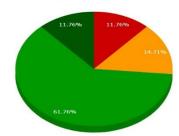
15.00%

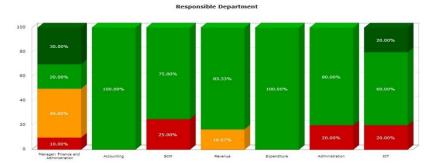
45.00%

40.00%

# Departmental KPI Report Report drawn on 16 April 2024 at 15-16 for the months of January 2024 to March 2024.



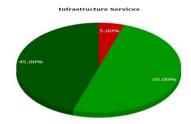




					Responsil	ble Departme	nt			
	Finance and Compliance	Manager: Finance and Administration	Accounting	SCM	Revenue	Expenditure	Administration	Housing	Budget & Treasury	іст
Not Met	4 (11.76%)	1 (10.00%)	-	1 (25.00%)	-	-	1 (20.00%)	-	-	1 (20.00%)
Almost Met	5 (14.71%)	4 (40.00%)	-	-	1 (16.67%)	-	-	-	-	-
■ Met	21 (61.76%)	2 (20.00%)	2 (100.00%)	3 (75.00%)	5 (83.33%)	2 (100.00%)	4 (80.00%)	-	-	3 (60.00%)
■ Well Met	4 (11.76%)	3 (30.00%)		-	-	-	-	15/		1 (20.00%)
Extremely Well Met	(=)	-	-	-	-	-	-	-	-	-
Total:	34*	10	2	4	6	2	5	-	-	5
	100%	29.41%	5.88%	11.76%	17.65%	5.88%	14.71%	2	2	14.71%

<sup>\*</sup> Excludes 19 KPIs which had no targets/actuals for the period selected.

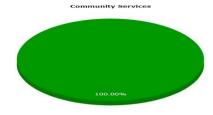
## Departmental KPI Report





					Respons	ible Departm	ent			
	Infrastructure Services	Manager: Technical Services	Water Provision	Refuse Removal	Fleet management	Sewerage Services	Housing	Properties	Road Transport	Electricity
Not Met	1 (5.00%)		8		1 (100.00%)		5	8		15
Almost Met	-	-	-	-	-	1 - 1	-	-	1-2	-
<b>■</b> Met	10 (50.00%)	2 (20.00%)	2	2 (100.00%)	20	2 (100.00%)	1 (100.00%)	3 (100.00%)	120	12
■ Well Met	9 (45.00%)	8 (80.00%)	1 (100.00%)	-	100	-	-	-	-	
Extremely Well Met	-	-			*	-	+1	-		-
Total:	20*	10	1	2	1	2	1	3	-	-
	100%	50.00%	5.00%	10.00%	5.00%	10.00%	5.00%	15.00%	-	

# Departmental KPI Report Report drawn on 16 April 2024 at 15-26 for the months of January 2024 to March 2024.





	Community Services	Responsible Department									
		Manager: Public Safety	Public Safety	Libraries	Cemeteries	Sport & Recreation					
Not Met	=	100	-			-					
Almost Met	-	19-1	-	-	1-1	-					
Met	14 (100.00%)	2 (100.00%)	5 (100.00%)	5 (100.00%)	1 (100.00%)	1 (100.00%)					
■ Well Met	=	- "	-	-	-	-					
Extremely Well Met	-		2	2	-	-					
Total:	14*	2	5	5	1.						
	100%	14.29%	35.71%	35.71%	7.14%	7.14%					

<sup>\*</sup> Excludes 2 KPIs which had no targets/actuals for the period selected.

Material variances have occurred. For explanations and corrective measures of all immaterial variances to the financial and non-financial indicators please refer to Sections 6.

## SECTION 14 - CAPITAL PROGRAMME PERFORMANCE

The measurements of actual versus planned capital expenditure are provided Table SC 12. The year to date values and percentage variances are also indicated.

Table SC12 - Capital expenditure trend

W C 051 Laings burg - Supporting Table S C 12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter

The state of the s	2022/23				Budget Year	2023/24			
Month	Au dited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD varian ce	YTD variance	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	-	4 029	4 036	1788	1 788	4 036	2 248	55.7%	4%
August	2 062	4 029	4 036	2 656	4 444	8 072	3 628	44.9%	9%
September	66	4 029	4 036	619	5 063	12 108	7 045	58.2%	10%
October	390	4 029	4 036	1 854	6 917	16 144	9 227	57.2%	14%
November	651	4 029	4 036	363	7 280	20 180	12 900	63.9%	15%
December	5 727	4 029	4 036	4 054	11 334	24 216	12 882	53.2%	23%
January	932	4 029	4 036	155	11 489	28 252	16 764	59.3%	24%
February	65	4 029	4 036	1753	13 242	32 288	19 046	59.0%	27%
March	1 063	4 029	4 036	2 050	15 292	35 324	21 032	57.9%	32%
April	1 042	4 029	4 036	-		40 360	-		
May	1 286	4 029	4 036	-		44 396	-		
June	4 024	4 029	4 036	-	<u> </u>	48 432	-		
Total Capital expenditure	17 308	48 344	48 432	15 292					

# **SECTION 15 – OTHER SUPPORTING DOCUMENTATION**

Other National Treasury prescribed supporting documentation not used elsewhere in this document is listed below.

 $Table \ SC9-Cash \ flow \ per \ month \ by \ source \ of \ revenue \ and \ type \ of \ expenditure$ 

	7	(Budget Statement - actuals and existed targets for cash exceipts - Q3 Third Quarter										202324 Medium Term Revenue &					
Description	Ref		Budget Year 2023Q4									Expenditure Fram ework					
	1	July	August	Sept	October	Nov	Dec	Jánuáry	Feb	March	April	May	June	Budget Year	Budget Year : Budget Year : Budget Ye		
It thousands	1	Outome	Outome	Outome	Budget	Budget	Budget			Budget		Budget		2023/24	+1.2024/25	_	
Cash Receipts By Source	$\vdash$																
Property risks	1	371	1 434	608	1 299	1 093	447	816	496	614	-	-	(1.790)	5 378	5 940	6 238	
Service charges - Electricity wyw.enue	1	1175	1 284	229	290	294	242	473	9188	1 508	_	_	4 680	19 351	20 336	21 134	
Service charges - Water wivenue	1	232	153	23	34	66	37	125	1752	298	_	_	1.798	4 518	5 619	5 890	
Service charges - Waste Water Management	1	181	140	33	27	70			1312	186	_	_	169	2 209			
Service charges - Waste Mangement	1	183	179	2	4	12	4	51	1594	210	_		(188)	2 051			
Rental offsidilles and equipment			121	107	141	113			368	120			434	1 838			
haral citad las and equipment harad earned - external investments		136 28	56	69	63	58	103		129	120	38	38	(38)	454		500	
	1	40	36	-	6.5	36	103	120	123	121	36	20	(200)	454	4/0	300	
Interest earned - outstanding deblors	1	-	_		_	_	-	-	-	_	_	-	-	_	-	-	
Dv idends received	1	-	-	-	-	-	_	-	-	_	-	-	-		-	-	
Fines, penalties and forfets	1	24	20	20	522	253	627	559	570	458	-	-	25 29	28 290	29 987	31 786	
Licenses and permits	1	154	155	189	134	198	97	145	112	122	-	-	(1.129)	181	190	200	
Agency services	1	-	-	-	-	-	-	-	-	-	-	-	221	221	232	244	
Transfers and Subsidies - Operational	1	8972	2 879	2 720	2 234	2 957	9 106	1 944	10013	5 430	-	-	(10.471)	35 784	27 113	35 616	
Obstravenus	1	103	170	463	142	68	72	81	105	89	12 647	12 647	(22 986)	3 601		3 967	
Cash Receipts by Source	1	11 560	6 592	4 462	4 891	5 183		4 606		9 156	12 685		(4 411)	103 877	100 421	112 525	
Other Cash Flows by Sounds	1												-				
Transfers and subsidies - capital (monetary allocations)	1	10 287	-	2 138	-	13 658	2 947	1928	-	10 927	-	-	6.486	48 344	22 407	18 399	
(National / Provincial and District)	1																
Transfers and subsidies - capital (monetary allocations)	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
(Nat/ Prov Departm Agencies, Households, Non-profit	1																
Institutions, Private Enterprises, Public Corporations, Higher																	
Proceeds on Disposal of Fixed and Intangible Assets	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Short lerm loans	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term frefinancing	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Increase (decrease) in consumer deposits	1	-	-	4	- 11	-	11	4	-	4	-	-	(28)	-	-	-	
Decrease (increase) in non-current receivables	1	-	-	-	-	_	-	-	-	_	-	-	-	-	-	-	
Decrease (increase) in non-current investments	1	_	_	_	_	_	_	-	-	_	_	-	-	_	_	-	
Total Cash R sceipts by Source	$\vdash$	21847	6 592	6 601	4 902	18 836	13 790	6 526	25 638	20 086	12 685	12 685	2 022	152 221	122 829	130 924	
Cash Payments by Type	$\vdash$												-				
Employee related costs	1	3814	3 809	4 019	3 708	5 479	3 978	3.913	4 349	4 461	3 113	3 113	(6.404)	37 351	39 598	41 795	
Remuneration of council as	1	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	
hlereol	1	_	_	_	_	_	_	_	0	0	80	80	797	957	1 004	1 051	
Bulk purchases - Electricity	1	1134	1 361	1 427	1 220	810	909	818	869	617	1 134	1 134	2 171	13 604	15 337	17 745	
Acquisitions - water & other inventory	1	_	190	208	122	40	157	87	120	284	301	301	1.797	3 607		3 962	
Contracted services	1	_	1 176	854	328	430	379	21	458	197	610	610	2.292	7 315	7 062	7 243	
Transfers and subsidies - other municipalities	1					122		-	720	12.							
Transfers and subsidies - diver	1																
Other ex pertit lum	1	743	1 589	1 302	1.757	1 025	1 470	638	1478	1 185	1 508	1 508	3.892	18 094	18 990	19 886	
	1	5691	8 124	7 810	7 135	7 784	6 894		7 274	6 745	6 744	6.744	4 506	80 929			
Cash Payments by Type	1	2691	0 124	7 610	/ 125	7.704	0.034	5 4/6	1214	0.745	6 /44	0.746	+ 500	00 323	89 // 5	31 662	
Other Cash Flows/Paymen & by Type		1788	2 656	619	1.854	363	4 054	15	1753	2.000			33 052	48 344	17 907	18 399	
Capital assets		1768	2 656	619	1 004	363	4 054	130	1753	2 050	-	-	33 (62	40 344	17 907	16 306	
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Cash Flows/Psyments	╙	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Payments by Type	╙	7 479	10 781	8 429	8 989	8 147	10 948	5 62	9 027	8 795	6 744		37 598	129 273	103 682	110 081	
NET INCREA SE(DECREASE) IN CASH HELD		14 368	(# 189)	(1 828)	(4 087)	10 688	2 842	98		11 292	5 941	5 941	(35 537)	22 948	19 147	20 843	
Cashbash equivalents at the month/year beginning:		2477	16 845	12 656	10 828	6.742				37 788	49 080		60 962		-	-	
Cashbash equivalents at the month/year end:		16.845	12 656	10 828	6.742	17 430	20 272	21 177	37.788	49 080	55 021	60 962	25 425	22 948	19 147	20 843	

### Table SC13 a - Capital expenditure on new assets by asset class

W C 051 Laing sburg - Supporting Table S C13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q3 Third Quarter

		2022/23	Budget Year 2023/24									
Description .		Au di ted	O riginal	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year		
		Outcome	Bu dg et	Budget	actual	actual	bu d get	variance	varian ce	Forecast		
R thou sands	1								%			
Capital expenditure on new assets by Asset Clas ▼	¥	255	"T	~	~	¥	~	*	~	*		
Infrastructure		-	40 744	39 122	2 041	15 035	30 558	15 523	50.8%	39 122		
Roads Infrastructure		-	4 699	4 619	253	5 075	3 524	(1 550)	-44.0%	4 619		
Road Structures		-	4 699	4 619	253	5 075	3 524	(1 550)	-44.0%	4 619		
Weter Supply Infrestructure		-	32 333	30 032	967	4 949	24 250	19 300	79.6%	30 032		
Reservoirs		-	3 596	3 596	342	1 333	2 697	1 354	50.6%	3 596		
Pump Stations		-	17 089	17 089	625	3 503	12 817	9 314	72.7%	17 089		
Bulk Mains		-	11 648	9 347	-	113	8 736	8 623	98.7%	9 347		
Sanitation Infrastructure		-	1 800	3 510	821	4 846	1 350	(3 496)	-258.9%	3 510		
Reticulation		-	-	1 710	283	1 192	-	(1 192)	#D IV/ 0!	1 710		
Waste Water Treatment Works		-	1 800	1 800	538	3 654	1 350	(2 304)	-170.6%	1 800		
Rail Infrastructure		-	1 912	961	-	166	1 434	1 268	88.4%	961		
Storm water Conveyance	l	-	1 912	961	-	166	1 434	1 268	88.4%	961		
Total Capital Expenditure on new assets	1	-	40 744	39 122	2 041	15 035	30 558	15 523	50.8%	39 122		

## Table SC13 b - Capital expenditure on renew on existing assets by asset class

W C 051 Laingsburg - Supporting Table S C 13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q3 Third

17 Cool Cangeburg Cupporting Table Collec		menty budg	or o ratomon	t ouplies or	CPORTURE OF O	II TOTTO TO	ON OUTING GO	10010010	0001000	o qo iii ii u	
		2022/23	Budget Year 2023/24								
Description	Ref	Au di ted	Original	Adj usted	Monthly	YearTD	YearTD	YTD	YTD	Full Year	
		Outcome	Budget	Budget	actual	actu al	budget	varian ce	variance	Forecast	
R thousands	1								%		
Capital expenditure on renewal of existing asset	7	et Class/S 🔻	class 🔻	*	*	T.	*	*	₹	*	
Community Assets		-	7 600	7 680	201	256	5 700	5 444	95.5%	7 680	
Sport and Recreation Facilities		-	7 600	7 680	201	255	5 700	5 444	95.5%	7 680	
Outdoor Festities		-	7 600	7 680	201	255	5 700	5 444	95.5%	7 680	
Total Capital Expenditure on renewal of existing ass	1	-	7 600	9 080	201	256	5 700	5 444	95.5%	9 080	

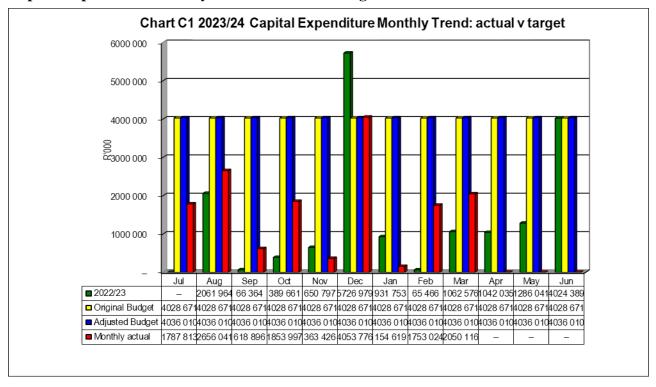
# Table SC13 c - Expenditure on Repairs and Maintenance by asset class

W C051 Lain geburg - Supporting Table S C13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q3 Third Quarter 2022/23 Budget Year 2023/24 YTD YTD Full Year Description A unditted O rigi nal Adjusted Monthly YearTD YearTD Bu dg et Outcome Budget actual bu dg et variance Fo recast R thou sands % 3 671 495 418 63 251 371 32.4% 418 Electrical Infrastructure 655 398 61 238 355 117 33.0% 398 LV Networks 444 346 288 61 226 260 34 13.0% 288 Sanitation Infrastructure 14 17 15 13 13 (0) -1.3% 16 Waste Water Treatment Works 13 11 13 (4)-37.4% 11 mmunity Assets 46 46 29 28 95.0% 46 Community Facilities 2 46 45 0 29 28 46 95.0% Libraries 46 45 0 29 28 95.0% 46 144 her accets 306 281 144 29 155 211 56 26.7% 143 Operational Buildings 306 280 29 155 25.3% 143 210 55 Municipal Offices 306 280 143 29 155 210 55 25.3% 143 urniture and Office Equipment -74.4% (1) Furniture and Office Equipment -74.4% 199 Machinery and Equipment (181)179 199 129 135 3.9% 5 199 Machinery and Equipment (181)179 199 5 129 135 5 3.9% Transport Assets 778 788 922 90 591 249 42.1% 922 778 Transport Assets 788 922 90 343 591 249 42.1% 922 Total Repairs and Maintenance Expenditure 1 579 1 792 1732 188 882 1 339 457 34.1% 1732

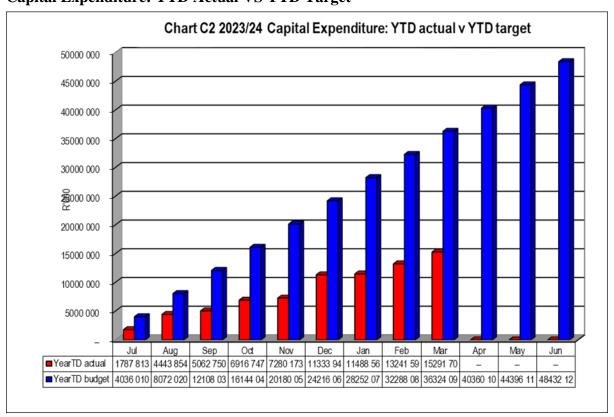
# Table $SC13\ d$ – Depreciation charges by asset class

WC051 Laingaburg - Supporting Table SC13	d Mo	nthly Budg	et Statemen	t - depreciat	ion by asset	t class - Q3 1	Third Quarte	eΓ		
		2022/23								
Description	Ref	A ud ited	Original	Adj usted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	l	Outcome	Bu dg et	Budget	actu al	actu al	bu dg et	variance	variance	Foresast
R thou sands	. 1								%	
Depreciation by Asset Class/Sub-class	¥	*	~	~	*	₩.	*	7	*	*
Infrastructure		10 648	4 970	5 185	1 296	3 889	3 727	(162)	-4.3%	5 185
Roads Infrastructure	l	1 437	-	-	-	-	-	-		-
Road Structures	l	1 437	-	-	-	-	-	-		-
Storm water Infast upture	l	2 029	2 099	2 314	579	1 736	1 574	(162)	-10.3%	2 314
Drainage Collection	l	2 029	2 099	2 314	579	1736	1 574	(162)	-10.3%	2 314
Electrical Infrastructure	l	662	340	340	85	255	255	-		340
LV Networks	l	662	340	340	85	255	255	-		340
Water Supply Infrastructure	l	2 317	1 362	1 382	340	1 021	1 021	-		1 362
D is tribution	l	2 3 1 7	1 362	1 362	340	1 021	1 021	-		1 362
Sanitation Infrastructure	l	1 977	1 165	1 165	291	874	874	-		1 165
R eticulation	l	1 977	1 165	1 165	291	874	874	-		1 165
Solid Waste Infrastructure	l	2 226	4	4	1	3	3	-		4
Lendill Sites	l	2 226	4	4	1	3	3	-		4
Community Assets	l	641	291	51	13	38	219	180	82.5%	51
Community Facilities	l	641	76	11	3	8	57	49	86.1%	11
Libraries	l	641	76	11	3	8	57	49	85.1%	11
Sport and Recreation Facilities	l	-	215	40	10	30	162	131	81.3%	40
Outdoor Fecilities	l	-	215	40	10	30	162	131	81.3%	40
Other assets	l	182	142	142	35	106	106	-		142
O perational Buildings	l	182	142	142	35	106	105	-		142
Municipal Offices	l	182	142	142	35	106	106	-		142
Intangible Assets	l	86	11	11	-	-	8	8	100.0%	11
Licences and Rights	l	86	11	11	-	-	8	8	100.0%	11
Computer Software and Applications	l	86	11	11	-	-	8	8	100.0%	11
Computer Equipment	l	157	181	181	45	136	136	-		181
Computer Equipment		157	181	181	45	136	136	-		181
Furniture and Office Equipment		85	209	245	61	184	157	(27)	-17.0%	245
Furniture and Office Equipment		85	209	245	61	184	157	(27)	-17.0%	245
Machinery and Equipment		106	115	115	29	86	86	-		115
Machinery and Equipment		106	115	115	29	86	86	-		115
Transport Assets		353	-	-	-	-	-	-		-
Transport Assets	<u> </u>	353	-	-	-	-	_	-		-
Total Depreciation	1	12 258	5 919	5 929	1 480	4 439	4 439	-		5 929

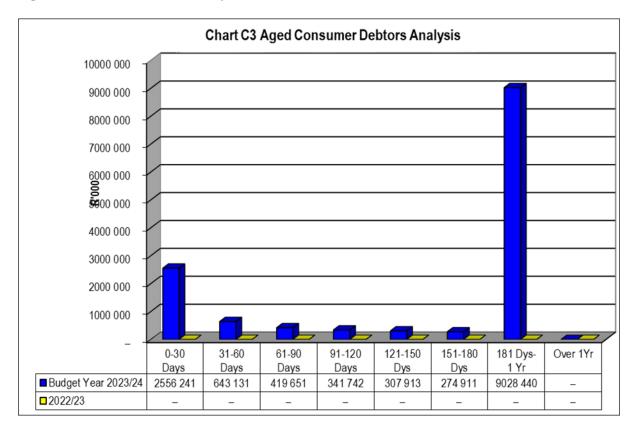
Schedule C – National Treasury Formats graphs
Capital Expenditure monthly trend: Actual VS Target



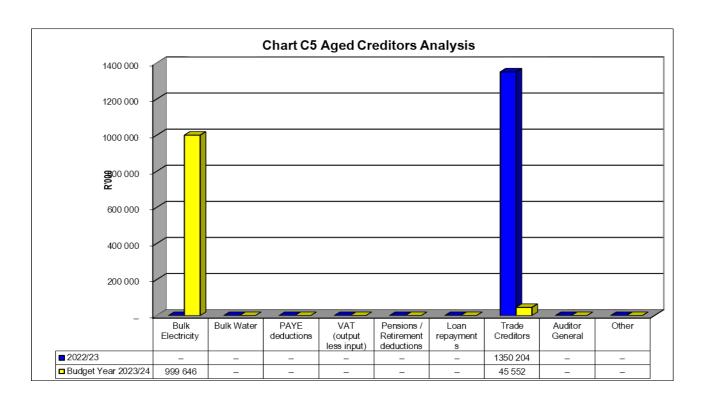
# Capital Expenditure: YTD Actual VS YTD Target



# **Aged Consumer Debtors analysis**



# **Aged Creditors analysis**



#### **SECTION 16 - WARD COMMITTEES**

The municipal public participation policy and ward committee policy is in place. The Municipality did establish new ward committees.

#### **SECTION 17 – RECOMMENDATIONS**

- (a) That Council notes the contents of this report and supporting documentations for the third quarter of 2023/2024 financial year.
- (b) That the Managers ensure that the budget is implemented in accordance with the Service Delivery and Budget Implementation Plan projections and spending of funds, and that revenue collection proceeds in accordance with the budget.

#### **SECTION 18 - CONCLUSION**

The above-mentioned report outlines the performance of the municipality with regards to the overall Performance of the municipality, Financial Performance as well as Non- Financial Performance with regards legislative compliance. The municipal manager will conduct a quarterly review and the outcome of the Performance Review will be recorded to rectify non-performance to ensure that that all targets can be achieved before year-end.