# LAINGSBURGMUNICIPALITY SECTION 52 REPORT

**QUARTERLY PERFORMANCE** 

2017/18 ASSESSMENT REPORT- Q 2

01 October 2017 - 31 December 2017



A municipality that works

## **Table of Contents**

SECTION 1 - INTRODUCTION	6
SECTION 2 – EXECUTIVE MAYOR'S REPORT	7
SECTION 3 – RESOLUTIONS	7
SECTION 4 – EXECUTIVE SUMMARY	8
4.1 Financial problems or risks facing the Municipality	8
4.2 Other relevant information	8
4.3 Operating Revenue	8
4.4 Operating Expenditure	8
4.5 Capital Expenditure	9
4.6 Cash Flow	9
4.7 Debtors	9
4.8 Creditors	9
SECTION 5 - FINANCIAL KEY PERFORMANCE INDICATORS	10
5.1 Key Financial Indicators Error! Bookm	nark not defined.
5.2 Borrowing, funding and reserves policy	
5.2.2 Interpretation of Results	12
5.2.4 Interpretation of Results	13
5.2.5 Purpose/ Use of the Ratio and Norm	13
5.2.6 Interpretation of Results	13
5.2.7 Purpose/ Use of the Ratio and Norm	
5.2.8 Interpretation of Results	
5.3 Liquidity policy	
5.3.2 Interpretation of Results	15
5.3.3 Purpose/ Use of the Ratio and Norm	15
5.3.4 Interpretation of Results	16
5.3.5 Interpretation of Results	
5.4 Other ratios of importance	
5.4.2 Interpretation of Results	18
5.4.3 Purpose/ Use of the Ratio and Norm	18
5.4.4 Interpretation of Results	19
5.4.5 Purpose/ Use of the Ratio and Norm	
5.4.6 Interpretation of Results	19

#### QUARTERLY PERFORMANCE ASSESMENT REPORT Q 2

5.4.7 Purpose/ Use of the Ratio and Norm	19
5.4.8 Interpretation of Results	20
4.5.9 Purpose/ Use of the Ratio and Norm	20
4.5.10 Interpretation of Results	21
SECTION 6 - NON - FINANCIAL PERFORMANCE REPORT	22
6.1 Background	22
6.1.1 Legislative Requirements	
6.1.2 Definition of Performance Management	
6.1.3 Institutionalising Performance Management	
6.1.4 Strategic Performance	
6.1.5 Definition of Service Delivery Budget Implementation Plan	
6.1.6 The IDP and the Budget	
6.1.7 Municipal Scorecard	
6.1.8 Background to the format of SDBIP	
6.1.9 Monitoring and Evaluation	
6.2 Actual Performance for the 1st Quarter	
SECTION 7 – IN-YEAR BUDGET STATEMENT TABLES	33
Table C1: Monthly Budget Statement Summary	33
Table C2: Financial Performance (Standard Classification)	34
Table C3: Financial Performance (Revenue and Expenditure by Municipal Vote)	35
Table C4: Financial Performance (Revenue and Expenditure)	36
Table C5: Capital Expenditure (Municipal Vote, Standard Classification and Funding)	37
Table C6: Financial Position	38
Table C7: Cash Flow	40
Table SC1 Material variance explanations	41
SECTION 8 – DEBTOR ANALYSIS	42
Table SC3 Debtors Analysis	42
SECTION 9 - CREDITOR ANALYSIS (TRADE AND OTHER PAYABLES)	45
Table SC4 Creditors Analysis	45
SECTION 10 – INVESTMENT PORTFOLIO	46
Table SC5 Investment Portfolio	46
SECTION 11 - COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS	
Table SC 8 Councilor and staff benefits	
SECTION 12 - RECEIPT AND EXPENDITURE ON GRANT PROGRAMMES	
SC6 Transfers and Grant Receipts	

#### QUARTERLY PERFORMANCE ASSESMENT REPORT Q 2

SECTION 13 - MATERIAL VARIANCES TO THE SDBIP Error! Bookmark not de	efined.
SECTION 14 - CAPITAL PROGRAMME PERFORMANCE	50
Table SC12 - Capital expenditure trend	50
SECTION 15 – OTHER SUPPORTING DOCUMENTATION	51
Table SC9 - Cash flow per month by source of revenue and type of expenditu	ıre 51
Table SC13 a - Capital expenditure on new assets by asset class	52
Table SC13 c - Expenditure on Repairs and Maintenance by asset class	53
Table SC13 d - Depreciation charges by asset class	54
Schedule C - National Treasury Formats graphs	55
Capital Expenditure monthly trend: Actual VS Target	55
Capital Expenditure: YTD Actual VS YTD Target	55
Aged Consumer Debtors analysis	56
Aged Creditors analysis	56
SECTION 16 - WARD COMMITTEES	57
SECTION 17 - RECOMMENDATIONS	57
SECTION 18 - CONCLUSION	57

#### **QUALITY CERTIFICATE**

I, Alida Groenewald the acting municipal manager of Laingsburg Local Municipality, here certify that quarterly report on the implementation of the budget and financial state affairs

For the period of 1 October 2017 until 31 December 2017 has been prepared in accordance of the Municipal Finance Management Act and regulations made under the Act.

AS GROENEWALD

**ACTING MUNICIPAL MANAGER** 

10 January 2018

#### **SECTION 1 - INTRODUCTION**

The purpose of this report is firstly to comply with section 52(d) of the Municipal Finance Management Act (MFMA), by submission of a report to the Council on the implementation of the budget.

The report provides a quarterly overview of the financial performance of the municipality, whilst it also provides a monitoring tool for Council on the non-financial indicators which is part of the service delivery and budget implementation plan.

The reports strategic objective is to ensure good governance, provide a monitor tool for financial viability as well as to provide Council with the necessary information to make informed decisions.

Section 52 (d) of the MFMA requires that:

"the mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality."

Section 75 (1) (k) of the MFMA requires that one should place the following documents of the municipality on the website:

"all quarterly reports tabled in the council in terms of section 52 (d)."

Council must therefore take note that this report will be published on the official website of the Municipality.

The report provides a quarterly overview of the municipal financial and non-financial performance to give council a monitoring tool to review performance as part of the Service Delivery and Budget Implementation plan (SDBIP) regarding the progress made with the implementation of Key Performance Indicators (KPI's) in the realisation of the developmental priorities and strategic objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the first quarter (01 October 2017 – 31 December 2017) of the 2017/2018 financial year.

#### SECTION 2 – EXECUTIVE MAYOR'S REPORT

Schedule C (In-Year Reports of Municipalities) of the Local Government: Municipal Finance Management Act Municipal Budget and Reporting Regulations, relating to the Mayor's report states that:

- "3. Mayor's report. The mayor's report accompanying an in-year must provide
  - a) A summary of whether the municipality's budget is being implemented in accordance with the service delivery and budget implementation plan and any service delivery agreements with municipal entities;"

Refer to Section 3 – Executive summary for the measurement of financial (Section 3.1) and non-financial (Section 3.2) key performance indicators.

b) "A summary of any financial problems or risks facing the municipality or any such entity; and"

I am not aware of any financial problems or risks facing the municipality.

c) "Any other information considered relevant by the mayor."

There are no other information considered to be relevant.

#### **SECTION 3 – RESOLUTIONS**

The draft resolution tabled to Council by the Executive Mayor for consideration regarding the Section 52 report is:

 That Council takes cognisance of the Finance Management Report (MFMA Section 52 report) for the quarter ending 31 December 2017 on the implementation of the budget and the financial state of affairs of the municipality.

#### **SECTION 4 – EXECUTIVE SUMMARY**

The quarterly report, the so called MFMA Section 52 report, is a monitoring tool for the approved service delivery and budget implementation plan, which can be divided into two parts namely the financial and non-financial key performance indicators.

#### 4.1 Financial problems or risks facing the Municipality

The Municipality is currently experiencing financial difficulties in its cash flow. The operating revenue and expenditure to date are however within the budget limits. This is due to operating grants that were received during the second quarter. Payment for debtors for the first quarter was only 30% of the total amount billed for services and rates for this period. Annual rates are levied during July for the financial year.

#### 4.2 Other relevant information

Year-to-date revenue raised is 117.53% of the projected year-to-date budget for the Second quarter. Operating expenditure incurred amounts to 92.92% of year-to-date budget. The depreciation and annual journals will be processed at the end of the second quarter after the finalization of the audit.

The Table below illustrates an overview of the Budget implementation of Laingsburg Municipality for the quarter ended December 2017.

#### 4.3 Operating Revenue

The Municipality have generated 56.04% or R42, 643 million of the Budgeted Revenue to date which is lower than the budgeted amounts. During the financial year operating grants totaling R10, 285 million were received. The largest part of the grants received forms part of the equitable share allocation for the financial year.

#### 4.4 Operating Expenditure

For the quarter ending December 2017, the Municipality managed to spend within the budgeted norms. An amount of R R37, 994 million or 44, 17% have

been spent to date. As mentioned above the depreciation and annual journals will be processed at the end of the second quarter after the finalization of the audit.

#### 4.5 Capital Expenditure

The Municipality has incurred R4, 324 million or 47.44% of the external funded Capital Budget to date. The MIG spending for the Second quarter totals to R3, 652 million to date.

#### 4.6 Cash Flow

The Municipality started off with a cash flow balance of R5, 875 million at the beginning of the year and increased it with R7, 682 million. The closing balance for this quarter is R13, 557 million. The increase in cash flow is due to the receipt of the operational grants. The Municipal Cash flow is mainly from Operating Activities as no Borrowing or Investments are budgeted for the 2017/2018 financial year.

#### 4.7 Debtors

The Outstanding Debtors of the Municipality amounts to R R8, 503 million for the quarter ending December 2017. The outstanding debt for more than 90 days amounts to 60.85%. The payment rate for 2016/2017 financial year was 63.47%. For the financial year to date the payment rate is 68.69% on services and rates. The Municipality is fully implementing the Debt Collection and Credit Control Policy. It should be noted that the Municipal debt collection and credit control policy was revised during August 2013. Outstanding amounts in the areas where the Municipality is not the supplier of electricity are increasing rapidly.

#### 4.8 Creditors

Total outstanding creditors amount to R85 923 for the quarter ending December 2017. All the outstanding amounts are within the 30 days outstanding categories which is compliant with Section 65 of the MFMA. Cases occur where suppliers issue their invoices more than 30 days after the date of the invoice, for payment, but in most cases the payments are made at presentation of the invoices.

#### **SECTION 5 - FINANCIAL KEY PERFORMANCE INDICATORS**

The financial performance indicators as prescribed by National Treasury is provided in Table SC 2.

Table SC2 - Financial Performance indicators

WC051 Laingsburg - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q2 Second Quarter

	2016/17 Budget Ye		5			2016/17 Budget Year 2017/1	2016/17 Bud	Budget Year 2017/18			
Description of financial indicator	Basis of calculation	Ref	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast				
Borrowing Management											
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0.0%	11.7%	0.0%	0.0%	3.0%				
Borrow ed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%				
Safety of Capital											
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		8.0%	3.2%	3.2%	6.8%	3.2%				
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%				
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1	106.4%	68.3%	68.3%	103.6%	68.3%				
Liquidity Ratio	Monetary Assets/Current Liabilities		42.8%	46.9%	46.9%	69.8%	46.9%				
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing										
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		11.1%	1.7%	0.0%	11.7%	1.7%				
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%				
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		90.0%	90.0%	90.0%	92.0%	90.0%				
Funding of Provisions											
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions										
Other Indicators											
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	9.1%	9.0%	9.0%	10.2%	9.0%				
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	29.8%	25.0%	25.0%	32.7%	25.0%				
Employ ee costs	Employ ee costs/Total Revenue - capital revenue		28.9%	30.1%	0.0%	23.0%	30.1%				
Repairs & Maintenance	R&M/Total Revenue - capital revenue		3.0%	2.6%	0.0%	0.2%	0.5%				
Interest & Depreciation	I&D/Total Revenue - capital revenue		14.9%	13.3%	0.0%	0.0%	3.4%				
IDP regulation financial viability indicators											
i. Debt cov erage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		14.1%	13.0%	13.1%	-1.2%	13.1%				
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		28.3%	36.5%	37.4%	-98.2%	9.0%				
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		3.8%	0.2%	0.2%	1.6%	0.2%				

The other financial performance indicators are discussed below:

Table 5.1 provides a high level summary of the municipality's performance on the capital and operational revenue and expenditure measured against the budget as at 31 December 2017.

### **5.1 Key Financial Indicators**

**Table 5.1High Level Summary** 

Description	Operating Revenue R'000	Operating Expenditure R'000	Capital Expenditure R'000
Year-to-date budget 2017/18	36 282 000	40 886 300	4 324 344
Actuals as at 31 December 2017	42 642 911	37 993 519	3 651 934
Variance between YTD Budget and YTD Actuals	-6 360 911	2 892 781	672 410
Variance %	-17.53	7.08	100.00

Table 5. 2 Actual Budget Spending

Description	Operating Revenue R'000	Operating Expenditure R'000	Capital Expenditure R'000
Annual Budget	76 099 700	86 024 700	9 115 000
Actuals as at 30 December 2017	42 642 911	37 993 519	3 651 934
Actual as % of total Budget	56.04	44.17	40.07

Table 5.3 provide the key financial indicators, comparing the 2016/17 financial performance of the municipality to the 2017/18 year to date figures as at 31 December 2017.

**Table 5.3 Ration Description** 

RATION DESCRIPTION	2017/18	2016/17
Revenue Management		
Level of reliance on Government grants	23.42	23.42
Actual income vs Budgeted Income	77.26	86.88
Expenditure Management		
Personnel Costs to total Expenditure	33.35	23.71
Actual expenditure vs Budgeted Expenditure	37.56	81.99
Interest Paid as a percentage of total expenditure	-	-
Repairs and maintenance / PPE (carry amount)	0.06	1.08
Repairs and maintenance / total expenditure	1.13	2.21
Asset Management		
Actual versus Budgeted Capital Expenditure	7.38	82.53
Stockholding period(Days)		
Debt Management		

QUARTERLY PERFORMANCE ASSESMENT REPORT Q 2 of 2017/2018					
RATION DESCRIPTION	2017/18	2016/17			
Creditors payment period (Days)	30	30			
Arrear debtors collection period (Days)	273	84			
Liquidity					
Current ratio	97.69	68.31			
Acid Test ratio	87.81	54.49			
Turnover of accounts receivable	1.12	8.68			
Cash to interest	0	0			
Debt to cash	0.29	0.04			
CASH TO income	0.90	-0.04			
Total Liabilities / Total Assets	10.04	8.20			

#### 5.2 Borrowing, funding and reserves policy

The borrowing, funding and reserves policy makes the measurement of the following ratios compulsory:

a) Interest paid to total expenditure

#### 5.2.1 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the interest paid to total expenditure may not exceed 5%.

#### 5.2.2 Interpretation of Results

Interest paid to total expenditure is well within the norm of 5% Interest payments are currently made bi-annually.

b) Total long term debt to total operating revenue

#### 5.2.3 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the total long term debt to total operating revenue (excluding conditional grants and transfers) must not exceed 45%. Table 5.4 provide the year to date measurement against the results of 2016/17.

#### Table 5.4 Long Term Revenue

DESCRIPTION	2017/18	2016/17
Total long term debt to total operating revenue (excluding conditional	0	0
grants and transfers)		
Total Long-term Debt		
Total Operating Revenue (Excluding conditional grants and transfers	8 600 287	49 938 202

#### 5.2.4 Interpretation of Results

This percentage of long-term debt to operating revenue is well within the approved policy of Council of 45%.

c) Cash generation from operating activities

#### 5.2.5 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the cash generation from operating activities must at least cover the annual loan repayments 1 time. Table 5.5 provide the year to date measurement against the results of 2016/17.

Table 5.5 Loan Repayments Vs Cash

Description	2017/18	2016/17
Coverage of Annual Loan Repayments by cash generated from operating	0	0
Cash generated from operating activities	11 569 056	-1 142 603
Annual Loan Repayments	0	0

#### 5.2.6 Interpretation of Results

Laingsburg Municipality does not have a high reliance on loans. Thus the ratio will always be favorable. The coverage of cash generated from operating activities to the annual loan repayment is well above the norm of 1 time.

d) Percentage of annual loan repayment to total operating expenditure

#### 5.2.7 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the percentage of total annual

loan repayment (Capital and Interest) to total operating expenditure must not be more than 10%. Table 5.6 provide the year to date measurement against the results of 2016/17.

**Table 5.6 Loan Repayments** 

Description	2017/18	2016/17
Percentage of annual loan repayments to total operating	0	0
expenditure		
Annual loan repayments (interest & Capital)	0	0
Total Operating Expenditure	8 092 258	78 376 981.77

#### 5.2.8 Interpretation of Results

Laingsburg Municipality does not have a high reliance on loans and thus the amount relating to repayment of loans are low. Thus the ratio will always be favorable. The percentage of annual loan repayment to total operating expenditure is well within the norm of 10%.

#### 5.3 Liquidity policy

The liquidity policy makes the measurement of the following ratios compulsory:

a) Cash/Cost Coverage Ratio

#### 5.3.1 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants) must be calculated as ((Cash and Cash Equivalents – Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets) and that a coverage of 1-3 times is acceptable.

Table 5.7 provide the measurement based on the last month of the quarter measured against the last month of 2016/17.

**Table 5.7 Cash and Cash Equivalents** 

DESCRIPTION	2017/18	2016/17
Cash/Cost Coverage Ratio (Times)		
Cash and Cash equivalents	13 156 999	-759 700
Monthly Fixed Operational Expenditure	3 028 341.67	2 938 008.33
Cash and Cash Equivalents:		
Petty Cash and bank Balances	8 134 516	452 984
Less:		
Unspent Conditional Grants	12 966 571	6 073 921
Overdraft	0	0
Plus:		
Short-term investments	5 021 983	5 421 983
Monthly Fixed Operational Expenditure		
Total average monthly expenditure for the year	7 168 725	6 531 415
Less:		
Depreciation & Amortisation	840 967	547 813
Provision for bad debt	2 196 567	1 931 030
Impairment and loss on Disposal of Assets	0	0
Fair Value Adjustments	0	0

#### 5.3.2 Interpretation of Results

The cash/cost coverage ratio is less than the norm of 1-3 times as per liquidity policy and improved from 2016/17 to 2017/18 mainly because of the increase in "Short-term investments".

b) Current ratio

#### 5.3.3 Purpose/ Use of the Ratio and Norm

The purpose of this ratio is to measure the Municipality's ability to meets its short-term commitments.

The higher the current Ratio, the more capable the Municipality will be to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point.

If current liabilities exceed current assets, it highlights serious financial challenges and likely liquidity problems i.e. insufficient cash to meet short-term financial obligations. Current assets must therefore be increased to appropriately cover current liabilities otherwise there is a risk that non-current assets will need to be liquidated to settle current liabilities.

The approved policy by Council determines that the current ratio must be between 1.5:1 and 2:1. Table 5.8 provides the calculated current year ratio.

**Table 5.8 Current Assets and Liabilities** 

Description	2017/18	2016/17
Current Ratio	103.59	68.31
Current Assets	19 536 616	9 802 850
Current Liabilities	18 859 847	14 349 675

#### 5.3.4 Interpretation of Results

The municipality operates above the norm set by Council. The ratio improved since the end of the previous year.

The liquidity policy goes a step further and prescribes the calculation formula to determine a minimum liquidity requirement, it differs from the normal generally recognised calculation method as used above. Table 5.9 provides the measurement method as prescribed in the policy, it measures the year to date results against the results of 2016/17.

**Table 5.9 Liquidity Requirement Calculation** 

Liquidity Requirement Calculation	2017/18 R	2016/17 R
All earmarked and/or conditional grants received but not yet utilised	0	0
Value of the provisions held in cash for the clearing of alien vegetation and the rehabilitation of landfill sites to the extent that these funds are required within the following 5 years	0	0
Value of legally entrenched short term rights and benefits of employees related to Medical benefits & Retirement benefits	3 509 000	3 509 000.0
Unspent Loan Funds	0	0
Funds held for agency services not yet performed	0	0
Reserve funds reflected in Statement of Financial Position that are assumed to be held in cash	1 260 637	1 260 637
Capital redemption and interest payments on external loans not reflected as part of normal	0	0

Liquidity Requirement Calculation	2017/18 R	2016/17 R
operational expenditure		
1 months operational expenditure excluding non-cash items		
Consumer Deposits	3 028 342	2 938 008
Other Deposits and Other Advance Payments:	453 916	484 975
- Retentions		
- Payments Received in Advance	0	0
- Other Deposits	0	0
Non-current Deposit: Pavilion	0	0
Commitments resulting from contracts concluded as part of Capex	0	0
Programme, not reflected in		
operational budget		
TOTAL LIQUIDITY REQUIREMENT	6 162 844	8 794 844

#### **Table 5.10 Actual Liquidity**

Actual available liquidity held [reference paragraph 4.2.]	2017/18 R	2016/17 R
Bank Balance at e.g.:		
- ABSA, FNB, Standard Bank, Nedbank, Investec, Money Market		
Bank balance sub total	8 132 966	451 434
95% of all other term investments with Banks	4 770 884	5 150 884
90% of Market value of all Bonds on the JSE that are held	0	0
Consumer debtors (current - 60 days)	3 155 540	1 067 826
Other reserves held in cash not reflected in bank balances mentioned above for e.g.:	0	0
- Unspent conditional grants	0	0
- Payments received for agency functions not yet performed	0	0
- The cash value of reserves held	0	0
- Cash deposits held as part of loan covenants or ceded	0	0
- Undrawn bank overdraft facility or committed liquidity lines available	0	0
TOTAL LIQUIDITY AVAILABLE	16 059 390	6 670 143
LIQUIDITY SURPLUS (SHORT FALL)		
SURPLUS THAT COULD BE APPROPRIATED TO CAPITAL REPLACEMENT RESERVE		

(See Borrowing, Funds and Reserves Policy)

#### 5.3.5 Interpretation of Results

It is clear from above that the Municipality does meet the minimum level set by the approved policy. The liquidity surplus improved measured against the result of the last financial year.

#### 5.4 Other ratios of importance

The following ratios is important within this quarterly report.

a) Debtors collection period in days

#### 5.4.1 Purpose/ Use of the Ratio and Norm

This ratio reflects the collection period. The debtor days refers to the average number of days required for the Municipality to receive payment from its consumers for bills/invoices issued to them for services.

The ratio is also a good indication of the effectiveness of credit control procedures within the Municipality. If the ratio is above the norm, it indicates that the Municipality is exposed to significant cash flow risk.

This is also an indication that the municipality is experiencing challenges in the collection of outstanding amounts due to it. In addition, this indicates that a significant amount of potential cash is tied up in consumer debtors and the municipality must improve its revenue and cash flow management.

**Table 5.11 Debt Collection** 

Description	2017/18	2016/17
Debtors collection period (days)		
Consumer debtors*365	123	84
Rates revenue + Services revenue + Debtors income		

#### 5.4.2 Interpretation of Results

The municipality does not operate within the norm. The ration has weakened measured against the result of the last financial year. The reason for the increase in the collection period is due to raising of annual rates in the first quarter of the financial year for the financial period as a whole.

b) Level of reliance on government grants

#### 5.4.3 Purpose/ Use of the Ratio and Norm

The Ratio measures the extent to which the municipality's Expenditure is funded through Government grants and subsidies.

No norm is proposed at this time by National Treasury. It must be mentioned that National Treasury does promote a healthy balance of funding sources.

**Table 5.12 Grant Reliance** 

Description	2017/18	2016/17
Level of reliance on government grants	23.42	23.42
Government Grants and subsidies	10 285 476.49	18 429 300.00
Total Revenue	42 642 911.49	68 367 501.58

#### 5.4.4 Interpretation of Results

The results indicates that the municipality is dependent on grant funding to run its normal operations.

c) Implementation of the Capital program

#### 5.4.5 Purpose/ Use of the Ratio and Norm

This ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year, under review. Further, this ratio measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation.

The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget. Any variance above 5% indicates discrepancies in planning and budgeting which should be investigated and corrective measures implemented. Underspending is also an indicator that the Municipality might be experiencing possible cash flow difficulties to implement projects.

Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programs and/or projects. Overspending may also indicate inaccurate budgeting or poor financial management control.

The norm range between 0% and 5% variance

**Table 5.13 Actual Budget Spending** 

Description	2017/18	2016/17
Actual versus Budgeted Capital Expenditure	4 324 344	9 675 679
Actual Capital Expenditure - Budgeted Capital Expenditure	0.47	0.83
Budgeted Capital Expenditure	9 115 000	11 723 941

#### 5.4.6 Interpretation of Results

The Municipality is functioning within the norm and is on track as per the YTD Budget allocation.

d) Implementation: Operational Revenue

#### 5.4.7 Purpose/ Use of the Ratio and Norm

This ratio measures the extent of actual operating revenue (Excl. Capital Grant Revenue) received in relation to budgeted operating revenue during the financial year, under review.

A ratio outside the norm indicates either a challenge in capacity to implement, ineffective billing and credit control, weakness in compilation of budgets or issues of financial controls and management of the Municipality.

The norm range between 0% and 5% variance.

**Table 5.14 Actual Budget Spending** 

Description	2017/18	2016/17
Actual versus Budgeted Capital Expenditure	4 324 344	9 675 679
Actual Capital Expenditure - Budgeted Capital Expenditure	0.47	0.83
Budgeted Capital Expenditure	9 115 000	11 723 941

#### 5.4.8 Interpretation of Results

With the conversion from old vote numbers used in the old chart of accounts to the new mSCOA short codes and especially the new mSCOA item segment it was difficult to budget monthly projections for the 2016/17 budget with no available history on this new chart of accounts. The budget was therefor only divided equally amongst the 12 months on the financial system. The municipality will only have a more reliable budget per month with the next budget period. It can be mentioned that the actual income collection is in line with previous year actuals and projected collection rates.

e) Implementation: Operational Expenditure

#### 4.5.9 Purpose/ Use of the Ratio and Norm

This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget. Any variance outside the norm either indicate a challenge in capacity to implement, issues of financial controls and management and/or poor budgeting.

Under-spending normally is an indicator that the Municipality experiences possible cash flow difficulties or capacity challenges to undertake budgeted/planned service delivery, and/ or does not prepare accurate and credible budgets. Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programs and/or projects.

Overspending may also indicate inaccurate budgeting or poor financial management control in respect of budget control.

The norm range between 0% and 5% variance.

**Table 5.15 Budget Expenditure** 

Description	2017/18	2016/17
Actual operating expenditure VS Budgeted operating expenditure	42 642 911	68 367 502
Actual Expenditure - Budgeted Expenditure	1.18	0.86
Budgeted Expenditure	36 282 000	79 256 624

#### 4.5.10 Interpretation of Results

The Municipality is functioning outside the norm. With the conversion from old vote numbers used in the old chart of accounts to the new mSCOA short codes and especially the new mSCOA item segment it was difficult to budget monthly projections for the 2017/18 budget with no available history on this new chart of accounts. The budget was therefore only divided equally amongst the 12 months on the financial system. The municipality will only have a more reliable budget per month with the next budget period.

#### SECTION 6 - NON - FINANCIAL PERFORMANCE REPORT

#### 6.1 Background

#### 6.1.1 Legislative Requirements

The Municipal Systems Act (MSA), 2000 requires municipalities to establish a performance management system. Further, the MSA and the Municipal Finance Management Act (MFMA) requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organization as well as the external service providers and the Municipal Entities. This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

#### 6.1.2 Definition of Performance Management

Performance management is a process which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

#### 6.1.3 Institutionalising Performance Management

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether the strategic goals, set by the organisation and its employees, are met.

The constitution of S.A (1996), section 152, dealing with the objectives of local

government paves the way for performance management with the requirements for an "accountable government". The democratic values and principles in terms of section 195 (1) are also linked with the concept of performance management, with reference to the principles of inter alia:

- the promotion of efficient, economic and effective use of resources,
- accountable public administration
- to be transparent by providing information,
- to be responsive to the needs of the community, and
- to facilitate a culture of public service and accountability amongst staff.

#### 6.1.4 Strategic Performance

This report highlight the strategic performance in terms of the municipality's Top Layer Service Delivery Budget Implementation Plan (SDBIP), high level performance in terms of the IDP Strategic objectives, performance on the National Key Performance Indicators prescribed in terms of Regulation 796. Details regarding specific basic service delivery targets, achievements and challenges will be included in the Annual Report of the municipality.

#### 6.1.5 Definition of Service Delivery Budget Implementation Plan

The SDBIP is defined in terms of Section 1 of the Municipal Finance Management Act (MFMA), no. 56 of 2003, and the format of the SDBIP is prescribed by MFMA Circular 13.

Section 41(1) (e) of the Municipal Systems Act (MSA), no 32 of 2000, prescribes that a process must be established of regular reporting to Council.

The Report is a requirement in terms of section 52 of the Local Government: Municipal Financial Management Act, no. 56 of 2003 which provide for:

- a) The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality;
- b) The Accounting Officer, while conducting the above, must take into account:
  - Section 71 Reports;
  - Performance in line with the Service Delivery & Budget Implementation
     Plans.

#### 6.1.6 The IDP and the Budget

The draft IDP, the draft budget and the drat SDBIP for 2017/2022 were approved by Council on 29 March 2017. The IDP process and the performance management process are integrated. The IDP fulfils the planning stage of performance management. Performance management in turn, fulfils the implementation management, monitoring and evaluation of the IDP.

#### 6.1.7 Municipal Scorecard

The municipal scorecard (Top Layer SDBIP) consolidate service delivery targets set by Council / senior management and provide an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities. Components of the Top Layer SDBIP include:

- One-year detailed plan, but should include a three-year capital plan
- The 5 necessary components includes:
- Monthly projections of revenue to be collected for each source
- Expected revenue to be collected NOT billed
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- Section 71 format (Monthly budget statements)
- Quarterly projections of service delivery targets and performance indicators for each vote
- Non-financial measurable performance objectives in the form of targets and indicators
- Output not input / internal management objectives
- Level and standard of service being provided to the community
- Ward information for expenditure and service delivery
- Detailed capital project plan broken down by ward over three years

#### 6.1.8 Background to the format of SDBIP

The Municipality's SDBIP consists of a Top Layer (TL) as well as a Departmental Plan for each individual Department. For purposes of reporting, the TL SDBIP is used to report to Council and the Community on the organisational performance of the Municipality. The TL SDBIP measure the achievement of performance indicators with regards to the provision of basic services as prescribed in Section 10 of the Local Government:

Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the Integrated Development Plan (IDP) of the Laingsburg Local Municipality (LLM).

The Top Layer SDBIP was approved by the Mayor on the 19<sup>th</sup> of June 2017. The Departmental SDBIP's measure the achievement of performance indicators that have been determined with regard to operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans have been approved by the Municipal Manager. This Quarterly Performance Assessment Report are based on the seven (7) Strategic Objectives of the municipality.

The overall assessment of actual performance against targets set for the key performance indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology:

Colour	Category	Explanation
	KPI Not Yet Measured	KPI's with no targets or actual results for the selected period
	KPI Not Met	Actual vs. target less than 75%
	KPI Almost Met	Actual vs. target between 75% and 100%
	KPI Met	Actual vs. target 100% achieved
	KPI Well Met	Actual vs. target more than 100% and less than 150% achieved
	KPI Extremely Well Met	Actual vs. target more than 150% achieved

Table 3. 1: SDBIP Measurement Categories

The Performance Management System is an internet based system and it uses the Service Delivery Budget Implementation Plan (SDBIP) which is approved as its basis. The SDBIP is a layered plan comprising Top Layer SDBIP and Departmental SDBIPs. The performance reporting on the top layer SDBIP is done to Council on a quarterly, half yearly (Mid-year Budget and Performance Assessment Report) and annual basis. Annual amendments to the Top Layer SDBIP must be approved by Council following the submission of the Mid-year Budget and Performance Assessment Report as well as the approved adjustment budget.

This non-financial part of the report is based on the Top Layer SDBIP and comprises the following:

- Summary of the quarterly performance of the Municipality in terms of the seven
  - (7) Municipal Strategic Objective; and
- A detailed performance review per Municipal directorate.

#### 6.1.9 Monitoring and Evaluation

The performance is monitored and evaluated via the SDBIP system. The web based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against key performance indicator targets every month for the previous month's performance.

The system close every month between the 10th to the 18th day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting take place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.

The system provides management information in tables and graphs, indicating actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.

The system requires key performance indicator owners to update performance comment for each actual captured, which provides a clear indication of how the actual was calculated/ reached and serves as part of the portfolio of evidence for audit purposes.

In terms of Section 46(1) (a) (iii) of the Municipal Systems Act the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

#### 6.2 Actual Performance for the 2nd Quarter

The purpose of strategic performance reporting is to report specifically on the implementation and achievement of IDP outcomes. This section provides an overview on the strategic achievement of the municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer (strategic) SDBIP

is the municipality's strategic plan and shows the strategic alignment between the different documents. (IDP, Budget and Performance Agreements)

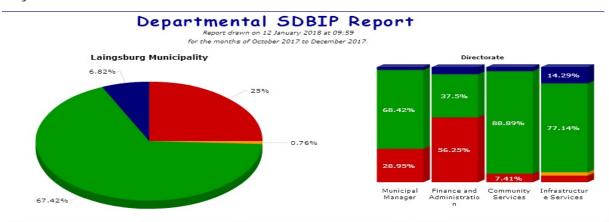
The Top Layer SDBIP contains performance indicators per Municipal Key Performance Area and comments with corrective measures with regard to indicators not achieved. A detailed analysis of actual performance for the 2<sup>nd</sup> quarter of the financial year 2017/2018 is provided for in section 6 of this report.

Overall performance (dashboard) per National and Municipal Key Performance Area will be provided for in this report.

#### 6.2.1 Overall Performance of the Municipality

The following graphs illustrate the overall performance of the LLM measured in terms of the Top Layer (strategic) SDBIP 2017/2018(2<sup>nd</sup> quarter).

The performance is also measured and reported on; per National and Municipal Key Performance Area.



	Laingsburg Municipality	Directorate			
		Municipal Manager	Finance and Administration	Community Services	Infrastructure Services
KPI Not Met	33 (25%)	11 (28.9%)	18 (56.3%)	2 (7.4%)	2 (5.7%)
KPI Almost Met	1 (0.8%)	-	-	-	1 (2.9%)
KPI Met	89 (67.4%)	26 (68.4%)	12 (37.5%)	24 (88.9%)	27 (77.1%)
KPI Well Met	1.0	-	-	-	-
KPI Extremely Well Met	9 (6.8%)	1 (2.6%)	2 (6.3%)	1 (3.7%)	5 (14.3%)
Total:	132	38	32	27	35

Diagram 6.1 Departmental KPI's Performance

The following graphs and tables give an overview on Top Level performance per Pre-Determined Objective(PDO's) for the term under review (01 October 2017 to 31 December 2017). The following table shows the top level key performance indicators (KPIs), what the target was for each KPI and what the actual performance was for the quarter.

Table 6.1 Top layer SDBIP 2017/18 Financial Year

# **Laingsburg Municipality**

## **SDBIP 2017/2018: Top Layer SDBIP Report**

Ref	Pre-determined Objectives Municipal KPA	Pre-determined Objectives Municipal KPA KPI	КРІ	Annual	December 2017		
				Target	Target	Actual	R
TL1	Provision of infrastructure to deliver improved services to all residents and business	Infrastructure Development	Number of formal residential properties which receives piped water (Laingsburg credit and pre-paid water meters) and is connected to the municipal water infrastructure network as at 30 June 2018	1,206	0	0	N/A
TL2	Provision of infrastructure to deliver improved services to all residents and business	Infrastructure Development	Number of formal residential properties connected to the municipal electrical infrastructure network (Laingsburg credit and pre-paid electrical meters)(Excluding Eskom areas) as at 30 June 2018	766	0	0	N/A
TL3	Provision of infrastructure to deliver improved services to all residents and business	Infrastructure Development	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2018	1,206	0	0	N/A
TL4	Provision of infrastructure to deliver improved services to all residents and business	Infrastructure Development	Number of formal residential properties for which refuse is removed once per week as at 30 June 2018	1,206	0	0	N/A
TL5	Improve the standards of living of all people in Laingsburg	Social Development	Provide 6kl free basic water to registered indigent accountholders in terms of the equitable share requirements as at 30 June 2018	699	0	0	N/A

TL6	Improve the standards of living of all people in Laingsburg	Social Development	Provide 50kwh free basic electricity to registered indigent accountholders in terms of the equitable share requirements (excluding ESKOM area) as at 30 June 2018	367	0	0	N/A
TL7	Improve the standards of living of all people in Laingsburg	Social Development	Provide free basic sanitation to registered indigent accountholders in terms of the equitable share requirements as at 30 June 2018	699	0	0	N/A
TL8	Improve the standards of living of all people in Laingsburg	Social Development	Provide free basic refuse removal to registered indigent accountholders in terms of the equitable share requirements as at 30 June 2018	699	0	0	N/A
TL9	Provision of infrastructure to deliver improved services to all residents and business	Infrastructure Development	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2017 (Actual amount spent on capital projects /Total amount budgeted for capital projects)X100 by 30 June 2018	80%	45%	0%	R
TL10	Create an environment conducive for economic development	Local Economic Development	Create job opportunities through EPWP projects by 30 June 2018	114	0	0	N/A
TL11	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Institutional Development	People employed from employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	8	0	0	N/A
TL12	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Institutional Development	Percentage of municipality's personnel budget actually spent on training by 30 June 2018 ((Total Actual Training Expenditure/ Total personnel Budget)x100))	1%	0%	0%	N/A

TL13	To achieve financial viability in order to render affordable services to residents	Financial Development	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations at 30 June 2018 {Debt to Revenue (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant}	200%	200%	200%	G
TL14	To achieve financial viability in order to render affordable services to residents	Financial Development	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2017 {Net Service debtors to revenue – (Total outstanding service debtors minus provision for bad debt)/ (revenue received for services) x100}	10%	10%	25%	R
TL15	To achieve financial viability in order to render affordable services to residents	Financial Development	Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June 2017 {Cost coverage ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))}	3%	3%	3%	G
TL16	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Institutional Development	Limit vacancy rate to less than 5% of budgeted posts by 30 June 2018 [(Number of funded posts vacant / total number of funded posts)x100]	5%	0%	0%	N/A
TL17	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Institutional Development	Develop a Risk Based Audit Plan and submit to the audit committee for consideration by 30 June 2018	1	0	0	N/A

TL18	Create an environment conducive for economic development	Local Economic Development	Assist SMME's with business and/or CIDB registration by 30 June 2018	4	0	0	N/A
TL19	Developing a safe, clean, healthy and sustainable environment for communities	Environmental & Spatial Development	Implement IDP-approved greening and cleaning initiatives by 30 June 2018	5	1	1	G
TL20	Create an environment conducive for economic development	Local Economic Development	Host events as identified in the IDP in support of promotion of LED within the Municipal area by 30 June 2018	3	2	2	G
TL21	Create an environment conducive for economic development	Local Economic Development	Provide financial assistance via Municipal financial aid scheme to accepted tertiary student candidates by 31 March 2018	19	0	0	N/A
TL22	To achieve financial viability in order to render affordable services to residents	Financial Development	Collect percentage of the 2015/16 financial years billed revenue by 30 June 2018 {Debtors payments received during period/Billed Revenue for period x 100}	60%	60%	0%	R
TL23	Developing a safe, clean, healthy and sustainable environment for communities	Social Development	Participate in the provincial traffic department public safety initiatives as approved in the IDP by 30 June 2018	4	1	1	G
TL24	Effective Maintenance and manage of municipal assets and natural resources	Infrastructure Development	Percentage of the total approved repair and maintenance budget spent by 30 June 2018 [(Actual amount spent on repair and maintenance of assets/ Total amount budgeted for asset repair and maintenance)x100]	80%	40%	0%	R
TL25	Effective Maintenance and manage of municipal assets and natural resources	Infrastructure Development	Limit the % electricity unaccounted for to less than 15% by 30 June 2018 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased ) × 100]	15%	15%	0%	В
TL26	Effective Maintenance and manage of municipal assets and natural resources	Infrastructure Development	Obtained compliance of waste water discharge quality in terms of Green Drop Requirements for Effluent Quality Compliance by 30 June 2018	91%	91%	0%	R

TL27	Effective Maintenance and manage of municipal assets and natural resources	Infrastructure Development	Limit the % water unaccounted for to less than 50% by 30 June 2018 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / (Number of Kilolitres Water Purchased or Purified) × 100]	50%	55%	0%	В
TL28	Effective Maintenance and manage of municipal assets and natural resources	Infrastructure Development	Obtain compliance of water quality in terms of SANS 241 -Water Quality criteria by 30 June 2018	87%	87%	0%	R

The above diagram illustrates that 6 KPI's out of 13 KPI's which counts for 46.1% of KPI's was not met and Table 6.1 which is the report of the Top Layer SDBIP states that 15 KPI's which is applicable to the period under review. The municipality further performed exceptional in line with the Developmental and Top level Key Performance Indicator targets. This report will be used in the municipal informal performance reviews to put mitigation measures in place to improve performance outcomes. This report will be submitted to the Internal Auditor for auditing purpose.

The internal audit division will thereafter submit a report to the Audit Committee who will use the opportunity to highlight problems for Council to rectify.

#### SECTION 7 – IN-YEAR BUDGET STATEMENT TABLES

The tables included in section 4 of this report are from the C Schedule Monthly Budget Statements legislated as part of the Municipal Budget and Reporting Regulations (MBRR) and reflects the figures of last month of the quarter. All material variances, in other words variances of more than 10%, regarding the financial performance as per table C4; Capital expenditure table as per C5; Financial Position as per table C6 and/or Cash flow as per tableC7 are listed with reasons and remedial/corrective measures in table SC1 following table C7.

**Table C1: Monthly Budget Statement Summary** 

WC051 Laingsburg - Table C1 Monthly Budget Statement Summary - Q2 Second Quarter

	Budget Statement Summary - Q2 Second Quarter  2016/17 Budget Year 2017/18											
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year			
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast			
R thousands								%				
Financial Performance												
Property rates	3 571	4 151	_	0	3 797	2 283	1 514	66%	4 151			
Service charges	16 908	18 608	_	6 706	10 636	7 700	2 937	38%	18 608			
Inv estment rev enue	818	818	_	307	341	409	(67)	-16%	818			
Transfers and subsidies	17 034	17 823	-	4 620	10 285	8 925	1 361	15%	17 823			
Other own revenue	27 943	34 699	-	16 744	17 583	16 966	617	4%	34 699			
Total Revenue (excluding capital transfers	66 273	76 100	-	28 377	42 643	36 282	6 361	18%	76 100			
and contributions)												
Employ ee costs	19 124	22 885	-	7 099	9 798	11 647	(1 849)	-16%	22 885			
Remuneration of Councillors	2 507	2 606	-	768	1 182	1 276	(95)	-7%	2 606			
Depreciation & asset impairment	9 901	10 092	-	-	388	989	(600)	-61%	10 092			
Finance charges	-	-	-	-	-	-	-		_			
Materials and bulk purchases	7 460	6 854	-	2 547	4 443	3 687	757	21%	6 854			
Transfers and subsidies	3 941	2 485	-	1 455	2 678	2 485	193	8%	2 485			
Other expenditure	38 606	41 103	_	18 033	19 504	20 802	(1 298)	-6%	41 103			
Total Expenditure	81 539	86 025	-	29 901	37 994	40 886	(2 893)	-7%	86 025			
Surplus/(Deficit)	(15 266)	(9 925)	-	(1 524)	4 649	(4 604)	9 254	-201%	(9 925)			
Transfers and subsidies - capital (monetary alloc	9 213	8 654	-	6 319	4 324	4 826	(502)	-10%	8 654			
Contributions & Contributed assets	-	-	-	-	-	-	-		_			
Surplus/(Deficit) after capital transfers &	(6 053)	(1 271)	_	4 795	8 973	222	8 752	3951%	(1 271)			
contributions												
Share of surplus/ (deficit) of associate	-	-	_	_	_	_	-		_			
Surplus/ (Deficit) for the year	(6 053)	(1 271)	_	4 795	8 973	222	8 752	3951%	(1 271)			
Capital expenditure & funds sources												
Capital expenditure	11 413	9 115	_	3 652	4 324	_	4 324	#DIV/0!	9 115			
Capital transfers recognised	10 887	8 321	_	4 324	4 324	_	4 324	#DIV/0!	8 321			
Public contributions & donations	_	_	_			_			_			
Borrowing	_	_	_	_	_	_	_		_			
Internally generated funds	436	794	_	(672)	0	_	0	#DIV/0!	794			
Total sources of capital funds	11 323	9 115	_	3 652	4 324	_	4 324	#DIV/0!	9 115			
Financial position	-											
	14 599	0 541	0 541		10 527				0 541			
Total current assets		8 561 163 393	8 561 163 393		19 537 167 715				8 561 163 393			
Total non current assets  Total current liabilities	163 379 13 718	12 534	12 534		18 860				12 534			
	8 795	3 953	3 953		3 953				3 953			
Total non current liabilities	155 467	3 953 155 467	155 467		164 439				3 953 155 467			
Community wealth/Equity	155 467	155 467	155 467		164 439				155 467			
Cash flows												
Net cash from (used) operating	2 820	6 843	6 843	(3 974)	11 569	(621)	(12 190)	1962%	6 843			
Net cash from (used) investing	(6 909)	(9 115)	(9 115)	(2 017)	(3 924)	(3 224)	700	-22%	(6 071)			
Not cach from (used) financing	i .	24	24	14	37	6	(31)	-514%	16 603			
Net cash from (used) financing	_				40 553	2 036	(11 521)	-566%	23 251			
Cash/cash equivalents at the month/year end	5 875	3 627	3 627	-	13 557	2 030	(=.,					
	5 875 0-30 Days	3 627 31-60 Days	3 627 61-90 Days	91-120 Days	13 557 121-150 Dys	151-180 Dys	181 Dys-	Over 1Yr	Total			
Cash/cash equivalents at the month/year end  Debtors & creditors analysis									Total			
Cash/cash equivalents at the month/year end  Debtors & creditors analysis  Debtors Age Analysis			61-90 Days				181 Dys-					
Cash/cash equivalents at the month/year end  Debtors & creditors analysis  Debtors Age Analysis  Total By Income Source	0-30 Days	31-60 Days		91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr	<b>Total</b> 8 503			
Cash/cash equivalents at the month/year end  Debtors & creditors analysis  Debtors Age Analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr				

# Table C2: Financial Performance (Standard Classification) WC051 Laingsburg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - O2 Second Quarter

WC051 Laingsburg - Table C2 Monthly Budget Statement - Financial Performance (functional class							Budget Year 2017/18					
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year		
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast		
R thousands	1								%			
Revenue - Functional												
Governance and administration		30 561	27 303	-	11 651	19 642	14 354	5 288	37%	27 303		
Executive and council		20 986	3 636	_	4 128	7 801	2 318	5 483	237%	3 636		
Finance and administration		9 575	23 667	-	7 524	11 841	12 036	(195)	-2%	23 667		
Internal audit		-	-	-	-	-	-	-		-		
Community and public safety		24 343	34 720	_	16 343	16 694	16 977	(283)	-2%	34 720		
Community and social services		995	1 077	-	1	3	538	(535)	-99%	1 077		
Sport and recreation		16	24	-	1	1	12	(11)	-91%	24		
Public safety		23 323	33 606	-	16 338	16 685	16 421	264	2%	33 606		
Housing		10	11	_	3	6	5	0	5%	11		
Health		0	0	-	(1)	(1)	-	(1)	#DIV/0!	0		
Economic and environmental services		1 066	1 097	_	4	9	549	(540)	-98%	1 097		
Planning and dev elopment		-	-	_	-	-	-	-		-		
Road transport		1 066	1 097	-	4	9	549	(540)	-98%	1 097		
Environmental protection		-	-	-	-	-	-	-		-		
Trading services		19 515	21 634	-	6 698	10 621	9 228	1 394	15%	21 634		
Energy sources		12 190	13 678	_	4 172	6 892	5 341	1 551	29%	13 678		
Water management		2 691	3 389	-	918	1 312	1 981	(669)	-34%	3 389		
Waste water management		2 538	2 502	-	869	1 306	1 044	262	25%	2 502		
Waste management		2 097	2 066	_	739	1 111	862	250	29%	2 066		
Other	4	-	-	_	-	-	-	-		-		
Total Revenue - Functional	2	75 486	84 754	-	34 696	46 967	41 108	5 859	14%	84 754		
Expenditure - Functional												
Governance and administration		32 538	25 703	_	7 117	12 234	13 209	(975)	-7%	25 703		
Executive and council		9 369	8 704	_	3 188	5 324	4 145	1 179	28%	8 704		
Finance and administration		23 169	17 000	_	3 929	6 910	9 064	(2 154)	-24%	17 000		
Internal audit		_	-	_	_	-	_	_		_		
Community and public safety		23 370	34 634	_	14 927	15 877	17 352	(1 475)	-8%	34 634		
Community and social services		2 178	1 738	_	423	581	553	28	5%	1 738		
Sport and recreation		30	26	_	9	16	13	3	23%	26		
Public safety		20 988	32 683	_	14 484	15 270	16 774	(1 504)	-9%	32 683		
Housing		171	183	_	2	1	10	(9)	-90%	183		
Health		3	4	_	9	9	2	7	394%	4		
Economic and environmental services		2 968	3 368	_	783	1 229	1 602	(373)	-23%	3 368		
Planning and dev elopment		1 077	1 241	_	286	434	643	(208)	-32%	1 241		
Road transport		1 891	2 127	_	497	795	959	(164)	-17%	2 127		
Environmental protection		-	-	_	-	-	_	_		_		
Trading services		22 644	22 312	_	7 070	8 649	8 721	(72)	-1%	22 312		
Energy sources		8 446	7 503	_	2 683	3 231	3 912	(680)	-17%	7 503		
Water management		2 128	2 628	_	682	707	1 036	(329)	-32%	2 628		
Waste water management		10 399	10 828	_	3 314	4 259	3 174	1 086	34%	10 828		
Waste management		1 671	1 354	_	391	452	599	(147)	-25%	1 354		
Other		19	8	_	5	5	4	1	36%	8		
Total Expenditure - Functional	3	81 539	86 025	-	29 901	37 994	40 886	(2 893)	-7%	86 025		
Surplus/ (Deficit) for the year		(6 053)	(1 271)	-	4 795	8 973	222	8 752	3951%	(1 271)		

# Table C3: Financial Performance (Revenue and Expenditure by Municipal Vote) WC051 Laingsburg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q2 Second Quarter

Vote Description	2016/17 Budget Year 2017/18									
	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Kei	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
Revenue by Vote	1									
Vote 1 - MAYORAL & COUNCIL		20 986	3 636	-	4 128	7 801	2 318	5 483	236.6%	3 636
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-		_
Vote 3 - CORPORATE SERVICES		3 090	1 741	-	773	1 268	868	400	46.1%	1 741
Vote 4 - BUDGET & TREASURY		6 472	21 925	_	6 751	10 573	11 168	(595)	-5.3%	21 925
Vote 5 - PLANNING AND DEVEOLPMENT		_	_	_	_	_	_	_		_
Vote 6 - COMMUNITY AND SOCIAL SERV		995	1 078	_	0	2	538	(536)	-99.6%	1 078
Vote 7 - SPORTS AND RECREATION		16	24	_	1	1	12	(11)	-91.0%	24
Vote 8 - HOUSING		10	11	-	3	6	5	0	4.5%	11
Vote 9 - PUBLIC SAFETY		23 323	33 606	-	16 338	16 685	16 421	264	1.6%	33 606
Vote 10 - ROAD TRANSPORT		1 113	1 115	-	6	13	557	(545)	-97.7%	1 115
Vote 11 - WASTE MANAGEMENT		1 903	2 066	-	739	1 111	862	250	29.0%	2 066
Vote 12 - WASTE WATER MANAGEMENT		2 490	2 485	-	867	1 303	1 036	267	25.8%	2 485
Vote 13 - WATER		2 691	3 389	-	918	1 312	1 981	(669)	-33.8%	3 389
Vote 14 - ELECTRICITY		12 190	13 678	-	4 172	6 892	5 341	1 551	29.0%	13 678
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	75 278	84 754	-	34 696	46 967	41 108	5 859	14.3%	84 754
Expenditure by Vote	1									
Vote 1 - MAYORAL & COUNCIL		6 382	5 127	_	2 444	4 179	2 579	1 600	62.0%	5 127
Vote 2 - MUNICIPAL MANAGER		2 987	3 577	_	744	1 145	1 566	(421)	-26.9%	3 577
Vote 3 - CORPORATE SERVICES		5 983	6 099	_	1 370	2 915	2 921	(5)	-0.2%	6 099
Vote 4 - BUDGET & TREASURY		17 172	10 900	_	2 559	3 995	6 144	(2 149)	-35.0%	10 900
Vote 5 - PLANNING AND DEVEOLPMENT		1 077	1 241	_	286	434	643	(208)	-32.4%	1 241
Vote 6 - COMMUNITY AND SOCIAL SERV		1 286	1 247	_	268	403	478	(75)	-15.6%	1 247
Vote 7 - SPORTS AND RECREATION		944	529	_	178	208	94	114	121.2%	529
Vote 8 - HOUSING		171	183	_	2	1	10	(9)	-90.0%	183
Vote 9 - PUBLIC SAFETY		20 988	32 683	-	14 484	15 270	16 774	(1 504)	-9.0%	32 683
Vote 10 - ROAD TRANSPORT		10 284	10 724	_	1 542	2 817	3 419	(602)	-17.6%	10 724
Vote 11 - WASTE MANAGEMENT		1 476	1 354	-	391	452	599	(147)	-24.6%	1 354
Vote 12 - WASTE WATER MANAGEMENT		2 006	2 231	-	2 269	2 237	714	1 523	213.5%	2 231
Vote 13 - WATER		2 128	2 628	-	682	707	1 036	(329)	-31.8%	2 628
Vote 14 - ELECTRICITY		8 446	7 503	-	2 683	3 231	3 912	(680)	-17.4%	7 503
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	81 331	86 025	-	29 901	37 994	40 886	(2 893)	-7.1%	86 025
Surplus/ (Deficit) for the year	2	(6 053)	(1 271)	-	4 795	8 973	222	8 752	3951.1%	(1 271

Table C4: Financial Performance (Revenue and Expenditure)

WC051 Laingsburg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q2 Second Quarter

W Cost Laingsburg - Table C4 Monthly Budget		2016/17				Budget Year				
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands			, and						%	
Revenue By Source										
Property rates		3 571	4 151	-	0	3 797	2 283	1 514	66%	4 151
Service charges - electricity revenue		11 852	13 369	_	4 172	6 892	5 187	1 705	33%	13 369
Service charges - water revenue		1 866	1 327	_	918	1 312	951	361	38%	1 327
Service charges - sanitation revenue		1 660	2 485	-	867	1 303	1 036	267	26%	2 485
Service charges - refuse revenue		1 441	1 313	-	739	1 111	470	641	136%	1 313
Service charges - other		89	114	-	9	19	56	(38)	-67%	114
Rental of facilities and equipment		1 271	718	-	290	680	358	322	90%	718
Interest earned - external investments		818	818	-	307	341	409	(67)	-16%	818
Interest earned - outstanding debtors		48	40	-	74	123	20	104	523%	40
Div idends received		-	-	-	-	-	-	-		-
Fines, penalties and forfeits		22 198	32 532	-	15 900	15 901	15 885	16	0%	32 532
Licences and permits		1 134	1 082	-	272	620	541	79	15%	1 082
Agency services		127	123	-	30	58	61	(4)	-6%	123
Transfers and subsidies		17 034	17 823	-	4 620	10 285	8 925	1 361	15%	17 823
Other rev enue		3 164	204	-	178	201	101	100	99%	204
Gains on disposal of PPE		-	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and		66 273	76 100	-	28 377	42 643	36 282	6 361	18%	76 100
contributions)										
Expenditure By Type										
Employ ee related costs		19 124	22 885	-	7 099	9 798	11 647	(1 849)	-16%	22 885
Remuneration of councillors		2 507	2 606	_	768	1 182	1 276	(95)	-7%	2 606
Debt impairment		21 335	26 359	_	14 828	13 286	12 860	426	3%	26 359
Depreciation & asset impairment		9 901	10 092	_	-	388	989	(600)	-61%	10 092
Finance charges		7 701	10 072		_	300	/07	(000)	-0170	10 072
· ·		7.4/0	- / 054	_	2 5 4 7	4 442	2 /07	757	210/	/ 054
Bulk purchases		7 460	6 854	-	2 547	4 443	3 687	757	21%	6 854
Other materials		-	-	-	-	-	-	l		-
Contracted services		3 084	3 064	-	584	611	1 906	(1 294)	-68%	3 064
Transfers and subsidies		3 941	2 485	-	1 455	2 678	2 485	193	8%	2 485
Other ex penditure		14 188	11 680	-	2 621	5 607	6 037	(430)	-7%	11 680
Loss on disposal of PPE		-	-	-	-	-	-	-		-
Total Expenditure		81 539	86 025	-	29 901	37 994	40 886	(2 893)	-7%	86 025
Surplus/(Deficit)		(15 266)	(9 925)	-	(1 524)	4 649	(4 604)	9 254	(0)	(9 925)
(National / Provincial and District)		9 213	8 654	_	6 319	4 324	4 826	(502)	(0)	8 654
(National / Provincial Departmental Agencies,		. 210	2 201		2 2			(=32)	(6)	2 30 1
Households, Non-profit Institutions, Private Enterprises,										
Public Corporatons, Higher Educational Institutions)								-		
Transfers and subsidies - capital (in-kind - all)								-		
Surplus/(Deficit) after capital transfers &		(6 053)	(1 271)	-	4 795	8 973	222			(1 271)
contributions										
Tax ation								-		
Surplus/(Deficit) after taxation		(6 053)	(1 271)	-	4 795	8 973	222			(1 271)
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		(6 053)	(1 271)	_	4 795	8 973	222			(1 271)
Share of surplus/ (deficit) of associate		(5 550)	(1.271)			3 7.10				(. 271)
Surplus/ (Deficit) for the year		(6 053)	(1 271)	_	4 795	8 973	222			(1 271)
outplus (benefit) for the year		(0 003)	(1 2/1)	_	4 /90	0 7/3				(12/1)

The Municipality have generated 56.04% or R42, 643 million of the Budgeted Revenue to date which is lower than the budgeted amounts. During the financial year operating grants totaling R10, 285 million were received. The largest part of the grants received forms part of the Equitable Share Allocation for the financial year.

 Table C5: Capital Expenditure (Municipal Vote, Standard Classification and Funding)

WC051 Laingsburg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q2 Second Quarter

		2016/17				Budget Year 2	2017/18			
Vote Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
Capital Expenditure - Functional Classification										
Governance and administration		11	74	-	(672)	-	-	-		74
Executive and council		-	-	-	-	-	-	-		-
Finance and administration		-	30	-	-	-	-	-		30
Internal audit		11	44	-	(672)	-	-	-		44
Community and public safety		1 593	470	-	-	-	-	-		470
Community and social services		1 276	-	-	-	-	-	-		-
Sport and recreation		318	140	-	-	-	-	-		140
Public safety		-	50	-	-	-	-	-		50
Housing		_	-	-	-	-	-	-		-
Health		-	280	-	-	-	-	-		280
Economic and environmental services		39	770	-	532	532	-	532	#DIV/0!	770
Planning and dev elopment		-	-	-	-	-	-	-		-
Road transport		39	770	_	532	532	_	532	#DIV/0!	770
Environmental protection		-	-	-	-	-	-	_		-
Trading services		9 770	7 801	-	3 792	3 792	-	3 792	#DIV/0!	7 801
Energy sources		7 094	2 000	-	2 132	2 132	-	2 132	#DIV/0!	2 000
Water management		1 853	5 641	_	1 660	1 660	_	1 660	#DIV/0!	5 641
Waste water management		823	160	-	-	-	-	_		160
Waste management		-	-	-	-	-	-	_		_
Other		_	_	_	-	_	_	_		_
Total Capital Expenditure - Functional Classification	3	11 413	9 115	-	3 652	4 324	-	4 324	#DIV/0!	9 115
Funded by:										
National Government		10 887	8 321	_	4 324	4 324	_	4 324	#DIV/0!	8 321
Provincial Government		_	_	_	-	_	_	_		_
District Municipality		-	-	-	-	-	-	_		_
Other transfers and grants		_	_	_	-	_	_	_		_
Transfers recognised - capital		10 887	8 321	-	4 324	4 324	-	4 324	#DIV/0!	8 321
Public contributions & donations	5	_	_	_	_	_	_	_		_
Borrowing	6	_	_	_	_	_	_	_		_
Internally generated funds		436	794	_	(672)	0	_	0	#DIV/0!	794
Total Capital Funding		11 323	9 115	-	3 652	4 324	_	4 324	#DIV/0!	9 115

The Municipality has incurred R4, 324 000 or 47.44% of the external funded Capital Budget to date. The MIG spending for the second quarter totals to R4324 000 to date.

**Table C6: Financial Position** 

WC051 Laingsburg - Table C6 Monthly Budget Statement - Financial Position - Q2 Second Quarter

WC051 LaingSburg - Table C6 Monthly Budget Statement - Financial Position - Q2 Second Quarter    2016/17   Budget Year 2017/18								
Description	Ref	Audited	Original	Adjusted	YearTD	Full Year		
		Outcome	Budget	Budget	actual	Forecast		
R thousands	1		-	-				
ASSETS								
Current assets								
Cash		5 875	5 875	5 875	13 157	5 875		
Call investment deposits		-	-	-	-	-		
Consumer debtors		3 499	20 291	20 291	10 953	20 291		
Other debtors		3 846	(18 984)	(18 984)	(5 951)	(18 984)		
Current portion of long-term receivables		1	-	-	-	_		
Inv entory		1 378	1 378	1 378	1 378	1 378		
Total current assets		14 599	8 561	8 561	19 537	8 561		
Non current assets								
Long-term receiv ables		_	-	-	-	-		
Investments		-	-	-	-	_		
Inv estment property		4 273	4 273	4 273	4 273	4 273		
Investments in Associate		-	-	-	-	-		
Property, plant and equipment		158 542	158 585	158 585	162 910	158 585		
Agricultural		-	-	-	-	_		
Biological assets		-	-	-	-	_		
Intangible assets		522	522	522	522	522		
Other non-current assets		43	13	13	11	13		
Total non current assets		163 379	163 393	163 393	167 715	163 393		
TOTAL ASSETS		177 979	171 953	171 953	187 252	171 953		
LIABILITIES								
Current liabilities								
Bank ov erdraft		-	_	-	-	_		
Borrow ing		-	-	-	-	_		
Consumer deposits		485	485	485	516	485		
Trade and other payables		12 487	4 911	4 911	11 214	4 911		
Provisions		745	7 138	7 138	7 130	7 138		
Total current liabilities		13 718	12 534	12 534	18 860	12 534		
Non current liabilities								
Borrowing		_	-	_	_	_		
Provisions		8 795	3 953	3 953	3 953	3 953		
Total non current liabilities		8 795	3 953	3 953	3 953	3 953		
TOTAL LIABILITIES		22 512	16 487	16 487	22 813	16 487		
NET ASSETS	2	155 467	155 467	155 467	164 439	155 467		
COMMUNITY WEALTH/EQUITY								
Accumulated Surplus/(Deficit)		155 467	119 021	119 021	127 994	119 021		
Reserves		-	36 445	36 445	36 445	36 445		
TOTAL COMMUNITY WEALTH/EQUITY	2	155 467	155 467	155 467	164 439	155 467		

Explanatory notes to Table C6 – Financial Position

### **Current Assets**

It must be noted that the classification requirements (As per the tables in

Section 4) as prescribe by National Treasury in terms of the MBRR, does not fully comply with GRAP. The current assets amounted to R 19 537 as at 31 December 2017 (R 10 052 as at 30 June 2017), the classification below complies with the GRAP disclosure format.

Inventory	1 378
Receivables from Exchange transactions	-
Current portion of long-term receivables	-
Cash and Cash Equivalents	7 321
Operating Lease Assets	-
Unpaid conditional grants and receipts	-
VAT Receivable	-
	8 699

It must be noted that the Receivables from Exchange and non-exchange transactions are still to be impaired as per GRAP Standards. Cash and cash equivalents is made up by a positive bank balance of R 7 321 000 as at 31 December 2017.

#### **Non-Current Assets**

The classification requirements are almost aligned to the GRAP requirements. The depreciation and amortisation run on all applicable capital assets still needs to be performed.

#### **Current Liabilities**

Current Liabilities are those liabilities of the municipality due and payable in the short-term (less than 12 months). There is no known reason as to why the municipality will not be able to meet its obligations. Current Liabilities amounted to R 18, 860 mil as at 31 December 2017 (R 14, 349 mil as at 30 June 2017).

#### **Non-Current Liabilities**

The non-current provisions are created in order to enable the municipality to be in a position to fulfill its known legal obligations when they become due and payable. Non -current provisions (R 3 953 000), National Treasury's budget formats do not provide for a line item where non-current deposits can be accounted for and thus was included in non-current provisions.

#### Community wealth/Equity

The reserves amount is represented by the Capital Replacement Reserve as at 31 December 2017 amounted to R 36 445 (R 36 445 as at 30 June 2017).

The Capital Replacement Reserve is a cash-backed reserve established to

enable the municipality to finance future capital expenditure. Cash contributions, depending on the availability thereof, are made annually to the reserve. The municipality is not able to finance its annual infrastructure capital program by means of this reserve.

Table C7: Cash Flow

WC051 Laingsburg - Table C7 Monthly Budget Statement - Cash Flow - Q2 Second Quarter

		2016/17				Budget Year 2	2017/18			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		3 571	4 151	4 151	-	1 631	1 494	136	9%	4 151
Service charges		21 991	18 481	18 481	3 928	7 234	3 778	3 456	91%	18 481
Other revenue		4 517	43 290	43 290	6 262	19 833	10 817	9 016	83%	43 290
Gov ernment - operating		14 650	17 973	17 973	31	8 183	4 492	3 691	82%	17 973
Gov ernment - capital		8 315	-	-	-	-	-	-		-
Interest		866	860	860	81	266	215	51	24%	860
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(51 088)	(77 464)	(77 464)	(14 062)	(24 622)	(20 989)	3 633	-17%	(77 464
Finance charges		-	-	-	-	-	-	-		-
Transfers and Grants		-	(447)	(447)	(214)	(955)	(428)	527	-123%	(447
NET CASH FROM/(USED) OPERATING ACTIVITIES		2 820	6 843	6 843	(3 974)	11 569	(621)	(12 190)	1962%	6 843
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		(37)	_	_	_	-	_	_		-
Decrease (Increase) in non-current debtors		-	_	_	_	_	_	_		_
Decrease (increase) other non-current receivables		_	_	_	_	_	_	_		_
Decrease (increase) in non-current investments		_	_	_	_	400	_	400	#DIV/0!	3 044
Payments										
Capital assets		(6 872)	(9 115)	(9 115)	(2 017)	(4 324)	(3 224)	1 100	-34%	(9 115
NET CASH FROM/(USED) INVESTING ACTIVITIES		(6 909)	(9 115)	(9 115)	(2 017)	(3 924)	(3 224)	700	-22%	(6 071
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		_	_	_	_	_	_	_		4 151
Borrowing long term/refinancing		_	_	_	_	_	_	_		4 151
Increase (decrease) in consumer deposits		_	24	24	14	37	6	31	514%	4 151
Payments					**	0,		j.		. 101
Repay ment of borrowing		_	_	_	_	_	_	_		4 151
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	24	24	14	37	6	(31)	-514%	16 603
NET INCREASE/ (DECREASE) IN CASH HELD		(4 089)	(2 248)	(2 248)	(5 976)	7 682	(3 839)			17 375
Cash/cash equivalents at beginning:		9 964	5 875	5 875	(3 770)	5 875	5 875			5 875
Cash/cash equivalents at beginning.  Cash/cash equivalents at month/year end:		5 875	3 627	3 627		13 557	2 036			23 251
Cashicash equivalents at monthly ear end:		J 0/5	3 027	3 027		13 337	2 030			23 23

The Municipality started off with a cash flow balance of R5 875 million at the beginning of the year and increased it with R7 682 million. The closing balance for this quarter is R13, 567 million. The increase in cash flow is due to the receipt of the operational grants. The Municipal Cash flow is mainly from Operating Activities as no Borrowing or Investments are budgeted for the 2017/2018 financial year.

# Table SC1 Material variance explanations WC051 Laingsburg - Supporting Table SC1 Material variance explanations - Q2 Second Quarter

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	R thousands			
1	Revenue By Source			
	Property rates		Property rates are levied during July for the financial year	0
	Service charges - electricity revenue		The curve of consumption during the colder period was larg	0
	Service charges - water revenue	361 -	Consumption of water is still higher than what was planned 0	0
2	Expenditure By Type			
	Employ ee related costs		Bonusses are paid during November but accounted for at 1/	0
	Depreciation & asset impairment	(600)	Depreciation charges will be accounted for at the end of the f	0
	C	-	0	0
١,	Constant Franco ditaria	-	0	0
3	Capital Expenditure	4 324	Capital projects have started but will accelerate during Janua	0
	0	4 324	Capital projects have started but will accelerate during same	0
		_	0	0
	O	-	0	0
4	Financial Position			
	C	-	0	0
	C	-	0	0
	C	-	0	0
5	Cash Flow	-	0	0
5	<u>Cash Flow</u>		0	0
		_	0	0
		_	0	0
	O	-	0	0
6	Measureable performance			
	0	-	0	0
	C	-	0	0
	0	-	0	0
7	Municipal Entities	-	Ü	0
′	municipal citities	_		0
			0	0
		_	0	0
	O	_	0	0
	C	-	0	0

#### **SECTION 8 – DEBTOR ANALYSIS**

Table SC3 provides an age analysis of consumer debtors as at 31 December 2017.

**Table SC3 Debtors Analysis** 

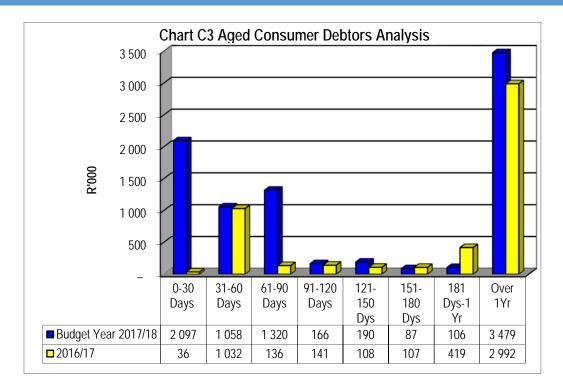
VC051 Laingsburg - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q1 First Quarter													
Description							Budge	Year 2017/18					
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr		Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	162	28	61	18	23	18	19	311	640	390	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	778	602	26	11	71	17	14	242	1 762	356	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	2 684	36	68	13	13	12	10	1 709	4 545	1 757	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	(19)	26	62	22	24	22	19	389	545	477	-	-
Receivables from Exchange Transactions - Waste Management	1600	134	17	36	12	16	13	14	126	369	181	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	179	18	84	19	18	13	7	351	689	408	-	-
Interest on Arrear Debtor Accounts	1810	-	867	-	-	-	-	-	-	867	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	12	(154)	(230)	0	0	0	71	384	83	456	-	-
Total By Income Source	2000	3 929	1 440	108	96	166	97	154	3 511	9 501	4 024	-	-
2016/17 - totals only		35 981	1 031 845	135 650	141 386	107 720	107 420	418 783	2 991 957	4 971	3 767	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	271	23	11	13	34	10	59	1 020	1 441	1 136	-	-
Commercial	2300	901	55	15	13	48	13	32	47	1 125	153	-	-
Households	2400	2 327	754	76	66	72	64	59	2 278	5 695	2 538	-	-
Other	2500	429	609	6	4	12	9	4	166	1 239	195	-	-
Total By Customer Group	2600	3 929	1 440	108	96	166	97	154	3 511	9 501	4 024	-	-

Table C6 (Statement of Financial Position) as at 31 December 2017 shows the total outstanding debtors is R 8, 503 mil.

The Outstanding Debtors of the Municipality amounts to R R8, 503 million for the quarter ending December 2017. The outstanding debt for more than 90 days amounts to 47.37%. The payment rate for 2016/2017 financial year was 63.47%. This calculation includes cash collections and excludes the accounts written off during the financial year. For the financial year to date the payment rate is 68.69% on services and rates.

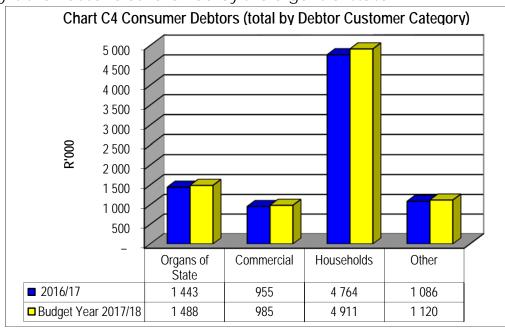
The Municipality is fully implementing the Debt Collection and Credit Control Policy. It should be noted that the Municipal debt collection and credit control policy was revised during August 2013. Outstanding amounts in the areas where the Municipality is not the supplier of electricity are increasing rapidly.

The above tables explain the movement of the debtors in arrear as at 31 December 2017 as per the days outstanding. The graph below illustrate the aged consumer debt analysis at 31 December 2017 date.



The graph indicates that the outstanding debt are increasing on a monthly basis but it is slightly higher than 2016/17 financial year, indicating the municipality must put measures in place to prevent it from escalating as the municipality is experiencing cash flow problems.

The graph below illustrates the consumer category debtor arrears. The category is the households followed by the organs of state.



The above tables explains that the debtor arrears has from July 2017 up to the end of December 2017. The debtor arrears have increased with R 3.5million

#### QUARTERLY PERFORMANCE ASSESMENT REPORT Q 2 of 2017/2018

from June 2017 (R4.9m) to 31 December 2017 (R8 503 m).

#### **SECTION 9 – CREDITOR ANALYSIS** (TRADE AND OTHER PAYABLES)

Table SC4 provide an age analysis of the creditors (Trade payables) as at 31 December 2017.

Table SC4 Creditors Analysis
WC051 Laingsburg - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q2 Second Quarter

Description	NT				Bu	dget Year 2017	7/18			
Description	Code	0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total
R thousands	Code	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year	
Creditors Age Analysis By Customer	Гуре									
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	_
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	_
Loan repayments	0600	-	-	-	-	-	-	_	-	-
Trade Creditors	0700	_	-	-	-	23	_	_	63	86
Auditor General	0800	-	-	-	-	-	-	_	-	-
Other	0900	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	-	-	-	-	23	-	-	63	86

Total outstanding creditors amount to R86, 000 for the quarter ending December 2017.

#### SECTION 10 - INVESTMENT PORTFOLIO

Table SC5 provides the investment portfolio in the prescribed format of National Treasury. It includes all investments except call deposits. It does not reconcile with the values as per Table C6, the reason being that values in table SC5 is measured at market value. The Municipality normally invest money with interest at maturity. This interest, with the exception of those on a call deposits, is only recognised on date of maturity or the accrued interest as on 30 June of each year. Even with this recognition of accrued interest, the accrual is classified in terms of GRAP as other receivables and not as part of the investments or call deposits.

In order to be classified as an Investment in terms of GRAP the investment must be made for a period longer than 12 months, otherwise it is classified as cash and cash equivalents. Laingsburg Municipality does have monetary investments at present. For the purpose of this section, investments held for a period until maturity are also viewed as investments.

**Table SC5 Investment Portfolio** 

WC051 Laingsburg - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q2 Second Quarter

| Type of | Expiry date | Accrued | Yield for the | Mark

Investments by maturity Name of institution & investment ID R thousands	Ref	Period of Investment  Yrs/Months	Type of Investment	expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
<u>Municipality</u>									
Laingsburg		0	Call	-	7	0.0%	1 555	-	1 562
							4.555		1.500
Municipality sub-total  Entities					7		1 555	-	1 562
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				7		1 555	-	1 562

Table SC5 above shows the investment portfolio per month of December 2017. The total investment portfolio at 31 December 2017 of R 1 562 000 is R7 000 more at the 30<sup>th</sup> of September 2017.

#### **SECTION 11 - COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS**

Table SC 8 provides the councilor and staff benefits per employee related cost type.

#### Table SC 8 Councilor and staff benefits

		2016/17				Budget Year :	2017/18			
Summary of Employee and Councillor remuneration	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1	A	В	С					%	D
Councillors (Political Office Bearers plus Other)	Ľ	A	Б	C						U
Basic Salaries and Wages		1 949	2 606	2 606	459	975	1 303	(328)	-25%	2 606
Pension and UIF Contributions		2	2 000	2 000	437	7/3	1 303	(320)	-2370	2 000
Medical Aid Contributions		13	_	_	_	_		_		_
		533	_	_	102		_		#DIV/0!	_
Motor Vehicle Allowance		533	185	185	102	206	92	206	-100%	- 185
Cellphone Allowance		_	100	100			92	(92)	-100%	100
Housing Allowances Other benefits and allowances		_	_	_		_	_	_		_
Other benefits and allowances  Sub Total - Councillors		2 497	2 790	2 790	561	1 182	1 395		-15%	2 790
	١,	2 497			561	1 182	1 395	(214)	-15%	
% increase	4		11.7%	11.7%						11.7%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		2 287	2 858	2 858	404	694	1 429	(735)	-51%	2 858
Pension and UIF Contributions		194	262	262	53	106	131	(25)	-19%	262
Medical Aid Contributions		126	109	109	29	57	55	3	5%	109
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		290	290	290	88	177	145	32	22%	290
Cellphone Allowance		_	_	-	-	-	-	-		-
Housing Allowances		19	-	-	2	4	-	4	#DIV/0!	-
Other benefits and allowances		260	_	-	77	160	_	160	#DIV/0!	_
Payments in lieu of leave		_	_	_	_	_	_	_		_
Long service awards		_	_	_	_	_	_	_		_
Post-retirement benefit obligations	2	66	_	_	18	36	_	36	#DIV/0!	_
Sub Total - Senior Managers of Municipality		3 242	3 519	3 519	672	1 234	1 760	(525)	-30%	3 519
% increase	4		8.6%	8.6%						8.6%
Other Municipal Staff										
Basic Salaries and Wages		12 270	13 950	13 950	3 967	7 064	6 975	89	1%	13 950
Pension and UIF Contributions		1 691	1 915	1 915	445	907	957	(51)	-5%	1 915
Medical Aid Contributions		461	1 219	1 219	116	235	610	(375)	-61%	1 219
			682		72	182			-47%	682
Overlime Performance Bonus		446	082	682	12	182	341	(159) –	-4770	082
				- (20					250/	- (20
Motor Vehicle Allowance		638 20	638	638	207 7	430	319	111	35% #DIV/0!	638
Cellphone Allowance			152	153		13	-	13		153
Housing Allowances		125	153	153	30	60	77	(16)	-22%	153
Other benefits and allowances		420	134	134	96	195	67	128	191%	134
Payments in lieu of leave		_	19	19	-	-	9	(9)	-100%	-
Long service awards		-	_	-	-	Ī.	-	-	"DN UC'	_
Post-retirement benefit obligations	2	1/ 07/	40.740	10 710	4.042	0.000	- 0.055	4 (2(5)	#DIV/0!	10 /00
Sub Total - Other Municipal Staff		16 074	18 710	18 710	4 942	9 090	9 355	(265)	-3%	18 692
% increase	4		16.4%	16.4%						16.3%
Total Parent Municipality		21 813	25 020	25 020	6 175	11 506	12 510	(1 004)	-8%	25 001
TOTAL SALARY, ALLOWANCES & BENEFITS		21 813	25 020	25 020	6 175	11 506	12 510	(1 004)	-8%	25 001
% increase	4		14.7%	14.7%						14.6%
TOTAL MANAGERS AND STAFF		19 316	22 229	22 229	5 614	10 324	11 115	(791)	-7%	22 211

#### **SECTION 12 - RECEIPT AND EXPENDITURE ON GRANT PROGRAMMES**

The measurement of actual versus planned receipting of transfers and grants are provided in Table SC 6.

WC051 Laingsburg - Supporting Table SC6 Mo	y Daag	2016/17		una granti		Budget Year 2				
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
ECEIPTS:	1,2									
perating Transfers and Grants										
National Government:		12 604	13 263	13 263	4 519	10 174	8 202	3 396	41.4%	13 26
Local Government Equitable Share Finance Management		9 889 1 723	10 432 1 800	10 432 1 800	4 524 (5)	10 183 (9)	6 787 899	3 396	50.0%	10 43 1 80
Municipal Systems Improvement		(7)	- 1	-	- (3)	- (7)	-			-
EPWP Incentive		1 000	1 031	1 031	_	-	515			1 03
Integrated National Electrification Programme		-	-	-	-	-	-			-
GRANT - WORKFORCE	3	-	-	-	-	-	-	-		-
0		_	-	-	_ [		_	_		
0		_	_	_	_	_	_	_		
0		-	-	-	-	-	_	-		-
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
Provincial Government:		1 281	1 446	1 446	93	93	722	(676)	-93.6%	1 44
Sport and Recreation		981	1 063	1 063	-	-	531	(531)	-100.0%	1 06
CDW LGSETA		75 164	93	93	93	93	46	_		· ·
MAIN ROAD SUBSIDY	4	49	50	50	_	_	25	(25)	-100.0%	
MSG		-	-	-	-	-	-	- 1		
GRANT - WCFMSG: mSCOA		11	-	-	-	-	-			
GRANT - SUPPORT		-	240	240	-	-	120	(120)	-100.0%	24
District Municipality:  [insert description]		-	-	-	-	-		-		-
(Insert description)								_		
Other grant providers:		-	-	-	-	-	-	-		-
[insert description]								-		
otal Operating Transfers and Grants	5	13 885	14 709	14 709	4 612	10 267	8 925	2 719	30.5%	14 70
pital Transfers and Grants										
National Government:		6 512	8 654	8 654	6 319	4 324	4 826	(502)	-10.4%	8 65
Municipal Infrastructure Grant (MIG)		4 513	6 654	6 654	2 192	2 192	3 326	(1 134)		6 65
GRANT - FMG CAPITAL		-	-	=	-	-	=	, ,		-
GRANT - MIG UNSPEND ROLLOVER		-	-	-	-	-	-			-
FLOOD DAMAGES		-	-		-	-	-			
SEWER MASTER PLAN FLOOD DAMAGES		_	_	_	_ [		_	_		
SPATIAL DEV INVESTIGATION		_	-	-	_	-	_	-		
GRANT - DEPT OF WATER AFFAIRS		-	-	-	-	-	-	-		
GRANT - INEP ELEC		1 999	2 000	2 000	4 127	2 132	1 500	632	42.1%	2 00
Other capital transfers [insert description] Provincial Government:		566	-	-	-	-		-		-
Housing		566	-	-	-	-		-		
0		-	-	-	-	-	-			
Road and Transport		-	-	-	-	-	-			-
Library		-	-	-	-	-	-			
<i>O</i> SIP		-		- -	_	-	_	_		
District Municipality:		-	-	-	-	-	_	-		-
[insert description]								-		
								-		
Other grant providers:  [insert description]		-	-	-	-	-		-		-
[Insert description]								-		
tal Capital Transfers and Grants	5	7 077	8 654	8 654	6 319	4 324	4 826	(502)	-10.4%	Ω 4
oral capital francisis and Oldills	J 3	, 0, 1	0 004	0 034	0 319	4 324	4 020	(302)	-10.470	8 65

23 363

23 363

10 931

14 591

TOTAL RECEIPTS OF TRANSFERS & GRANTS

13 750 2 217 16.1%

#### SECTION 13 - MATERIAL VARIANCES TO THE SDBIP

The following graphs provides the Top Level key performance indicators of the municipality per directorate and whether these KPI's were met for the quarter ending December 2017.



No material variances have occurred. For explanations and corrective measures of all immaterial variances to the financial and non-financial indicators please refer to Sections 6.

KPI Extremely Well Met

5 (14.3%)

35

4 (21.1%)

1 (33.3%)

KPI Extremely Well Met

1 (3.7%)

1 (16.7%)

17

#### SECTION 14 - CAPITAL PROGRAMME PERFORMANCE

The measurement of actual versus planned capital expenditure are provided Table SC 12. The year to date values and percentage variances are also indicated.

#### Table SC12 - Capital expenditure trend

WC051 Laingsburg - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q2 Second Quarter

	2016/17				Budget Year 2	2017/18			
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	24	154	154	0	0	154	154	100.0%	0%
August	27	772	772	0	0	926	926	100.0%	0%
September	1 862	1 389	1 389	672	672	2 315	1 643	71.0%	4%
October	2 003	1 081	1 081	2 447	3 120	3 396	276	8.1%	20%
Nov ember	3 868	1 544	1 544	334	3 454	4 940	1 486	30.1%	22%
December	4 889	2 007	2 007	870	4 324	6 946	2 622	37.7%	28%
January	4 902	309	309	-		7 255	-		
February	4 995	1 235	1 235	-		8 490	-		
March	5 308	1 698	1 698	-		10 188	-		
April	5 595	1 698	1 698	-		11 886	-		
May	6 124	1 235	1 235	-		13 121	-		
June	9 676	2 315	2 315	-		15 436	-		
Total Capital expenditure	49 274	15 436	15 436	4 324					

The following graph indicates the year-to-date capital expenditure per month, comparing the year-to-date budget with the expenditure as at 31 December 2017.

#### **SECTION 15 - OTHER SUPPORTING DOCUMENTATION**

Other National Treasury prescribed supporting documentation not used elsewhere in this document is listed below.

Table SC9 - Cash flow per month by source of revenue and type of expenditure

WC051 Laingsburg -	Supporting	Table SC9 Monthly	Budget Statement -	actuals and revised tar	gets for cash recein	pts - Q2 Second Quarter

Description	Ref	Budget Year 2017/18									2017/18 Medium Term Revenue & Expenditure Framework					
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year	Budget Year	Budget Year
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	2017/18	+1 2018/19	+2 2019/20
Cash Receipts By Source																
Property rates		174	(110)	-	8	1 558	(0)	166	249	257	182	298	1 368	4 151	4 566	4 931
Service charges - electricity revenue		744	787	890	1 017	778	830	951	990	1 013	960	975	3 434	13 369	14 706	15 883
Service charges - water revenue		103	120	168	168	121	120	153	141	144	139	139	789	2 303	2 534	2 736
Service charges - sanitation revenue		89	123	115	125	105	98	92	92	92	92	92	399	1 511	1 662	1 795
Service charges - refuse		95	101	120	122	101	103	80	80	80	80	80	255	1 297	1 427	1 541
Service charges - other		15	3	17	14	29	14	-	-	-	-	-	(92)	-	-	-
Rental of facilities and equipment		60	52	92	94	69	73	61	61	61	61	61	(12)	733	806	870
Interest earned - external investments		-	34	-	83	25	-	68	68	68	68	68	336	820	902	974
Interest earned - outstanding debtors		9	14	27	26	21	27	3	3	3	3	3	(100)	40	44	47
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	1	1	8	1	2 710	2 710	2 710	2 710	2 710	18 972	32 532	35 785	38 648
Licences and permits		113	96	138	103	90	80	90	90	90	90	90	9	1 077	1 184	1 279
Agency services		-	_	_	_	_	_	10	10	10	10	10	72	123	135	146
Transfer receipts - operating		5 219	2 852	10	0	8	93	752	2 988	752	752	2 988	1 557	17 973	19 770	21 352
Other rev enue		1 532	591	1 857	1 067	(533)	10 257	14	14	14	14	14	(14 669)	172	189	204
Cash Receipts by Source		8 152	4 664	3 434	2 827	2 381	11 696	5 150	7 496	5 293	5 160	7 529	12 318	76 100	83 710	90 406
Other Cash Flows by Source													_			
Transfer receipts - capital		3 141	852					554	1 054	554	554	554	1 390	8 654	9 5 1 9	10 281
Contributions & Contributed assets			- 002						- 1001	- 551	- 551	-		0 001	7017	10 201
Proceeds on disposal of PPE		_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Short term loans		_	_	_				_	_			_	_	_		
Borrowing long term/refinancing		_	_			_		_	_			_	_	_		
Increase in consumer deposits		- 1	16	- 5	3	11	1	2	2	2	- 2	2	(23)	24	26	29
Receipt of non-current debtors		'	10	,	,		'				2		(23)	24	20	27
Receipt of non-current receivables			_	_		_			_			_	_	_		
Change in non-current investments		_	400	_		_	_		_		-	_	(400)	_		1
Total Cash Receipts by Source	$\vdash$	11 294	5 933	3 439	2 829	2 391	11 697	5 706	8 552	5 850	5 716	8 085	13 285	84 778	93 255	100 716
	+	11271	0 700	0 107	2 027	2071	11 077	0.700	0 002	0 000	0710	0 000	10 200	01770	70 200	100710
Cash Payments by Type		1.440	(25)	1 22/	5 204	1.740	1.504	1 000	1 000	1 000	1 000	1 000	2 997	22.010	27.200	20.207
Employee related costs		1 449	(35)	1 336	5 284	1 748	1 594	1 889	1 889 239	1 889 239	1 889	1 889		23 819	26 200	28 296
Remuneration of councillors		204	3	207	414	207	148	228	239		239	239	426	2 790	3 069	3 315
Interest paid		-	-	-	-	-		-	-	-	-	-	-		-	-
Bulk purchases - Electricity		819	58	1 020	826	557	1 164	523	530	505	472	458	(77)	6 854	7 540	8 143
Bulk purchases - Water & Sewer			-			-	-	-	-	-	-	-	-	-		-
Other materials		6	(4)	111	10	30	82	79	79	79	79	79	322	951	1 047	1 130
Contracted services		52	(24)	-	6	3	527	369	369	369	369	369	3 192	5 603	6 163	6 656
Grants and subsidies paid - other municipalities		-		Ī.,					T.			-				
Grants and subsidies paid - other		108	338	71	173	125	140	2	2	2	2	2	(518)	447	492	531
General ex penses		997	5 892	2 013	(5 079)	1 708	1 292	3 065	3 065	3 065	3 065	3 065	15 301	37 446	41 191	44 486
Cash Payments by Type		3 634	6 227	4 759	1 634	4 377	4 946	6 155	6 173	6 148	6 114	6 101	21 643	77 911	85 702	92 558
Other Cash Flows/Payments by Type																
Capital assets	1	24	(24)	672	2 447	334	870	35	545	1 091	160	70	2 890	9 115	10 027	10 829
Repayment of borrowing	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		3 659	6 202	5 431	4 081	4 712	5 816	6 190	6 718	7 239	6 274	6 171	24 533	87 026	95 728	103 387
NET INCREASE/(DECREASE) IN CASH HELD		7 635	(270)	(1 992)	(1 252)	(2 320)	5 881	(484)	1 835	(1 389)	(558)	1 914	(11 248)	(2 248)	(2 473)	(2 671)
Cash/cash equivalents at the month/year beginning:	1	5 875	13 511	13 241	11 249	9 997	7 676	13 557	13 073	14 908	13 519	12 961	14 875	5 875	3 627	1 155

# Table SC13 a – Capital expenditure on new assets by asset class WC051 Laingsburg - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q2 Second Quarter

Description	Ref	2016/17	Original	Adiustad		Budget Year 2		YTD	YTD	Full Year
Description	Rei	Audited	Original	Adjusted	Monthly	YearTD	YearTD			
R thousands	1	Outcome	Budget	Budget	actual	actual	budget	variance	variance %	Forecast
R triousarius Capital expenditure on new assets by Asset Clas	s/Sub-cl	200							76	
	3/3ub-ci									
Infrastructure		9 491	-	-	1	3	-	(3)		-
Roads Infrastructure		472	-	-	1	3	-	(3)	#DIV/0!	-
Roads		472	-	-	1	3	-	(3)	#DIV/0!	-
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		(522)	-	-	-	-	-	-		-
Drainage Collection		(522)	-	-	-	-	-	-		-
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		7 183	-	-	-	-	-	-		-
Power Plants								-		
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations		7 183	-	-	-	-	-	-		-
MV Switching Stations								-		
MV Networks								-		
LV Networks								_		
Capital Spares								_		
Water Supply Infrastructure		2 325	-	-	-	-	-	_		-
Dams and Weirs		1 169	_	_	_	_	_	_		_
Boreholes								_		
Reservoirs								_		
Pump Stations								_		
Water Treatment Works								_		
Bulk Mains								_		
Distribution		1 156	_	_	_	_	_	_		_
Distribution Points		1 100						_		
PRV Stations								_		
Capital Spares										
Sanitation Infrastructure		33	-	_	_	-	_	_		_
Pump Station		33	_					_		
Reticulation		33	_	_	_	_	_	_		
								_		-
Community Assets		1 535	-	-	-	-	-	-		-
Community Facilities		1 217	-	-	-	-	-	-		-
Libraries		24	-	-	-	-	-	-		-
Cemeteries/Crematoria		1 193	-	-	-	-	-	-		-
Sport and Recreation Facilities		318	-	-	-	-	-	-		-
Indoor Facilities								-		
Outdoor Facilities		318	-	-	-	-	-	-		-
Other assets		69	-	-	-	-	-	-		-
Operational Buildings		69	-	-	-	-	-	-		-
Municipal Offices		69	-	-	-	-	-	-		-
Furniture and Office Equipment	1	-	9 115	-	1 542	4 321	-	(4 321)	#DIV/0!	9 11
Furniture and Office Equipment		-	9 115	-	1 542	4 321	-	(4 321)	#DIV/0!	9 11
Machinery and Equipment		318	_	_	_	_	_	_		_
Machinery and Equipment		318	-	_	_	-	-	_		_
		310						_		
Transport Assets		-	-	-	-	-	-	-		-
Transport Assets								-		
Libraries		_	_	_	_	_	_	_		_
Libraries								-		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals								-		
Total Capital Expenditure on new assets	1	11 413	9 115	_	1 543	4 324	_	(4 324)	#DIV/0!	9 11

## Table SC13 c - Expenditure on Repairs and Maintenance by asset class

		nthly Budge 2016/17	hly Budget Statement - expenditure on repairs and maintenance by 2016/17 Budget Year 2017/18							asset class - Q2 Second			
Description	Ref	Audited	Original Budget	Adjusted	Monthly	YearTD	YearTD	YTD	YTD variance	Full Year			
R thousands	1	Outcome	Бийдеі	Budget	actual	actual	budget	variance	%	Forecast			
Repairs and maintenance expenditure by Asset Cla	ss/Su	b-class											
Infrastructure		678	757	-	(121)	(81)	-	81	#DIV/0!	757			
Roads Infrastructure		10	12	-	0	0	-	(0)	#DIV/0!	12			
Roads		10	12	-	0	0	-	(0)	#DIV/0!	12			
Road Structures Road Furniture								_					
Capital Spares								_					
Storm water Infrastructure		-	-	-	-	-	-	-		-			
Drainage Collection								-					
Storm water Conveyance								-					
Attenuation													
Electrical Infrastructure  Power Plants		454	348	-	58	96	-	(96)	#DIV/0!	348			
HV Substations								_					
HV Switching Station								_					
HV Transmission Conductors								-					
MV Substations		381	287	-	54	79	-	(79)	#DIV/0!	287			
MV Switching Stations								-					
MV Networks		70	/*			4.7		- (4.7)	#DD1//0/	,,			
LV Networks Capital Spares		73	61	-	5	17	-	(17)	#DIV/0!	61			
Water Supply Infrastructure		72	76	-	-	2	-	(2)	#DIV/0!	76			
Dams and Weirs		10	10	_	_	-	-	- (2)		10			
Boreholes								-					
Reservoirs								-					
Pump Stations								-					
Water Treatment Works								-					
Bulk Mains		62	45			2		- (2)	#DIV/0!	/ -			
Distribution Distribution Points		02	65	_	_	2	=	(2)	#DIV/0!	65			
PRV Stations								_					
Capital Spares								-					
Sanitation Infrastructure		142	322	-	4	4	-	(4)	#DIV/0!	322			
Pump Station								-					
Reticulation		128	300	-	4	4	-	(4)	#DIV/0!	300			
Waste Water Treatment Works		14	22	-	1	1	-	(1)	#DIV/0!	22			
Outfall Sewers Toilet Facilities								_					
Capital Spares								_					
Solid Waste Infrastructure		0	-	-	(184)	(184)	-	184	#DIV/0!	-			
Landfill Sites								-					
Waste Transfer Stations		0	-	-	(184)	(184)	-	184	#DIV/0!	-			
Community Assets		2	3	-	-	- [	-	-		3			
Community Facilities		2	3	-	-	-	-	-		3			
Halls		2	3	-	-	-	-	-		3			
Investment properties	1	234	272	-	94	103	_	(103)	#DIV/0!	272			
Rev enue Generating		234	272	-	94	103	_	(103)	#DIV/0!	272			
Improved Property								′					
Unimproved Property		234	272	_	94	103	_	(103)	#DIV/0!	272			
Non-revenue Generating		_	_	_	_	-	_	- (.55)					
Improved Property								_					
Unimproved Property								_					
Other assets		18	23	_	(20)	(22)	_	22	#DIV/0!	23			
								21	#DIV/0!	6			
Operational Buildings		4	6	-	(18)	(21)	-						
Municipal Offices	ļ	4	6	-	(18)	(21)	-	21	#DIV/0!	6			
Housing		14	17	-	(1)	(1)	-	1	#DIV/0!	17			
Staff Housing								-					
Social Housing		14	17	-	(1)	(1)	-	1	#DIV/0!	17			
Furniture and Office Equipment		302	296	-	44	189	-	(189)	#DIV/0!	296			
Furniture and Office Equipment		302	296	-	44	189	-	(189)	#DIV/0!	296			
Machinery and Equipment		100	66	_	23	40	_	(40)	#DIV/0!	66			
		100		_	23			(40)	#DIV/0!				
Machinery and Equipment		100	66	_		40	-	(40)	#510/0!	66			
Transport Assets		678	561	-	79	175	-	(175)	#DIV/0!	561			
Transport Assets		678	561	-	79	175	-	(175)	#DIV/0!	561			
Libraries		_	-	_	_	_	_	_		_			
Libraries		_	-	_	-	-	_	_		_			
								-					
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	_	-		-			
Zoo's, Marine and Non-biological Animals								-					
Total Repairs and Maintenance Expenditure	1	2 011	1 978	-	99	403	-	(403)	#DIV/0!	1 978			
rotal richairs and maintenance exhemitting	L '	2 011	1 7/0		19	403	_	(403)	#טועוט!	1 9/0			

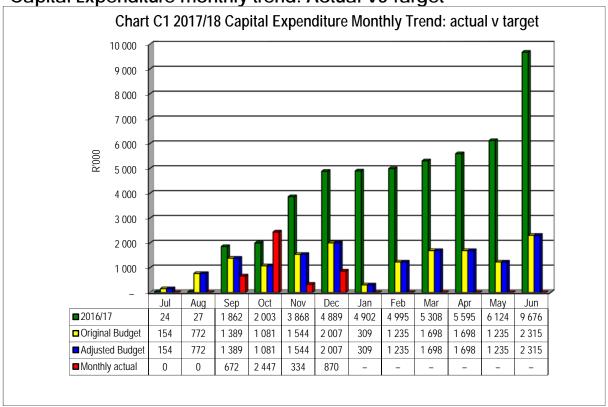
# Table SC13 d - Depreciation charges by asset class

WC051 Laingsburg - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q2 Second Quarter

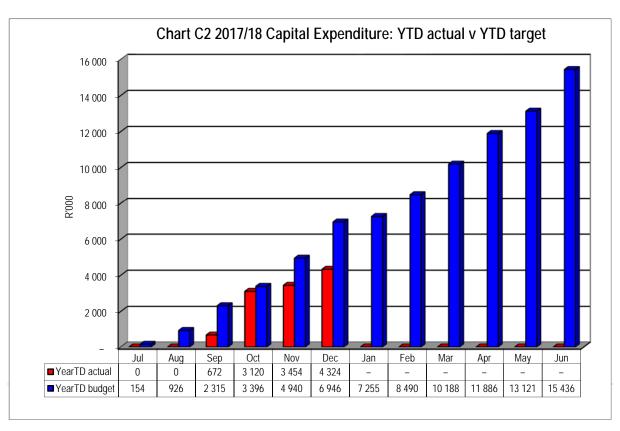
Troop Zamgezarg Capponing razio		onthly Budget Statement - depreciation by asset class - Q2 Second Quarter    2016/17   Budget Year 2017/18										
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year		
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast		
R thousands	1								%			
Depreciation by Asset Class/Sub-class												
Infrastructure		5 769	5 721	_	6	6	_	(6)	#DIV/0!	5 721		
Roads Infrastructure		3 928	3 864	-	6	6	-	(6)	#DIV/0!	3 864		
Roads		3 928	3 864	-	6	6	-	(6)	#DIV/0!	3 864		
Electrical Infrastructure	İİ	276	199	-	-	-	-	-	·	199		
MV Substations	İ	276	199	-	-	-	-	- İ	j	199		
Water Supply Infrastructure		609	627	-	-	-	-	-		627		
Sanitation Infrastructure	) )	786	845	-	-	-	-	'l - '		845		
Pump Station		786	845	-	-	-	-	-		845		
Distribution	ĺĺ	609	627	-	-	-	-	-	ĺ	627		
Solid Waste Infrastructure	1 1	170	187	-	-	-	-	` - '	'	187		
Landfill Sites								-				
Waste Transfer Stations		170	187	-	-	-	-	-		187		
Community Assets		692	684	-	17	20	-	(20)	#DIV/0!	684		
Community Facilities		692	684	-	17	20	-	(20)	#DIV/0!	684		
Halls		-	-	-	13	15	-	(15)	#DIV/0!	-		
Libraries		25	31	-	1	2	-	(2)	#DIV/0!	31		
Cemeteries/Crematoria		274	303	-	(0)	(0)	-	0	#DIV/0!	303		
Police								-				
Purls								-				
Public Open Space		394	350	-	4	4	-	(4)	#DIV/0!	350		
Investment properties		119	119	-	-	-	-	-		119		
Revenue Generating		119	119	-	-	-	-	-		119		
Improved Property								-				
Unimproved Property		119	119	-	-	-	-	-		119		
Non-rev enue Generating		-	-	-	-	-	-	-		-		
Improved Property								-				
Unimproved Property Other assets		148	163					-		163		
Other assets				-	-	-	-	-				
Housing Staff Housing		148	163	-	-	-	-	-		163		
Staff Housing Social Housing		148	163	_		_	_	_		163		
ů	[ [	118	284	_	0	0		(0)	#DIV/0!	284		
Computer Equipment  Computer Equipment		118	284		0	0	-	(0)	#DIV/0!	284		
					-							
Furniture and Office Equipment  Furniture and Office Equipment		1 042 1 042	1 143 1 143	-	365 365	362 362	-	(362)	#DIV/0! #DIV/0!	1 143 1 143		
								1				
Total Depreciation	1	7 889	8 114	-	388	388	-	(388)	#DIV/0!	8 114		

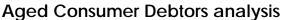
### Schedule C - National Treasury Formats graphs

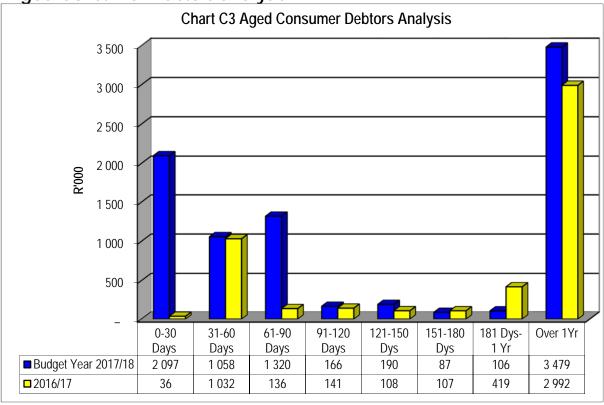




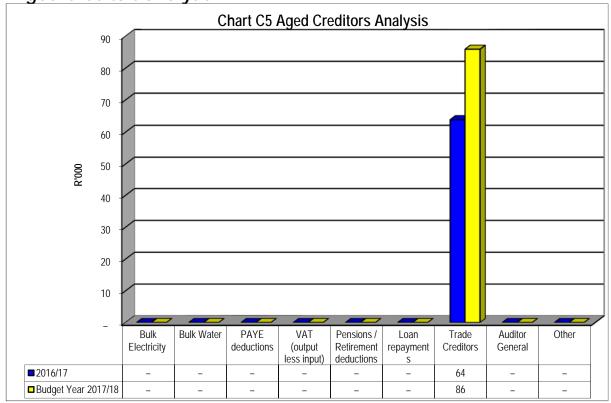
#### Capital Expenditure: YTD Actual VS YTD Target











#### **SECTION 16 - WARD COMMITTEES**

The municipal public participation policy and ward committee policy is in place. All four (4) ward committees are established and in fully functional. Monthly ward committee meetings take place and ward committee members are working within their wards as per their assigned portfolios.

There is currently no vacancies in ward committees within the municipality.

#### SECTION 17 - RECOMMENDATIONS

- (a) That Council notes the contents of this report and supporting documentations for the 2<sup>nd</sup> quarter of 2017/2018 financial year.
- (b) That the Managers ensure that the budget is implemented in accordance with the Service Delivery and Budget Implementation Plan projections and spending of funds, and that revenue collection proceeds in accordance with the budget were possible in line with the current moratorium.
- (c) That departments must give its full support in the collection of outstanding Portfolios of Evidence.

#### **SECTION 18 - CONCLUSION**

The above-mentioned report outline the performance of the municipality with regards to the overall Performance of the municipality, Financial Performance as well as Non-financial Performance with regards legislative compliance. The overall performance was good, but there are still areas that requires intervention and mitigation measures to prevent it in the following quarters of the year as well as improve the reporting on the system.

The municipal manager will conduct a quarterly review and the outcome of the Performance Review will be recorded to rectify non-performance to ensure that that all targets can be achieved before year-end.