

LAINGSBURGMUNICIPALITY

SECTION 52 REPORTS

QUARTERLY PERFORMANCE

2019/20 ASSESSMENT REPORT- Q 1

01 July 2019– 30 September 2019

A municipality that works



Table of Contents

SECTION 1 - INTRODUCTION6

SECTION 2 – EXECUTIVE MAYOR’S REPORT7

SECTION 3 – RESOLUTIONS7

SECTION 4 – EXECUTIVE SUMMARY7

 4.1 Financial problems or risks facing the Municipality7

 4.3 Operating Revenue8

 The Municipality have generated 20.1% or R19, 726 million of the Budgeted Revenue to8

 date which is higher than the budgeted amounts. This amount includes the operational.....8

 grants to date.8

 4.4 Operating Expenditure8

 4.5 Capital Expenditure8

 4.6 Cash Flow.....8

 4.7 Debtors.....8

 4.8 Creditors.....9

 4.9 Cost Containment Measures9

SECTION 5 - FINANCIAL KEY PERFORMANCE INDICATORS 10

5.1 Key Financial Indicators 11

 5.2 Borrowing, funding and reserves policy 12

5.2.1 Purpose/ Use of the Ratio and Norm 13

5.2.2 Interpretation of Results 13

5.2.4 Interpretation of Results 13

5.2.5 Purpose/ Use of the Ratio and Norm 13

5.2.6 Interpretation of Results 14

5.2.7 Purpose/ Use of the Ratio and Norm 14

5.2.8 Interpretation of Results 14

 5.3 Liquidity policy..... 14

5.3.1 Purpose/ Use of the Ratio and Norm 14

5.3.2 Interpretation of Results 15

5.3.3 Purpose/ Use of the Ratio and Norm 15

5.3.4 Interpretation of Results 16

5.3.5 Interpretation of Results 18

 5.4 Other ratios of importance..... 18

5.4.1 Purpose/ Use of the Ratio and Norm 18

5.4.2 Interpretation of Results 19

5.4.3 Purpose/ Use of the Ratio and Norm 19

5.4.4 Interpretation of Results	19
5.4.5 Purpose/ Use of the Ratio and Norm	19
5.4.6 Interpretation of Results	20
5.4.7 Purpose/ Use of the Ratio and Norm	20
5.4.8 Interpretation of Results	20
4.5.9 Purpose/ Use of the Ratio and Norm	20
4.5.10 Interpretation of Results	21
SECTION 6 - NON - FINANCIAL PERFORMANCE REPORT	21
6.1 Background	21
6.1.1 Legislative Requirements	21
6.1.2 Definition of Performance Management	22
6.1.3 Institutionalising Performance Management	22
6.1.4 Strategic Performance	22
6.1.5 Definition of Service Delivery Budget Implementation Plan	23
6.1.6 The IDP and the Budget.....	23
6.1.7 Municipal Scorecard.....	23
6.1.8 Background to the format of SDBIP	24
6.1.9 Monitoring and Evaluation.....	25
6.2 Actual Performance for the 1 st Quarter	26
6.2.1 Overall Performance of the Municipality	26
Departmental SDBIP	27
Laingsburg Municipality	28
Toplayer SDBIP.....	28
Overall Summary of Results	45
SECTION 7 – IN-YEAR BUDGET STATEMENT TABLES	46
Table C2: Financial Performance (Standard Classification).....	47
Table C3: Financial Performance (Revenue and Expenditure by Municipal Vote)	48
Table C4: Financial Performance (Revenue and Expenditure).....	49
Table C5: Capital Expenditure (Municipal Vote, Standard Classification and Funding)	50
Table C6: Financial Position.....	51
Table C7: Cash Flow.....	52
Table SC1 Material variance explanations	54
SECTION 8 – DEBTOR ANALYSIS.....	55
Table SC3 Debtors Analysis	55
SECTION 9 – CREDITOR ANALYSIS (TRADE AND OTHER PAYABLES).....	57
Table SC4 Creditors Analysis.....	57
SECTION 10 – INVESTMENT PORTFOLIO	58

Table SC5 Investment Portfolio	58
SECTION 11 - COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS	59
Table SC 8 Councilor and staff benefits.....	59
SECTION 12 - RECEIPT AND EXPENDITURE ON GRANT PROGRAMMES	60
SC6 Transfers and Grant Receipts.....	60
SECTION 13 – MATERIAL VARIANCES TO THE SDBIP	61
SECTION 14 – CAPITAL PROGRAMME PERFORMANCE	62
Table SC12 – Capital expenditure trend	62
SECTION 15 – OTHER SUPPORTING DOCUMENTATION	62
Table SC9 – Cash flow per month by source of revenue and type of expenditure.....	62
Table SC13 a – Capital expenditure on new assets by asset class.....	63
Table SC13 c – Expenditure on Repairs and Maintenance by asset class.....	64
Table SC13 d – Depreciation charges by asset class	65
Schedule C – National Treasury Formats graphs	66
Capital Expenditure monthly trend: Actual VS Target	66
Capital Expenditure: YTD Actual VS YTD Target.....	66
Aged Consumer Debtors analysis.....	67
Aged Creditors analysis.....	68
SECTION 16 - WARD COMMITTEES	68
SECTION 17 – RECOMMENDATIONS	68
SECTION 18 - CONCLUSION	68

QUALITY CERTIFICATE

I, PA Williams the Municipal Manager of Laingsburg Local Municipality, hereby certify that the quarterly report on the implementation of the budget and financial state affairs for the period of 1 July 2019 until 30 September 2019 has been prepared in accordance of the Municipal Finance Management Act and regulations made under the Act.



.....
PA WILLIAMS
MUNICIPAL MANAGER
23 October 2019

SECTION 1 - INTRODUCTION

The purpose of this report is firstly to comply with section 52(d) of the Municipal Finance Management Act (MFMA), by submission of a report to the Council on the implementation of the budget.

The report provides a quarterly overview of the financial performance of the municipality, whilst it also provides a monitoring tool for Council on the non-financial indicators which are part of the service delivery and budget implementation plan.

The reports strategic objective is to ensure good governance, provide a monitor tool for financial viability as well as to provide Council with the necessary information to make informed decisions.

Section 52 (d) of the MFMA requires that:

“The mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.”

Section 75 (1) (k) of the MFMA requires that one should place the following documents of the municipality on the website:

“All quarterly reports tabled in the council in terms of section 52 (d).”

Council must therefore take note that this report will be published on the official website of the Municipality.

The report provides a quarterly overview of the municipal financial and non-financial performance to give council a monitoring tool to review performance as part of the Service Delivery and Budget Implementation plan (SDBIP) regarding the progress made with the implementation of Key Performance Indicators (KPI's) in the realisation of the developmental priorities and strategic objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the first quarter (01 July 2019 – 30 September 2019) of the 2019/2020 financial year.

SECTION 2 – EXECUTIVE MAYOR’S REPORT

Schedule C (In-Year Reports of Municipalities) of the Local Government: Municipal Finance Management Act Municipal Budget and Reporting Regulations, relating to the Mayor’s report states that:

“3. Mayor’s report - The mayor’s report accompanying an in-year must provide-

- a) A summary of whether the municipality’s budget is being implemented in accordance with the service delivery and budget implementation plan and any service delivery agreements with municipal entities;”**

Refer to Section 3 – Executive summary for the measurement of financial (Section 3.1) and non-financial (Section 3.2) key performance indicators.

- b) “A summary of any financial problems or risks facing the municipality or any such entity; and”**

I am not aware of any financial problems or risks facing the municipality.

- c) “Any other information considered relevant by the mayor.”**

There is no other information considered to be relevant.

SECTION 3 – RESOLUTIONS

The draft resolution tabled to Council by the Executive Mayor for consideration regarding the Section 52 report is:

- That Council takes cognizance of the Finance Management Report (MFMA Section 52 report) for the quarter ending 30 September 2019 on the implementation of the budget and the financial state of affairs of the municipality.

SECTION 4 – EXECUTIVE SUMMARY

The quarterly report, the so called MFMA Section 52 report, is a monitoring tool for the approved service delivery and budget implementation plan, which can be divided into two parts namely the financial and non-financial key performance indicators.

4.1 Financial problems or risks facing the Municipality

At the end of the first quarter the Municipality has generated only 20.1% of the annual Budgeted Revenue. This amount includes the operational grants to date.

Payment for debtors for the first quarter was 83.65% and is significantly lower than the budgeted rate of 95% for service charges. Annual rates are levied during July for the financial year and is payable in monthly installments over 11 months. The collection of service charges was as follow: 82.82% for electricity 82.62% for water, 86.40 for refuse, 87.82% for sewerage and 84.09% for other debtors. A serious worrying factor is that the

credit electricity consumers also paid less and the increase for the quarter was R623 620 more than the opening balance at the beginning of the quarter. Other services are also rising at a constant rate. It is therefore a clear fact that consumers in the Eskom supply area do not pay for their services. The current credit control process is a lengthy process and gives the consumer too much space not to pay promptly. Very drastic and effective action will have to be taken to encourage the group of defaulters to pay for the services they receive.

4.2 Other relevant information

Year-to-date revenue raised is 83,62% of the projected year-to-date budget for the First quarter. Operating expenditure incurred amounts to 106.97% of year-to-date budget. The depreciation and annual journals will be processed after the finalization of the audit.

4.3 Operating Revenue

The Municipality have generated 20.1% or R19, 726 million of the Budgeted Revenue to date which is higher than the budgeted amounts. This amount includes the operational grants to date.

4.4 Operating Expenditure

Operating expenditure of R12, 806 million for the first quarter does not include part of the depreciation costs, annual bonuses and exclude the annual calculation for provisions. The total amount for the year-to-date portion of provisions is R2, 869 million. That will bring the total expenditure effectively at R15, 675 million to date. The expenditure to date is lower than the budget year-to-date amount with R8, 746 million. This means that the Municipality has spent 13.11% to date and is in fact 2.94% under the budget.

4.5 Capital Expenditure

The Municipality has incurred R1, 425 million of the external funded Capital Budget to date. The MIG spending for the First quarter totals to R1, 011.

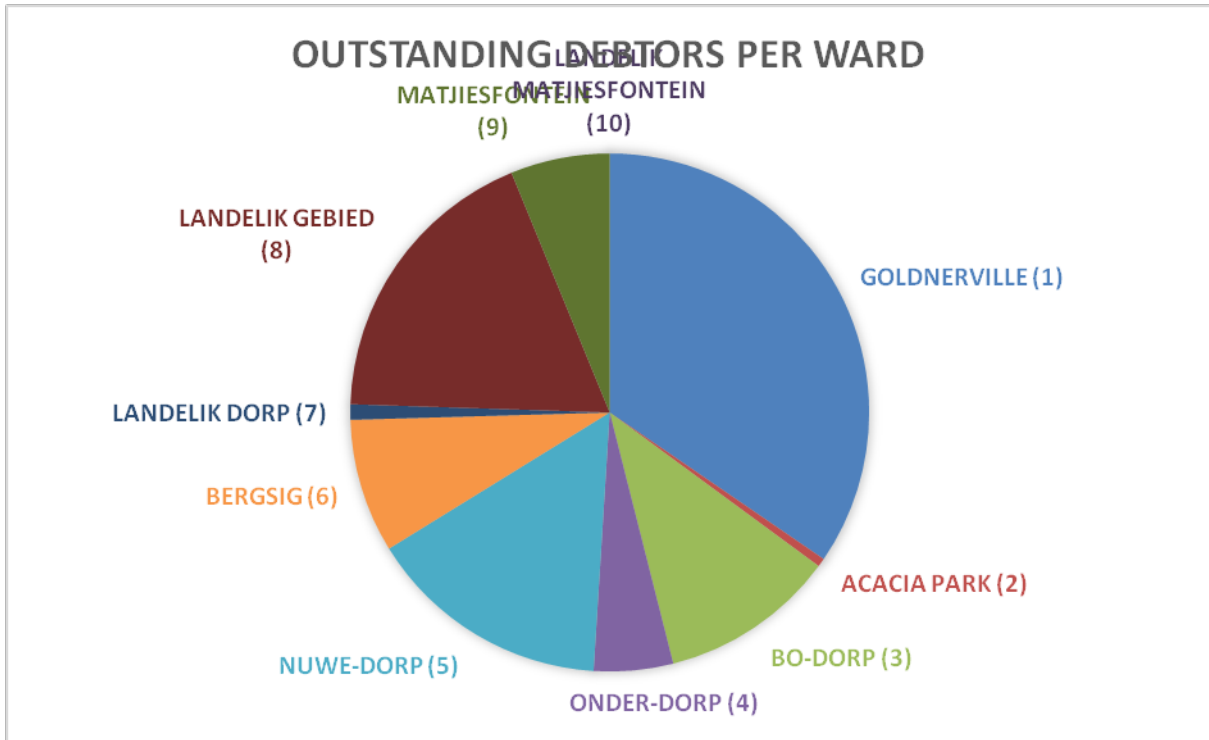
4.6 Cash Flow

The Municipality started off with a cash flow balance of R6, 552 million at the beginning of the quarter and increased it with R7,233 million. The closing balance for the quarter is R13, 785 million. The Municipal Cash flow is mainly from Operating Activities and Grants as no Borrowing or Investments are budgeted for the 2019/2020 financial year. The equitable share grant was received during this month.

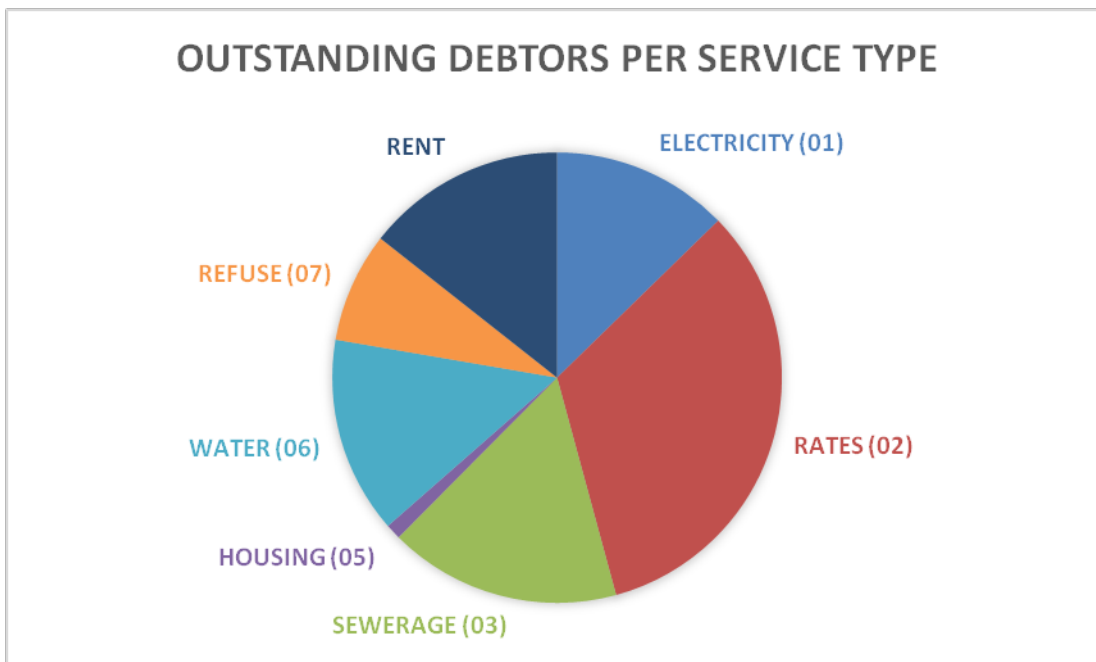
4.7 Debtors

The Outstanding Debtors of the Municipality amounts to R10, 155 million at the end of the first quarter.

The following graph shows the outstanding debtors per ward as at the end of September 2019:



The following graph shows the outstanding debtors per service type as at the end of September 2019:



4.8 Creditors

Total outstanding creditors amount to R0 for the first quarter. All the outstanding amounts are within the 30 days outstanding categories which is compliant with Section 65 of the MFMA. One case occurred where a supplier issued invoices more than 30 days after the date of the invoice for payment, but in most cases the payments are made at presentation of the invoices.

4.9 Cost Containment Measures

The Local Government: Municipal Cost Containment Regulations (MCCR), were promulgated on 7 June 2019, and came into effect on 1 September 2019. Sections 62(1)(a) and 95(a) of the Municipal Finance Management Act No. 56 of 2003

(MFMA) stipulates that the accounting officer of a municipality or municipal entity is responsible for managing the financial administration of a municipality and must for this purpose take all reasonable steps to ensure that the resources of the municipality are used effectively, efficiently and economically.

In terms of MFMA Circular 97 issued on 30 September 2019 municipalities are required to utilise existing reporting requirements, to report internally and externally on cost saving measures.

The following table summarizes the main items as prescribed in the circular and MCCR.

Total cost saving disclosure in the In-Year Reoprt							
Cost Containment In-Year Reoprt							
Cost containment Measures	ANNUAL BUDGET	MONTHLY BUDGET	BUDGET YTD	EXPENCE THIS PERIOD	EXPENCE YTD	OVER OR (SAVINGS) THIS PERIOD	OVER OR (SAVINGS) YTD
	R'	R'	R'	R'	R'	R'	R'
Use of consultants	5 698 900	474 908	1 424 725	614 519	743 207	139 611	(681 519)
Vehicles used for political office bearers	-	-	-	-	-	-	-
Travel and subsistence	1 068 900	89 075	267 225	162 274	385 091	73 199	117 866
Domestic accommodation	279 500	23 292	69 875	50 219	130 114	26 928	60 239
Sponsorships, events and catering	168 700	14 058	42 175	3 163	4 804	(10 895)	(37 371)
Communication	620 000	51 667	155 000	38 162	102 629	(13 505)	(52 371)
Other related expenditure items		-	-			-	-
Total	R 7 836 000	R 653 000	R 1 959 000	R 868 338	R 1 365 845	215 338	(593 155)

SECTION 5 - FINANCIAL KEY PERFORMANCE INDICATORS

The financial performance indicators as prescribed by National Treasury are provided in Table SC 2.

Table SC2 – Financial Performance indicators

WC051 Laingsburg - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q1 First Quarter

Description of financial indicator	Basis of calculation	Ref	2018/19	Budget Year 2019/20			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0.0%	12.5%	12.5%	0.0%	3.0%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		8.0%	10.8%	10.8%	12.2%	10.8%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity							
Current Ratio	Current assets/current liabilities	1	106.4%	122.0%	122.0%	135.9%	122.0%
Liquidity Ratio	Monetary Assets/Current Liabilities		42.8%	75.8%	75.8%	89.4%	75.8%
Revenue Management							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		60.2%	16.0%	16.0%	81.4%	16.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
Creditors Management							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
Funding of Provisions							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
Other Indicators							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		1.1%	31.6%	31.6%	29.0%	31.6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0.2%	14.2%	14.2%	0.0%	3.4%
IDP regulation financial viability indicators							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		9.7%	9.1%		0.0%	9.1%

The other financial performance indicators are discussed below:

Table 5.1 provides a high level summary of the municipality's performance on the capital and operational revenue and expenditure measured against the budget as at 30 September 2019.

5.1 Key Financial Indicators

Description	Operating Revenue	Operating Expenditure	Capital Expenditure
	R'000	R'000	R'000
Year-to-date budget CY	68 812 750	78 376 979	1 011 375
Actuals as at Current Quarter	18 301 584	12 806 044	1 011 375
Variance between YTD Budget and YTD Actuals	50 511 166	65 570 935	-
Variance %	73.40	83.66	100.00

Table 5. 2 Actual Budget Spending

Description	Operating Revenue	Operating Expenditure	Capital Expenditure
	R'000	R'000	R'000
Annual Budget	82 575 300	94 052 375	8 063 548
Actuals as at Current Quarter	18 301 584	12 806 044	1 011 375
Actual as % of total Budget	22.16	13.62	12.54

Table 5.3 provides the key financial indicators, comparing the 2018/19 financial performance of the municipality to the 2019/20 year to date figures as at 30 September 2019.

RATION DESCRIPTION	CY	PY
Revenue Management		
Level of reliance on Government grants	26.19	24.31
Actual income vs Budgeted Income	26.60	93.04
Expenditure Management		
Personnel Costs to total Expenditure	41.50	24.35
Actual expenditure vs Budgeted Expenditure	16.34	96.49
Interest Paid as a percentage of total expenditure	-	-
Repairs and maintenance / PPE (carry amount)	0.10	0.81
Repairs and maintenance / total expenditure	1.27	1.46
Asset Management		
Actual versus Budgeted Capital Expenditure	12.54	50.06
Stockholding period(Days)		
Debt Management		
Creditors payment period (Days)	30	30
Arrear debtors collection period (Days)	197	113
Liquidity		
Current ratio	135.95	88.71
Acid Test ratio	133.39	86.11
Turnover of accounts receivable	1.26	6.46
Cash to interest	0	0
Debt to cash	2.51	-1.07
CASH TO income	2.83	0.71
Total Liabilities / Total Assets	16.70	15.53

5.2 Borrowing, funding and reserves policy

The borrowing, funding and reserves policy makes the measurement of the following ratios compulsory:

- a) Interest paid to total expenditure

5.2.1 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the interest paid to total expenditure may not exceed 5%.

5.2.2 Interpretation of Results

Interest paid to total expenditure is well within the norm of 5% Interest payments are currently made bi-annually.

- b) Total long term debt to total operating revenue

5.2.3 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the total long term debt to total operating revenue (excluding conditional grants and transfers) must not exceed 45%. Table 5.4 provides the year to date measurement against the results of 2018/19.

Table 5.4 Long Term Revenue

DESCRIPTION	CY	PY
Total long term debt to total operating revenue (excluding conditional grants and transfers)	0	0
Total Long-term Debt		
Total Operating Revue (Excluding conditional grants and transfers)	11 383 760	56 229 119

5.2.4 Interpretation of Results

This percentage of long-term debt to operating revenue is well within the approved policy of Council of 45%.

- c) Cash generation from operating activities

5.2.5 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the cash generation from operating activities must at least cover the annual loan repayments 1 time. Table 5.5 provides the year to date measurement against the results of 2018/19.

Table 5.5 Loan Repayments Vs Cash

Description	CY	PY
Coverage of Annual Loan Repayments by cash generated from operating	0	0
Cash generated from operating activities	8 226 570	-2 752 272
Annual Loan Repayments	0	0

5.2.6 Interpretation of Results

Laingsburg Municipality does not have a high reliance on loans. Thus the ratio will always be favorable. The coverage of cash generated from operating activities to the annual loan repayment is well above the norm of 1 time.

- d) Percentage of annual loan repayment to total operating expenditure

5.2.7 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the percentage of total annual loan repayment (Capital and Interest) to total operating expenditure must not be more than 10%. Table 5.6 provides the year to date measurement against the results of 2018/19.

Table 5.6 Loan Repayments

Description	CY	PY
Percentage of annual loan repayments to total operating expenditure	0	0
Annual loan repayments (interest & Capital)	0	0
Total Operating Expenditure	12 806 044	87 892 560.88

5.2.8 Interpretation of Results

Laingsburg Municipality does not have a high reliance on loans and thus the amounts relating to repayment of loans are low. Thus the ratio will always be favorable. The percentage of annual loan repayment to total operating expenditure is well within the norm of 10%.

5.3 Liquidity policy

The liquidity policy makes the measurement of the following ratios compulsory:

- a) Cash/Cost Coverage Ratio

5.3.1 Purpose/ Use of the Ratio and Norm

The approved policy by Council determines that the Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants) must be calculated as ((Cash and Cash Equivalents – Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortization, Provision for Bad Debts, Impairment and Loss on Disposal of Assets) and that a coverage of 1-3 times is acceptable.

Table 5.7 provide the measurement based on the last month of the quarter measured against the last month of 2018/19.

Table 5.7 Cash and Cash Equivalents

DESCRIPTION	CY	PY
Cash/Cost Coverage Ratio (Times)		
Cash and Cash equivalents	30 244 120	15 590 173
Monthly Fixed Operational Expenditure	3 147 180.00	3 028 341.67
Cash and Cash Equivalents:		
Petty Cash and bank Balances	12 161 148	4 928 029
Less:		
Unspent Conditional Grants	8 638 399	3 811 249
Overdraft	0	0
Plus:		
Short-term investments	1 622 298	1 622 298
Monthly Fixed Operational Expenditure		
Total average monthly expenditure for the year	7 837 698	7 324 380
Less:		
Depreciation & Amortisation	979 306	693 423
Provision for bad debt	2 203 533	2 103 400
Impairment and loss on Disposal of Assets	0	0
Fair Value Adjustments	0	0

5.3.2 Interpretation of Results

The cash/cost coverage ratio is less than the norm of 1-3 times as per liquidity policy and improved from 2018/19 to 2019/20 mainly because of the increase in “Short-term investments”.

- b) Current ratio

5.3.3 Purpose/ Use of the Ratio and Norm

The purpose of this ratio is to measure the Municipality’s ability to meets its short-term commitments.

The higher the current Ratio, the more capable the Municipality will be to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point.

If current liabilities exceed current assets, it highlights serious financial challenges and likely liquidity problems i.e. insufficient cash to meet short-term financial obligations. Current assets must therefore be increased to appropriately cover current liabilities otherwise there is a risk that non-current assets will need to be liquidated to settle current liabilities.

The approved policy by Council determines that the current ratio must be between 1.5:1 and 2:1. Table 5.8 provides the calculated current year ratio.

Table 5.8 Current Assets and Liabilities

Description	CY	PY
Current Ratio	135.95	88.71
Current Assets	45 996 243	29 469 667
Current Liabilities	33 834 195	33 219 275

5.3.4 Interpretation of Results

The municipality operates above the norm set by Council. The ratio improved since the end of the previous year.

The liquidity policy goes a step further and prescribes the calculation formula to determine a minimum liquidity requirement; it differs from the normal generally recognised calculation method as used above. Table 5.9 provides the measurement method as prescribed in the policy; it measures the year to date results against the results of 2018/19.

Table 5.9 Liquidity Requirement Calculation

Liquidity Requirement Calculation	CY R	PY R
All earmarked and/or conditional grants received but not yet utilised	0	0
Value of the provisions held in cash for the clearing of alien vegetation and the rehabilitation of landfill sites to the extent that these funds are required within the following 5 years	0	0
Value of legally entrenched short term rights and benefits of employees related to Medical benefits & Retirement benefits	3 626 160	3 626 160.0
Unspent Loan Funds	0	0
Funds held for agency services not yet performed	0	0
Reserve funds reflected in Statement of Financial Position that are assumed to be held in cash	1 260 637	1 260 637
Capital redemption and interest payments on external loans not reflected as part of normal operational expenditure	0	0
1 months operational expenditure excluding non-cash items	3 147 180	3 028 342
Consumer Deposits	559 608	566 751
Other Deposits and Other Advance Payments:		
- Retentions	0	0
- Payments Received in Advance	0	0
- Other Deposits	0	0
Non-current Deposit: Pavilion	0	0
Commitments resulting from contracts concluded as part of Capex Programme, not reflected in operational budget	6 162 844	8 794 844

Table 5.10 Actual Liquidity

Actual available liquidity held [reference paragraph 4.2.]	CY R	PY R
Bank Balance at e.g.:		
- ABSA, FNB, Standard Bank, Nedbank, Investec, Money Market		
Bank balance sub total	12 159 598	4 926 479
95% of all other term investments with Banks	1 541 183	1 541 183
90% of Market value of all Bonds on the JSE that are held	0	0
Consumer debtors (current – 60 days)	5 276 025	2 084 787
Other reserves held in cash not reflected in bank balances mentioned above for e.g.:	0	0
- Unspent conditional grants	0	0
- Payments received for agency functions not yet performed	0	0
- The cash value of reserves held	0	0
- Cash deposits held as part of loan covenants or ceded	0	0
- Undrawn bank overdraft facility or committed liquidity lines available	0	0
TOTAL LIQUIDITY AVAILABLE	18 976 806	8 552 449
LIQUIDITY SURPLUS (SHORT FALL)		
SURPLUS THAT COULD BE APPROPRIATED TO CAPITAL REPLACEMENT RESERVE		

5.3.5 Interpretation of Results

It is clear from above that the Municipality does meet the minimum level set by the approved policy. The liquidity surplus improved measured against the result of the last financial year.

5.4 Other ratios of importance

The following ratios are important within this quarterly report.

- a) Debtors collection period in days

5.4.1 Purpose/ Use of the Ratio and Norm

This ratio reflects the collection period. The debtor days refers to the average number of days required for the Municipality to receive payment from its consumers for bills/invoices issued to them for services.

The ratio is also a good indication of the effectiveness of credit control procedures within the Municipality. If the ratio is above the norm, it indicates that the Municipality is exposed to significant cash flow risk.

This is also an indication that the municipality is experiencing challenges in the collection of outstanding amounts due to it. In addition, this indicates that a significant amount of potential

cash is tied up in consumer debtors and the municipality must improve its revenue and cash flow management.

Table 5.11 Debt Collection

Description	CY	PY
Debtors collection period (days)		
Consumer debtors*365	197	113
Rates revenue + Services revenue + Debtors income		

5.4.2 Interpretation of Results

The municipality does not operate within the norm. The ration has weakened measured against the result of the last financial year. The reason for the increase in the collection period is due to raising of annual rates in the first quarter of the financial year for the financial period as a whole.

b) Level of reliance on government grants

5.4.3 Purpose/ Use of the Ratio and Norm

The Ratio measures the extent to which the municipality’s Expenditure is funded through government grant and subsidies.

No norm is proposed at this time by National Treasury. It must be mentioned that National Treasury does promote a healthy balance of funding sources.

Table 5.12 Grant Reliance

Description	CY	PY
Level of reliance on government grants	26.19	24.31
Government Grants and subsidies	6 917 824.27	19 893 000.00
Total Revenue	18 301 584.45	76 122 119.12

5.4.4 Interpretation of Results

The results indicate that the municipality is dependent on grant funding to run its normal operations.

b) Implementation of the Capital program

5.4.5 Purpose/ Use of the Ratio and Norm

This ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year, under review. Further, this ratio measures the municipality’s ability to implement capital projects and monitor the risks associated with non-implementation.

The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget. Any variance above 5% indicates discrepancies in planning and budgeting which should be investigated and corrective measures implemented. Under-spending is also an indicator that the Municipality might be experiencing possible cash flow difficulties to implement projects.

Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programs and/or projects. Overspending may also indicate inaccurate budgeting or poor financial management control.

The norm range between 0% and 5% variance

Table 5.13 Actual Budget Spending

Description				CY	PY
Actual	versus	Budgeted	Capital	1 011 375	11 337 467
Expenditure					
Actual Capital Expenditure – Budgeted Capital Expenditure				12.54	50.06
Budgeted Capital Expenditure				8 063 548	22 646 598

5.4.6 Interpretation of Results

The Municipality is functioning within the norm and is on track as per the YTD Budget allocation.

- c) Implementation: Operational Revenue

5.4.7 Purpose/ Use of the Ratio and Norm

This ratio measures the extent of actual operating revenue (Excl. Capital Grant Revenue) received in relation to budgeted operating revenue during the financial year, under review.

A ratio outside the norm indicates either a challenge in capacity to implement, ineffective billing and credit control, weakness in compilation of budgets or issues of financial controls and management of the Municipality.

The norm ranges between 0% and 5% variance.

5.4.8 Interpretation of Results

With the conversion from old vote numbers used in the old chart of accounts to the new mSCOA short codes and especially the new mSCOA item segment it was difficult to budget monthly projections for the 2019/2020 budget with no available history on this new chart of accounts. The budget was therefore only divided equally amongst the 12 months on the financial system. The municipality will only have a more reliable budget per month with the next budget period. It can be mentioned that the actual income collection is in line with previous year actual and projected collection rates.

- d) Implementation: Operational Expenditure

4.5.9 Purpose/ Use of the Ratio and Norm

This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an

approved budget. Any variance outside the norm either indicate a challenge in capacity to implement, issues of financial controls and management and/or poor budgeting.

Under-spending normally is an indicator that the Municipality experiences possible cash flow difficulties or capacity challenges to undertake budgeted/ planned service delivery, and/ or does not prepare accurate and credible budgets. Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programs and/or projects.

Overspending may also indicate inaccurate budgeting or poor financial management control in respect of budget control.

The norm ranges between 0% and 5% variance.

Table 5.15 Budget Expenditure

Description	CY	PY
Actual versus Budgeted Capital Expenditure	1 011 375	11 337 467
Actual Capital Expenditure – Budgeted Capital Expenditure	12.54	50.06
Budgeted Capital Expenditure	8 063 548	22 646 598

Description	CY	PY
Actual operating expenditure VS Budgeted operating expenditure	18 301 584	76 122 119
Actual Expenditure – Budgeted Expenditure	26.60	94.00
Budgeted Expenditure	68 812 750	80 980 680

4.5.10 Interpretation of Results

The Municipality is functioning outside the norm. With the conversion from old vote numbers used in the old chart of accounts to the new mSCOA short codes and especially the new mSCOA item segment it was difficult to budget monthly projections for the 2019/2020 budget with no available history on this new chart of accounts. The budget was therefore only divided equally amongst the 12 months on the financial system. The municipality will only have a more reliable budget per month with the next budget period.

SECTION 6 - NON - FINANCIAL PERFORMANCE REPORT

6.1 Background

6.1.1 Legislative Requirements

The Municipal Systems Act (MSA), 2000 requires municipalities to establish a performance management system. Further, the MSA and the Municipal Finance Management Act (MFMA) requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that “A Municipality’s Performance Management System entails a framework that describes and represents how the municipality’s cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players.” Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organisation as well as the external service providers and the Municipal Entities. This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

6.1.2 Definition of Performance Management

Performance management is a process which measures the implementation of the organisation’s strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

6.1.3 Institutionalising Performance Management

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether the strategic goals, set by the organisation and its employees, are met.

The constitution of S.A (1996), section 152, dealing with the objectives of local government paves the way for performance management with the requirements for an “accountable government”. The democratic values and principles in terms of section 195 (1) are also linked with the concept of performance management, with reference to the principles of inter alia:

- the promotion of efficient, economic and effective use of resources,
- accountable public administration
- to be transparent by providing information,
- to be responsive to the needs of the community, and
- to facilitate a culture of public service and accountability amongst staff.

6.1.4 Strategic Performance

This report highlight the strategic performance in terms of the municipality’s Top Layer

Service Delivery Budget Implementation Plan (SDBIP), high level performance in terms of the IDP Strategic objectives, performance on the National Key Performance Indicators prescribed in terms of Regulation 796. Details regarding specific basic service delivery targets, achievements and challenges will be included in the Annual Report of the municipality.

6.1.5 Definition of Service Delivery Budget Implementation Plan

The SDBIP is defined in terms of Section 1 of the Municipal Finance Management Act (MFMA), no. 56 of 2003, and the format of the SDBIP is prescribed by MFMA Circular 13.

Section 41(1) (e) of the Municipal Systems Act (MSA), no 32 of 2000, prescribes that a process must be established of regular reporting to Council.

The Report is a requirement in terms of section 52 of the Local Government: Municipal Financial Management Act, no. 56 of 2003 which provide for:

- a) The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality;
- b) The Accounting Officer, while conducting the above, must take into account:
 - Section 71 Reports;
 - Performance in line with the Service Delivery & Budget Implementation Plans.

6.1.6 The IDP and the Budget

The IDP 2017/2022 Review Year 1 and the Final Budget was approved by Council the 29th of May 2019. The IDP process and the performance management process are integrated. The IDP fulfils the planning stage of performance management. Performance management in turn, fulfils the implementation management, monitoring and evaluation of the IDP.

6.1.7 Municipal Scorecard

The municipal scorecard (Top Layer SDBIP) consolidate service delivery targets set by Council / senior management and provide an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities. Components of the Top Layer SDBIP include:

- One-year detailed plan, but should include a three-year capital plan
- The 5 necessary components includes:
- Monthly projections of revenue to be collected for each source

- Expected revenue to be collected NOT billed
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- Section 71 format (Monthly budget statements)
- Quarterly projections of service delivery targets and performance indicators for each vote
- Non-financial measurable performance objectives in the form of targets and indicators
- Output not input / internal management objectives
- Level and standard of service being provided to the community
- Ward information for expenditure and service delivery
- Detailed capital project plan broken down by ward over three years

6.1.8 Background to the format of SDBIP

The Municipality's SDBIP consists of a Top Layer (TL) as well as a Departmental Plan for each individual Department. For purposes of reporting, the TL SDBIP is used to report to Council and the Community on the organisational performance of the Municipality. The TL SDBIP measure the achievement of performance indicators with regards to the provision of basic services as prescribed in Section 10 of the Local Government: Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the Integrated Development Plan (IDP) of the Laingsburg Local Municipality (LLM).

The Top Layer SDBIP was approved by the Mayor on the 11th of June 2019. The Departmental SDBIP's measure the achievement of performance indicators that have been determined with regard to operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans have been approved by the Municipal Manager. This Quarterly Performance Assessment Report is based on the seven (7) Strategic Objectives of the municipality.

The overall assessment of actual performance against targets set for the key performance indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology:

Colour	Category	Explanation
	KPI Not Yet Measured	KPI's with no targets or actual results for the selected period
	KPI Not Met	Actual vs. target less than 75%
	KPI Almost Met	Actual vs. target between 75% and 100%
	KPI Met	Actual vs. target 100% achieved
	KPI Well Met	Actual vs. target more than 100% and less than 150% achieved
	KPI Extremely Well Met	Actual vs. target more than 150% achieved

Table 3. 1: SDBIP Measurement Categories

The Performance Management System is an internet based system and it uses the Service Delivery Budget Implementation Plan (SDBIP) which is approved as its basis. The SDBIP is a layered plan comprising Top Layer SDBIP and Departmental SDBIPs. The performance reporting on the top layer SDBIP is done to Council on a quarterly, half yearly (Mid-year Budget and Performance Assessment Report) and annual basis. Annual amendments to the Top Layer SDBIP must be approved by Council following the submission of the Mid-year Budget and Performance Assessment Report as well as the approved adjustment budget.

This non-financial part of the report is based on the Top Layer SDBIP and comprises the following;

- Summary of the quarterly performance of the Municipality in terms of the seven (7) Municipal Strategic Objective; and
- A detailed performance review per Municipal directorate.

6.1.9 Monitoring and Evaluation

The performance is monitored and evaluated via the SDBIP system. The web based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against key performance indicator targets every month for the previous month's performance.

The system close every month between the 10th to the 18th day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators

after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting take place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.

The system provides management information in tables and graphs, indicating actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.

The system requires key performance indicator owners to update performance comment for each actual captured, which provides a clear indication of how the actual was calculated/reached and serves as part of the portfolio of evidence for audit purposes.

In terms of Section 46(1) (a) (iii) of the Municipal Systems Act the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

6.2 Actual Performance for the 1st Quarter

The purpose of strategic performance reporting is to report specifically on the implementation and achievement of IDP outcomes. This section provides an overview on the strategic achievement of the municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer (strategic) SDBIP is the municipality's strategic plan and shows the strategic alignment between the different documents. (IDP, Budget and Performance Agreements)

The Top Layer SDBIP contains performance indicators per Municipal Key Performance Area and comments with corrective measures with regard to indicators not achieved. A detailed analysis of actual performance for the 1st quarter of the financial year 2019/2020 is provided for in section 6 of this report.

Overall performance (dashboard) per National and Municipal Key Performance Area will be provided for in this report.

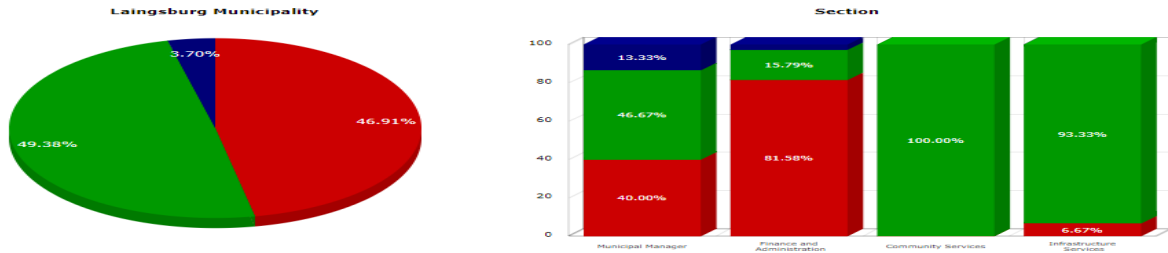
6.2.1 Overall Performance of the Municipality

The following graphs illustrate the overall performance of the LLM measured in terms of the Top Layer (strategic) SDBIP 2019/2020(1st quarter).

The performance is also measured and reported on; per National and Municipal Key Performance Area.

Departmental SDBIP

Report drawn on 23 October 2019 at 15:39 for the months of July 2019 to September 2019.



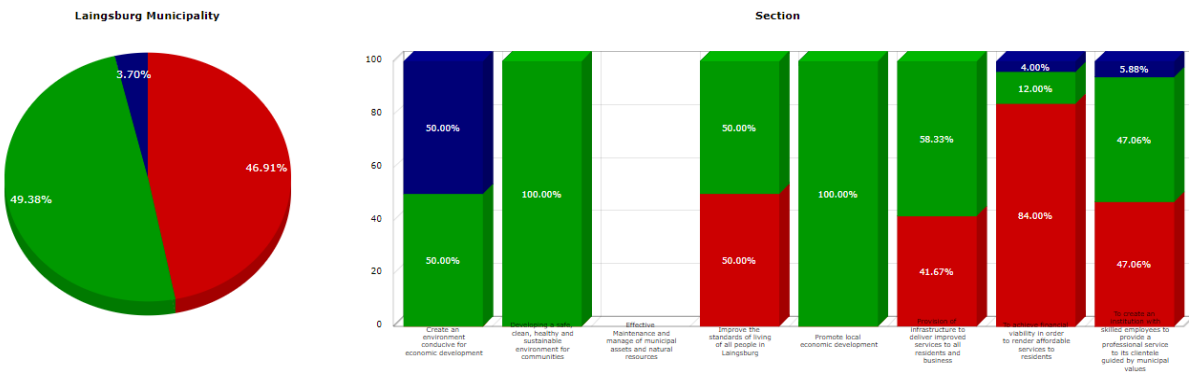
	Laingsburg Municipality	Section			
		Municipal Manager	Finance and Administration	Community Services	Infrastructure Services
Not Met	38 (46.91%)	6 (16.67%)	31 (49.21%)	-	1 (2.78%)
Almost Met	-	-	-	-	-
Met	40 (49.38%)	7 (19.44%)	6 (9.52%)	13 (76.47%)	14 (38.89%)
Well Met	-	-	-	-	-
Extremely Well Met	3 (3.70%)	2 (5.56%)	1 (1.59%)	-	-
Total:	81*	15	38	13	15
	100%	18.52%	46.91%	16.05%	18.52%

Diagram 6.1 Departmental KPI's Performance

The following graphs and tables give an overview on Top Level performance per Pre-Determined Objective(PDO's) for the term under review (01 July to 30 September 2019).

Toplayer SDBIP

Report drawn on 23 October 2019 at 15:47 for the months of July 2019 to September 2019.



	Laingsburg Municipality	Section								
		Create an environment conducive for economic development	Developing a safe, clean, healthy and sustainable environment for communities	Effective Maintenance and manage of municipal assets and natural resources	Improve the standards of living of all people in Laingsburg	Promote local economic development	Provision of infrastructure to deliver improved services to all residents and business	To achieve financial viability in order to render affordable services to residents	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Unspecified
Not Met	38 (46.91%)	-	-	-	4 (44.44%)	-	5 (20.00%)	21 (48.84%)	8 (20.51%)	-
Almost Met	-	-	-	-	-	-	-	-	-	-
Met	40 (49.38%)	1 (20.00%)	13 (76.47%)	-	4 (44.44%)	4 (66.67%)	7 (28.00%)	3 (6.98%)	8 (20.51%)	-
Well Met	-	-	-	-	-	-	-	-	-	-
Extremely Well Met	3 (3.70%)	1 (20.00%)	-	-	-	-	-	1 (2.33%)	1 (2.56%)	-
Total:	81*	2	13	0	8	4	12	25	17	-
	100%	2.47%	16.05%	0.00%	9.88%	4.94%	14.81%	30.86%	20.99%	-

* Excludes 71 KPIs which had no targets/actuals for the period selected.

The following table shows the top level key performance indicators (KPIs), what the target were for each KPI and what the actual performance was for the quarter.

Table 6.1 Top layer SDBIP 2019/20 Financial Year

Laingsburg Municipality

Toplayer SDBIP

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
TL 1	Finance and Administration	Limit the vacancy rate to less than 10% of budgeted posts by 30 June 2020 ((Number of posts filled/Total number of budgeted posts)x100)	% vacancy rate of budgeted posts by 30 June 2020	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Reverse Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A
TL 2	Finance and Administration	The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan	% of the Municipality's personnel budget on implementing its workplace skills plan by 30 June	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	To create an institution with skilled employees to provide a professional service	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		by 30 June 2020 [(Actual amount spent on training/total operational budget)x100]	2020			to its clientele guided by municipal values							
TL 3	Finance and Administration	Achieve a debtor payment percentage of 65% by 30 June 2020 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	% debtor payment achieved	Financial Development	Enable a resilient, sustainable, quality and inclusive living environment	To achieve financial viability in order to render affordable services to residents	Last Value	65.00%	0.00%	R	65.00%	0.00%	R
TL 4	Finance and Administration	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid)	Number of residential properties which are billed for electricity or have prepaid	Financial Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and	Last Value	855	0	R	855	0	R

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2020	meters (Excluding Eskom areas) as at 30 June 2020			business							
TL 5	Finance and Administration	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020	Number of residential properties which are billed for water	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	1 339	0	R	1 339	0	R
TL 6	Finance and Administration	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service,	Number of residential properties which are billed for sewerage	Infrastructure Development	Enable a resilient, sustainable, quality and inclusive living environment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	1 300	0	R	1 300	0	R

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020											
TL 7	Finance and Administration	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal	Infrastructure Development	Enable a resilient, sustainable, quality and inclusive living environment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	1348	0	R	1348	0	R
TL 8	Finance and Administration	Provide free 50kWh electricity to indigent households as at 30 June 2020	Number of households receiving free basic electricity	Infrastructure Development	Enable a resilient, sustainable, quality and inclusive living environment	Improve the standards of living of all people in Laingsburg	Last Value	845	0	R	845	0	R
TL 9	Finance and Administration	Provide free 6kl water to indigent households as at 30 June 2020	Number of households receiving free basic water	Social Development	Enable a resilient, sustainable, quality and inclusive living environment	Improve the standards of living of all people in	Last Value	800	0	R	800	0	R

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
					nt	Laingsburg							
TL 10	Finance and Administration	Provide free basic sanitation to indigent households as at 30 June 2020	Number of households receiving free basic sanitation services	Social Development	Enable a resilient, sustainable, quality and inclusive living environment	Improve the standards of living of all people in Laingsburg	Last Value	780	0	R	780	0	R
TL 11	Finance and Administration	Provide free basic refuse removal to indigent households as at 30 June 2020	Number of households receiving free basic refuse removal services	Social Development	Enable a resilient, sustainable, quality and inclusive living environment	Improve the standards of living of all people in Laingsburg	Last Value	800	0	R	800	0	R
TL 12	Finance and Administration	Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term	Debt coverage ratio as at 30 June	Social Development	Enable a resilient, sustainable, quality and inclusive living environment	To achieve financial viability in order to render affordable services to residents	Reverse Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		Borrowing + Long Term Lease) / (Total Operating Revenue -											
TL 13	Finance and Administration	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2020 [(Total outstanding service debtors/annual revenue received for services)x 100]	% outstanding service debtors at 30 June	Financial Development	Enable a resilient, sustainable, quality and inclusive living environment	To achieve financial viability in order to render affordable services to residents	Reverse Last Value	0.00 %	0.0 %	N / A	0.00 %	0.0 %	N / A
TL 14	Finance and Administration	Financial viability measured in terms of the available cash to cover fixed operating expenditure	Cost coverage ratio as at 30 June	Financial Development	Embed good governance and integrated service delivery through partnerships and	To achieve financial viability in order to render affordable	Last Value	0	0	N / A	0	0	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		at 30 June ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (D			spatial alignment	services to residents							
TL 15	Infrastructure Services	Spend 70% of the electricity maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Effective Maintenance and management of municipal assets and natural resources	Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A
TL 16	Infrastructure Services	Spend 70% of the water maintenance budget by 30 June 2020 {(Actual	% of the maintenance budget spent	Infrastructure Development	Embed good governance and integrated service delivery through	Effective Maintenance and management of municip	Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		expenditure on maintenance divided by the total approved maintenance budget)x100}			partnerships and spatial alignment	al assets and natural resources							
TL 17	Infrastructure Services	Spend 70% of the sewerage maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Effective Maintenance and manage of municipal assets and natural resources	Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A
TL 18	Infrastructure Services	Spend 70% of the refuse removal maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenanc	% of the maintenance budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Effective Maintenance and manage of municipal assets and natural resources	Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		budget)x100}											
TL 19	Infrastructure Services	Limit the % electricity unaccounted for to less than 10% by 30 June 2020 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased] × 100]	% electricity unaccounted for by 30 June	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Effective Maintenance and manage of municipal assets and natural resources	Reverse Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A
TL 20	Infrastructure Services	Limit unaccounted for water to less than 50% by 30 June 2020 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased	% of water unaccounted	Infrastructure Development	Enable a resilient, sustainable, quality and inclusive living environment	Effective Maintenance and manage of municipal assets and natural resources	Reverse Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		or Purified × 100}											
TL 21	Infrastructure Services	95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/ Number of water samples tested)x100}	% of water samples compliant	Environmental & Spatial Development	Enable a resilient, sustainable, quality and inclusive living environment	Effective Maintenance and manage of municipal assets and natural resources	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A
TL 22	Infrastructure Services	95% of effluent samples comply with permit values in terms of SANS 242 by 30 June 2020 {(Number of effluent samples that comply with permit values/Number of effluent samples	% of effluent samples compliant	Environmental & Spatial Development	Enable a resilient, sustainable, quality and inclusive living environment	Effective Maintenance and manage of municipal assets and natural resources	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		tested)x100}											
TL 23	Infrastructure Services	Spend 85% of the budget allocated on the 2ML Reservoir by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100]	% of project budget spent	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A
TL 24	Infrastructure Services	Spend 85% of the budget allocated on the installation of borehole monitoring equipment by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual	% of project budget spent	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	0.00%	0.00%	N/A	0.00%	0.00%	N/A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		expenditure on capital projects /Total amount budgeted for capital projects)X10											
TL 25	Infrastructure Services	Submit an investigative report on the landfill sites to Council by 30 June 2020	Number of investigative reports submitted by 30 June 2020	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Carry Over	0	0	N / A	0	0	N / A
TL 26	Municipal Manager	The number of people from employment equity target groups employed (to be appointed) by 30 June 2020 in the three highest levels of management in compliance with the equity plan	Number of people employed (to be appointed) by 30 June 2020	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Accumulative	0	0	N / A	0	0	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
TL 27	Community Services	Participate in the Provincial Traffic Departments' Public Safety initiatives during the 2019/20 financial year	Number of initiatives participated in	Unspecified	Increase wellness, safety and tackle social ills	Developing a safe, clean, healthy and sustainable environment for communities	Accumulative	0	0	N/A	0	0	N/A
TL 28	Municipal Manager	Create job opportunities through EPWP and LED projects by 30 June 2020	Number of job opportunities created by 30 June 2020	Local Economic Development	Create opportunities for growth and jobs	Promote local economic development	Accumulative	0	0	N/A	0	0	N/A
TL 29	Municipal Manager	Develop a Risk Based Audit Plan for 2020/21 and submit to the audit committee for consideration by 30 June 2020	RBAP submitted to the audit committee by 30 June 2020	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Carry Over	0	0	N/A	0	0	N/A
TL	Municipal	The	% of	Infrastr	Enable a	Provisio	Last	0.00	0.0	N	0.00	0.0	N

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
30	Municipal Manager	percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	capital budget spent on capital projects	Infrastructure Development	resilient, sustainable, quality and inclusive living environment	Provision of infrastructure to deliver improved services to all residents and businesses	Value	%	0%	/	%	0%	/
TL 31	Municipal Manager	Develop and distribute at least two municipal newsletters by 30 June 2020	Number of newsletters developed and distributed	Institutional Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Accumulative	0	0	N/A	0	0	N/A
TL 32	Community	Review the Disaster	Reviewed	Unspecified	Increase wellness,	Developing a	Carry Over	0	0	N/A	0	0	N/A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
	Services	Management Plan and submit to Council by 31 December 2019	Disaster Management Plan submitted to Council by 31 December 2019		safety and tackle social ills	safe, clean, healthy and sustainable environment for communities				A			A
TL 33	Infrastructure Services	Spend 85% of the budget allocated for the upgrade of bulk electricity supply and new substation by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital pro	% of project budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A
TL 34	Infrastructure Services	Spend 85% of the budget allocated on new	% of project budget spent	Infrastructure Development	Embed good governance and integrated	Provision of infrastructure to	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		paved streets by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)X100]			service delivery through partnerships and spatial alignment	deliver improved services to all residents and businesses							
TL 35	Infrastructure Services	Spend 85% of the budget allocated for the new stormwater bridge crossing by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)X1	% of project budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	0.00 %	0.0 0%	N / A	0.00 %	0.0 0%	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		00]											
TL 36	Infrastructure Services	Spend 85% of the budget allocated on the installation of Water Management Devices for additional 1 000 residential water users above 6 kl/m/hh (Phase 2) by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure o	% of project budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A
TL 37	Infrastructure Services	Spend 85% of the budget allocated for new high mast lighting by 30 June 2020 {(Actual expenditure divided by the total approved budget)x10	% of project budget spent	Infrastructure Development	Embed good governance and integrated service delivery through partnerships and spatial alignment	Provision of infrastructure to deliver improved services to all residents and businesses	Last Value	0.00 %	0.00 %	N / A	0.00 %	0.00 %	N / A

Ref	Responsible Directorate	KPI Name	Description of Unit of Measurement	Municipal KPA	Provincial Objectives	Pre-determined Objective	Calculation Type	Quarter ending September 2019			Overall Performance for Quarter ending September 2019 to Quarter ending September 2019		
								Target	Actual	R	Target	Actual	R
		0} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)X100]											

Overall Summary of Results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	28
R	KPI Not Met	0% <= Actual/Target <= 74.999%	9
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
Total KPIs:			37

SECTION 7 – IN-YEAR BUDGET STATEMENT TABLES

The tables included in section 4 of this report are from the C Schedule Monthly Budget Statements legislated as part of the Municipal Budget and Reporting Regulations (MBRR) and reflects the figures of last month of the quarter. All material variances, in other words variances of more than 10%, regarding the financial performance as per table C4; Capital expenditure table as per C5; Financial Position as per table C6 and/or Cash flow as per table C7 are listed with reasons and remedial/corrective measures in table SC1 following table C7.

Table C1: Monthly Budget Statement Summary

WC051 Laingsburg - Table C1 Monthly Budget Statement Summary - Q1 First Quarter

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	3 847	4 656	4 656	4 149	4 149	3 880	268	7%	4 656
Service charges	1 767	20 941	20 941	6 164	6 164	17 451	(11 287)	-65%	20 941
Investment revenue	49	811	811	132	132	676	(544)	-80%	811
Transfers and subsidies	6 298	21 623	21 623	6 918	6 918	18 019	(11 101)	-62%	21 623
Other own revenue	244	34 544	34 544	939	939	28 787	(27 848)	-97%	34 544
Total Revenue (excluding capital transfers and contributions)	12 205	82 575	82 575	18 302	18 302	68 813	(50 511)	-73%	82 575
Employee costs	136	26 131	26 131	5 314	5 314	21 776	(16 462)	-76%	26 131
Remuneration of Councillors	-	2 801	2 801	681	681	2 334	(1 653)	-71%	2 801
Depreciation & asset impairment	20	11 752	11 752	-	-	9 793	(9 793)	-100%	11 752
Finance charges	-	-	-	-	-	-	-	-	-
Materials and bulk purchases	-	7 923	7 923	2 168	2 168	6 603	(4 435)	-67%	7 923
Transfers and subsidies	358	2 522	2 522	1 076	1 090	2 102	(1 012)	-48%	2 522
Other expenditure	608	42 924	42 924	3 490	3 554	35 770	(32 215)	-90%	42 924
Total Expenditure	1 122	94 052	94 052	12 729	12 806	78 377	(65 571)	-84%	94 052
Surplus/(Deficit)	11 083	(11 477)	(11 477)	5 573	5 496	(9 564)	15 060	-157%	(11 477)
Transfers and subsidies - capital (monetary alloc	-	12 054	12 054	1 425	1 425	10 045	(8 620)	-86%	12 054
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	11 083	577	577	6 998	6 920	481	6 439	1338%	577
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	11 083	577	577	6 998	6 920	481	6 439	1338%	577
Capital expenditure & funds sources									
Capital expenditure	16 781	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064
Capital transfers recognised	16 688	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	94	-	-	-	-	-	-	-	-
Total sources of capital funds	16 781	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064
Financial position									
Total current assets	14 599	37 049	37 049		45 996				37 049
Total non current assets	163 379	181 464	181 464		182 890				181 464
Total current liabilities	13 718	30 371	30 371		33 834				30 371
Total non current liabilities	8 795	4 389	4 389		4 389				4 389
Community wealth/Equity	155 467	183 753	183 753		190 663				183 753
Cash flows									
Net cash from (used) operating	(2 752)	10 455	10 455	8 227	8 227	2 304	(5 922)	-257%	10 455
Net cash from (used) investing	(3 035)	(11 976)	(11 976)	(1 011)	(1 011)	-	1 011	#DIV/0!	(11 976)
Net cash from (used) financing	91	34	34	18	18	9	(9)	-108%	34
Cash/cash equivalents at the month/year end	856	5 065	5 065	-	13 785	8 865	(4 920)	-56%	5 065
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	3 941	1 335	281	186	115	104	3 287	906	10 155
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	-	-	-	-

Table C2: Financial Performance (Standard Classification)

WC051 Laingsburg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q1 First Quarter

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		10 326	34 585	34 585	13 169	13 169	28 821	(15 652)	-54%	34 585
Executive and council		(5)	2 521	2 521	413	413	2 101	(1 687)	-80%	2 521
Finance and administration		10 330	32 065	32 065	12 755	12 755	26 721	(13 965)	-52%	32 065
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		122	35 468	35 468	392	392	29 557	(29 164)	-99%	34 104
Community and social services		1	1 289	1 289	6	6	1 074	(1 068)	-99%	1 265
Sport and recreation		119	32 863	32 863	379	379	27 386	(27 006)	-99%	32 839
Public safety		1	11	11	3	3	9	(6)	-66%	-
Housing		-	0	0	0	0	0	(0)	-75%	-
Health		1	1 305	1 305	3	3	1 087	(1 084)	-100%	-
Economic and environmental services		3	2 608	2 608	7	7	2 174	(2 167)	-100%	1 354
Planning and development		1	1 304	1 304	3	3	1 087	(1 083)	-100%	1 304
Road transport		1	1 304	1 304	3	3	1 087	(1 083)	-100%	50
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	17	17	-	-	14	(14)	-100%	17
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	17	17	-	-	14	(14)	-100%	17
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	10 451	72 679	72 679	13 568	13 568	60 566	(46 998)	-78%	70 061
Expenditure - Functional										
Governance and administration		446	21 920	21 920	4 141	4 150	18 266	(14 117)	-77%	21 920
Executive and council		446	21 920	21 920	4 141	4 150	18 266	(14 117)	-77%	21 920
Finance and administration		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		117	34 719	34 719	1 442	1 442	28 820	(27 378)	-95%	34 530
Community and social services		0	573	573	39	39	477	(439)	-92%	573
Sport and recreation		113	33 746	33 746	1 401	1 401	28 122	(26 720)	-95%	33 746
Public safety		-	207	207	-	-	173	(173)	-100%	207
Housing		3	193	193	2	2	48	(47)	-96%	4
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		144	13 827	13 827	1 725	1 748	11 523	(9 775)	-85%	13 827
Energy sources		-	-	-	-	-	-	-	-	-
Water management		144	12 195	12 195	1 562	1 583	10 162	(8 579)	-84%	12 195
Waste water management		-	1 625	1 625	163	165	1 355	(1 189)	-88%	1 625
Waste management		-	7	7	-	-	6	(6)	-100%	7
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	707	70 467	70 467	7 307	7 339	58 609	(51 270)	-87%	70 277
Surplus/ (Deficit) for the year		9 744	2 212	2 212	6 261	6 229	1 957	4 272	218%	(216)

Table C3: Financial Performance (Revenue and Expenditure by Municipal Vote)

WC051 Laingsburg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q1 First Quarter

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - MAYORAL & COUNCIL	1	(5)	2 521	2 521	413	413	2 101	(1 687)	-80.3%	2 521
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		173	1 632	1 632	636	636	1 360	(724)	-53.2%	1 632
Vote 4 - BUDGET & TREASURY		10 157	30 433	30 433	12 119	12 119	25 361	(13 242)	-52.2%	30 433
Vote 5 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY AND SOCIAL SERV		0	1 266	1 266	6	6	1 055	(1 049)	-99.4%	1 266
Vote 7 - SPORTS AND RECREATION		1	24	24	0	0	20	(19)	-97.5%	24
Vote 8 - HOUSING		1	11	11	3	3	9	(6)	-66.3%	11
Vote 9 - PUBLIC SAFETY		118	32 839	32 839	379	379	27 366	(26 987)	-98.6%	32 839
Vote 10 - ROAD TRANSPORT		1	1 321	1 321	3	3	1 101	(1 098)	-99.7%	1 321
Vote 11 - WASTE MANAGEMENT		199	2 385	2 385	630	630	1 988	(1 358)	-68.3%	2 385
Vote 12 - WASTE WATER MANAGEMENT		231	2 776	2 776	731	731	2 313	(1 582)	-68.4%	2 776
Vote 13 - WATER		223	4 009	4 009	790	790	3 340	(2 551)	-76.4%	4 009
Vote 14 - ELECTRICITY		1 109	15 414	15 414	4 015	4 015	12 845	(8 830)	-68.7%	15 414
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	12 209	94 630	94 630	19 726	19 726	78 858	(59 132)	-75.0%	94 630
Expenditure by Vote										
Vote 1 - MAYORAL & COUNCIL	1	386	6 339	6 339	2 001	2 014	5 282	(3 268)	-61.9%	6 339
Vote 2 - MUNICIPAL MANAGER		151	3 343	3 343	716	716	2 786	(2 070)	-74.3%	3 343
Vote 3 - CORPORATE SERVICES		205	6 738	6 738	1 217	1 226	5 615	(4 389)	-78.2%	6 738
Vote 4 - BUDGET & TREASURY		91	11 838	11 838	2 208	2 208	9 865	(7 657)	-77.6%	11 838
Vote 5 - PLANNING AND DEVELOPMENT		2	1 324	1 324	179	179	1 104	(925)	-83.8%	1 324
Vote 6 - COMMUNITY AND SOCIAL SERV		1	1 619	1 619	256	256	1 349	(1 093)	-81.1%	1 619
Vote 7 - SPORTS AND RECREATION		4	606	606	46	46	505	(459)	-91.0%	606
Vote 8 - HOUSING		-	207	207	-	-	173	(173)	-100.0%	207
Vote 9 - PUBLIC SAFETY		113	33 784	33 784	1 402	1 402	28 153	(26 751)	-95.0%	33 784
Vote 10 - ROAD TRANSPORT		166	11 913	11 913	1 671	1 671	9 927	(8 256)	-83.2%	11 913
Vote 11 - WASTE MANAGEMENT		-	1 625	1 625	163	165	1 355	(1 189)	-87.8%	1 625
Vote 12 - WASTE WATER MANAGEMENT		-	2 513	2 513	261	282	2 094	(1 812)	-86.5%	2 513
Vote 13 - WATER		4	2 933	2 933	405	437	2 444	(2 007)	-82.1%	2 933
Vote 14 - ELECTRICITY		-	9 270	9 270	2 206	2 206	7 725	(5 519)	-71.4%	9 270
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	1 122	94 052	94 052	12 729	12 806	78 377	(65 571)	-83.7%	94 052
Surplus/ (Deficit) for the year	2	11 087	577	577	6 998	6 920	481	6 439	1338.4%	577

Table C4: Financial Performance (Revenue and Expenditure)

WC051 Laingsburg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter

Description	Ref	Budget Year 2019/20								
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		3 847	4 656	4 656	4 149	4 149	3 880	268	7%	4 656
Service charges - electricity revenue		1 109	15 055	15 055	4 015	4 015	12 546	(8 531)	-68%	15 055
Service charges - water revenue		228	1 628	1 628	790	790	1 357	(567)	-42%	1 628
Service charges - sanitation revenue		231	2 776	2 776	731	731	2 313	(1 582)	-68%	2 776
Service charges - refuse revenue		199	1 483	1 483	629	629	1 236	(607)	-49%	1 483
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		110	711	711	358	358	592	(235)	-40%	711
Interest earned - external investments		49	811	811	132	132	676	(544)	-80%	811
Interest earned - outstanding debtors		16	40	40	117	117	33	84	255%	40
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		2	31 775	31 775	1	1	26 479	(26 478)	-100%	31 775
Licences and permits		117	1 072	1 072	379	379	893	(514)	-58%	1 072
Agency services		11	122	122	45	45	102	(56)	-56%	122
Transfers and subsidies		6 298	21 623	21 623	6 918	6 918	18 019	(11 101)	-62%	21 623
Other revenue		(10)	825	825	39	39	688	(649)	-94%	825
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		12 205	82 575	82 575	18 302	18 302	68 813	(50 511)	-73%	82 575
Expenditure By Type										
Employee related costs		136	26 131	26 131	5 314	5 314	21 776	(16 462)	-76%	26 131
Remuneration of councillors		-	2 801	2 801	681	681	2 334	(1 653)	-71%	2 801
Debt impairment		-	26 442	26 442	-	-	22 035	(22 035)	-100%	26 442
Depreciation & asset impairment		20	11 752	11 752	-	-	9 793	(9 793)	-100%	11 752
Finance charges		-	-	-	-	-	-	-	-	-
Bulk purchases		-	7 923	7 923	2 168	2 168	6 603	(4 435)	-67%	7 923
Other materials		-	-	-	-	-	-	-	-	-
Contracted services		2	3 813	3 813	322	322	3 177	(2 855)	-90%	3 813
Transfers and subsidies		358	2 522	2 522	1 076	1 090	2 102	(1 012)	-48%	2 522
Other expenditure		606	12 669	12 669	3 168	3 232	10 557	(7 325)	-69%	12 669
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Expenditure		1 122	94 052	94 052	12 729	12 806	78 377	(65 571)	-84%	94 052
Surplus/(Deficit)										
Transfers and subsidies - capital (municipality contributions)		11 083	(11 477)	(11 477)	5 573	5 496	(9 564)	15 060	(0)	(11 477)
(National / Provincial and District)		-	12 054	12 054	1 425	1 425	10 045	(8 620)	(0)	12 054
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		11 083	577	577	6 998	6 920	481			577
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		11 083	577	577	6 998	6 920	481			577
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		11 083	577	577	6 998	6 920	481			577
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		11 083	577	577	6 998	6 920	481			577

The Municipality has generated 22% or R18, 302 million of the Budgeted Revenue to date which is lower than the budgeted amounts. During the financial year operating grants totaling R6, 918 million were received. The largest part of the grants received forms part of the Equitable Share Allocation for the financial year.

Table C5: Capital Expenditure (Municipal Vote, Standard Classification and Funding)

WC051 Laingsburg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter

Vote Description	Ref	2018/19	Budget Year 2019/20								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1										
Capital Expenditure - Functional Classification											
<i>Governance and administration</i>		(3)	-	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-	-
Internal audit		(3)	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1 391	-	-	-	-	-	-	-	-	-
Community and social services		1 067	-	-	-	-	-	-	-	-	-
Sport and recreation		318	-	-	-	-	-	-	-	-	-
Public safety		6	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		1 019	-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		1 019	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		14 374	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064	
Energy sources		7 192	-	-	-	-	-	-	-	-	-
Water management		6 558	6 064	6 064	1 011	1 011	-	1 011	#DIV/0!	6 064	
Waste water management		623	2 000	2 000	-	-	-	-	-	2 000	
Waste management		-	-	-	-	-	-	-	-	-	
<i>Other</i>		-	-	-	-	-	-	-	-	-	
Total Capital Expenditure - Functional Classification	3	16 781	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064	
Funded by:											
National Government		15 162	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064	
Provincial Government		1 525	-	-	-	-	-	-	-	-	
District Municipality		-	-	-	-	-	-	-	-	-	
Other transfers and grants		-	-	-	-	-	-	-	-	-	
Transfers recognised - capital		16 688	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064	
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	
Borrowing	6	-	-	-	-	-	-	-	-	-	
Internally generated funds		94	-	-	-	-	-	-	-	-	
Total Capital Funding		16 781	8 064	8 064	1 011	1 011	-	1 011	#DIV/0!	8 064	

The Municipality has incurred R1, 011 000 or 12.54% of the external funded Capital Budget to date.

Table C6: Financial Position
WC051 Laingsburg - Table C6 Monthly Budget Statement - Financial Position - Q1 First Quarter

Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		5 875	23 011	23 011	30 244	23 011
Call investment deposits		–	–	–	–	–
Consumer debtors		3 499	9 018	9 018	12 043	9 018
Other debtors		3 846	4 157	4 157	2 846	4 157
Current portion of long-term receivables		1	–	–	–	–
Inventory		1 378	864	864	864	864
Total current assets		14 599	37 049	37 049	45 996	37 049
Non current assets						
Long-term receivables		–	–	–	–	–
Investments		–	–	–	–	–
Investment property		4 273	25 050	25 050	24 992	25 050
Investments in Associate		–	–	–	–	–
Property, plant and equipment		158 542	155 961	155 961	157 443	155 961
Agricultural		–	–	–	–	–
Biological		–	–	–	–	–
Intangible		522	442	442	442	442
Other non-current assets		43	12	12	13	12
Total non current assets		163 379	181 464	181 464	182 890	181 464
TOTAL ASSETS		177 979	218 514	218 514	228 886	218 514
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		–	–	–	–	–
Consumer deposits		485	507	507	514	507
Trade and other payables		12 487	19 815	19 815	23 271	19 815
Provisions		745	10 049	10 049	10 049	10 049
Total current liabilities		13 718	30 371	30 371	33 834	30 371
Non current liabilities						
Borrowing		–	–	–	–	–
Provisions		8 795	4 389	4 389	4 389	4 389
Total non current liabilities		8 795	4 389	4 389	4 389	4 389
TOTAL LIABILITIES		22 512	34 760	34 760	38 223	34 760
NET ASSETS	2	155 467	183 753	183 753	190 663	183 753
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		155 467	147 308	147 308	154 217	147 308
Reserves		–	36 445	36 445	36 445	36 445
TOTAL COMMUNITY WEALTH/EQUITY	2	155 467	183 753	183 753	190 663	183 753

Explanatory notes to Table C6 – Financial Position

Current Assets

It must be noted that the classification requirements (As per the tables in Section 4) as prescribe by National Treasury in terms of the MBRR, does not fully comply with GRAP. The current assets amounted to R 45 996 as at 30 September 2019 (R 29 470 as at 30 June 2019), the classification below complies with the GRAP disclosure format.

Non-Current Assets

The classification requirements are almost aligned to the GRAP requirements. The depreciation and amortization run on all applicable capital assets still needs to be performed.

Current Liabilities

Current Liabilities are those liabilities of the municipality due and payable in the short-term (less than 12 months). Current Liabilities amounted to R 33,834 mil as at 30 September 2019 (R 33, 219 million as at 30 June 2019).

Non-Current Liabilities

The non-current provisions are created in order to enable the municipality to be in a position to fulfill its known legal obligations when they become due and payable. Non -current provisions (R 4 389 000), National Treasury's budget formats do not provide for a line item where non-current deposits can be accounted for and thus was included in non-current provisions.

Community wealth/Equity

The reserves amount is represented by the Capital Replacement Reserve as at 30 September 2019 amounted to R 36 445 (R 36 445 as at 30 June 2019).

The Capital Replacement Reserve is a cash-backed reserve established to enable the municipality to finance future capital expenditure. Cash contributions, depending on the availability thereof, are made annually to the reserve. The municipality is not able to finance its annual infrastructure capital program by means of this reserve.

Table C7: Cash Flow

WC051 Laingsburg - Table C7 Monthly Budget Statement - Cash Flow - Q1 First Quarter

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		4 237	3 846	3 846	1 748	1 748	1 306	442	34%	3 846
Service charges		16 072	19 696	19 696	4 209	4 209	5 418	(1 209)	-22%	19 696
Other revenue		23 281	8 263	8 263	7 731	7 731	1 906	5 825	306%	8 263
Government - operating		15 542	22 612	22 612	9 445	9 445	6 194	3 251	52%	22 612
Government - capital		8 476	11 723	11 723	-	-	1 061	(1 061)	-100%	11 723
Interest		911	1 195	1 195	249	249	276	(28)	-10%	1 195
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(74 809)	(56 874)	(56 874)	(15 100)	(15 100)	(13 855)	1 246	-9%	(56 874)
Finance charges		-	(7)	(7)	-	-	(2)	(2)	100%	(7)
Transfers and Grants		3 537	-	-	(54)	(54)	-	54	#DIV/0!	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(2 752)	10 455	10 455	8 227	8 227	2 304	(5 922)	-257%	10 455
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		8 000	-	-	-	-	-	-		-
Payments										
Capital assets		(11 035)	(11 976)	(11 976)	(1 011)	(1 011)	-	1 011	#DIV/0!	(11 976)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(3 035)	(11 976)	(11 976)	(1 011)	(1 011)	-	1 011	#DIV/0!	(11 976)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		91	34	34	18	18	9	9	108%	34
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		91	34	34	18	18	9	(9)	-108%	34
NET INCREASE/ (DECREASE) IN CASH HELD										
Cash/cash equivalents at beginning:		6 552	6 552	6 552	6 552	6 552	6 552			6 552
Cash/cash equivalents at month/year end:		856	5 065	5 065	7 233	13 785	8 865			5 065

The Municipality started off with a cash flow balance of R 6 552 million at the beginning of the year and increased it with R 7 233 million. The closing balance for this quarter is R13, 785 million. The increase in cash flow is due to the receipt of the operational grants. The Municipal Cash flow is mainly from Operating Activities as no Borrowing or Investments are budgeted for the 2019/2020 financial year.

Table SC1 Material variance explanations

WC051 Laingsburg - Supporting Table SC1 Material variance explanations - Q1 First Quarter

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	R thousands			
1	Revenue By Source			
	0	-	0	
	0	-	0	
	0	-	0	
	0	-	0	
2	Expenditure By Type			
	Depreciation & asset impairment	-	0	
	0	-	0	
	0	-	0	
	0	-	0	
3	Capital Expenditure			
	0	-	0	
	0	-	0	
	0	-	0	
	0	-	0	
4	Financial Position			
	No comment for September	-	0	
	0	-	0	
	0	-	0	
	0	-	0	
5	Cash Flow			
	No comment for September	-	0	
	0	-	0	
	0	-	0	
	0	-	0	
6	Measureable performance			
7	Municipal Entities			

SECTION 8 – DEBTOR ANALYSIS

Table SC3 provides an age analysis of consumer debtors as at 30 September 2019.

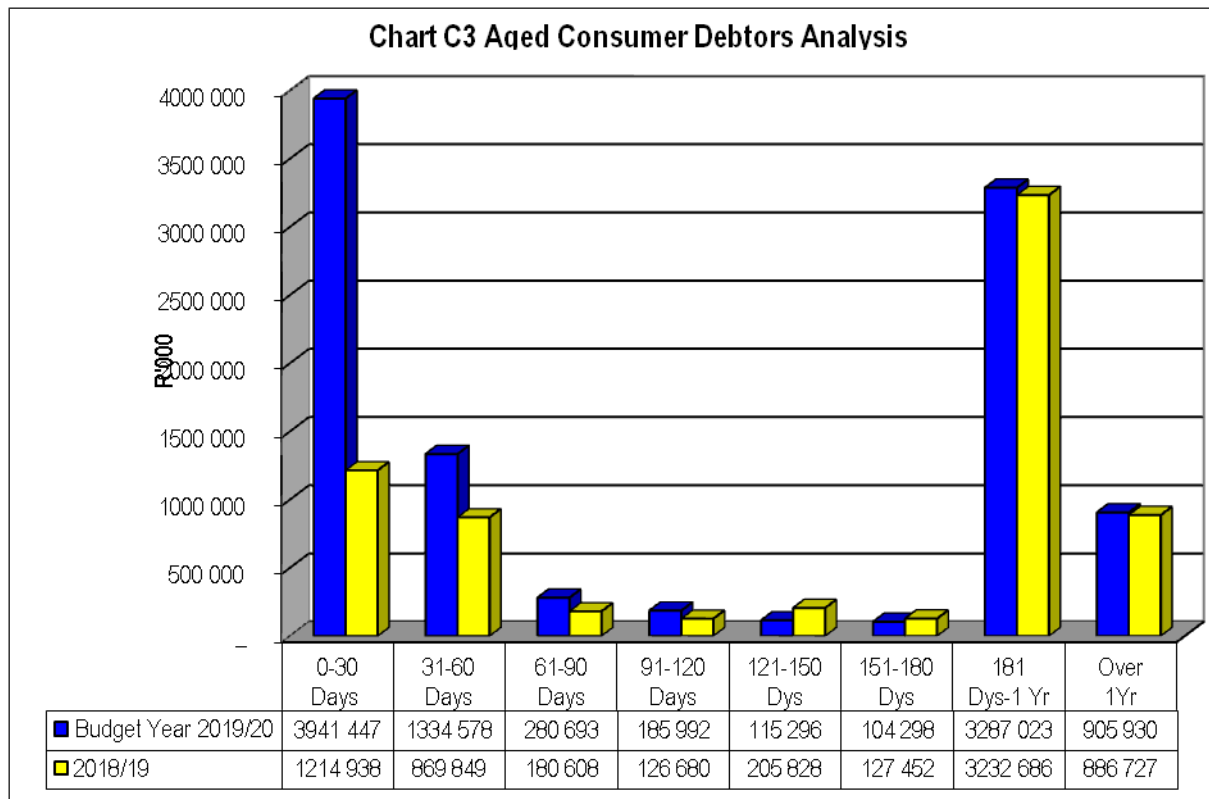
Table SC3 Debtors Analysis

WC051 Laingsburg - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q1 First Quarter

Description	NT Code	Budget Year 2019/20										Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.L.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total				
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	142	47	44	38	21	20	391	221	923	690			
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1 204	106	98	56	26	21	323	117	1 952	544			
Receivables from Non-exchange Transactions - Property Rates	1400	2 342	27	23	3	15	12	1 286	85	3 793	1 401			
Receivables from Exchange Transactions - Waste Water Management	1500	101	52	49	42	18	18	471	250	1 001	799			
Receivables from Exchange Transactions - Waste Water Management	1600	131	33	33	29	12	13	190	153	594	397			
Receivables from Exchange Transactions - Property Rental Debtors	1700	20	23	32	17	15	17	564	78	766	691			
Interest on Arrear Debtor Accounts	1810	-	993	-	-	-	-	-	-	993	-			
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-			
Other	1900	0	54	3	2	8	3	62	2	133	76			
Total By Income Source	2800	3 941	1 335	281	186	115	104	3 287	906	10 155	4 599			
2018/19 - totals only		1214938	869849	180608	126680	205828	127452	3232686	886727	6 845	4 579			
Debtors Age Analysis By Customer Group														
Organs of State	2200	467	143	53	38	10	21	423	-	1 156	492			
Commercial	2300	2 306	417	75	25	36	12	1 135	151	4 157	1 359			
Households	2400	1 168	775	152	123	69	71	1 729	755	4 842	2 748			
Other	2500	-	-	-	-	-	-	-	-	-	-			
Total By Customer Group	2600	3 941	1 335	281	186	115	104	3 287	906	10 155	4 599			

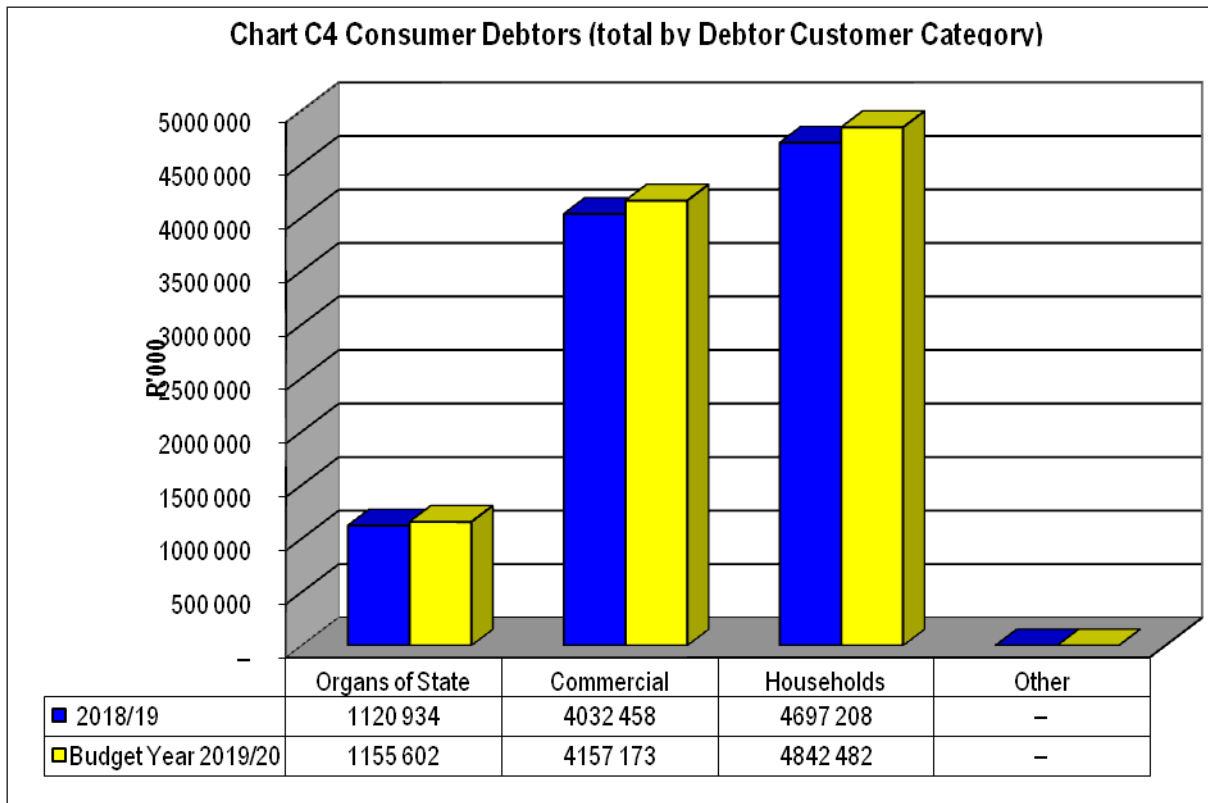
Table C6 (Statement of Financial Position) as at 30 September 2019 shows the total outstanding debtors is R 10, 155 mil.

The graph below illustrates the aged consumer debt analysis at 30 September 2019 date.



The graph indicates that the outstanding debt are increasing on a monthly basis but it is slightly higher than 2018/19 financial year, indicating the municipality must put measures in place to prevent it from escalating as the municipality is experiencing cash flow problems.

The graph below illustrates the consumer category debtor arrears. The category is the households followed by the organs of state.



The above tables explain that the debtor arrears have increased from July 2018 up to the end of September 2019. Household arrears are the highest but all other categories show an increase in outstanding debtors.

SECTION 9 – CREDITOR ANALYSIS (TRADE AND OTHER PAYABLES)

Table SC4 provide an age analysis of the creditors (Trade payables) as at 30 September 2019.

Table SC4 Creditors Analysis

WC051 Laingsburg - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q1 First Quarter

Description R thousands	NT Code	Budget Year 2019/20								
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	-	-	-	-	-	-
Auditor General	0800	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	-	-	-	-	-	-	-	-	-

SECTION 10 – INVESTMENT PORTFOLIO

Table SC5 provides the investment portfolio in the prescribed format of National Treasury. It includes all investments except call deposits. It does not reconcile with the values as per Table C6, the reason being that values in table SC5 is measured at market value. The Municipality normally invests money with interest at maturity. This interest, with the exception of those on a call deposits, is only recognised on date of maturity or the accrued interest as on 30 June of each year. Even with this recognition of accrued interest, the accrual is classified in terms of GRAP as other receivables and not as part of the investments or call deposits.

In order to be classified as an Investment in terms of GRAP the investment must be made for a period longer than 12 months, otherwise it is classified as cash and cash equivalents. Laingsburg Municipality does have monetary investments at present. For the purpose of this section, investments held for a period until maturity is also viewed as investments.

Table SC5 Investment Portfolio

WC051 Laingsburg - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q1 First Quarter

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
R thousands									
Municipality									
Laingsburg		1 626	-	-	7	0.0%	1 633	7	0
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
Municipality sub-total					7		1 633	7	0
Entities									
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
		-	-	-	-	0.0%	-	-	-
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				7		1 633	7	0

Table SC5 above shows the investment portfolio per month of September 2019. The total investment portfolio at September 2019 was R 1 633 000.

SECTION 11 - COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

Table SC 8 provides the councilor and staff benefits per employee related cost type.

Table SC 8 Councilor and staff benefits

WC051 Laingsburg - Supporting Table SC8 Monthly Budget Statement - councilor and staff benefits - Q1 First Quarter

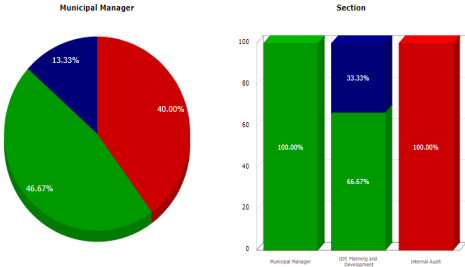
Summary of Employee and Councillor remuneration	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		2 336	2 101	2 101	466	466	525	(59)	-11%	2 101
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	700	700	59	59	175	(116)	-66%	700
Cellphone Allowance		180	328	328	-	-	82	(82)	-100%	328
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		2 516	3 128	3 128	526	526	782	(257)	-33%	3 128
% increase	4		24.3%	24.3%						24.3%
Senior Managers of the Municipality										
Basic Salaries and Wages		2 156	3 197	3 197	630	630	799	(170)	-21%	3 197
Pension and UIF Contributions		148	371	371	68	68	93	(25)	-27%	371
Medical Aid Contributions		15	200	200	34	34	50	(16)	-32%	200
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		232	413	413	130	130	103	26	26%	413
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	22	22	3	3	5	(3)	-50%	22
Other benefits and allowances		19	130	130	100	100	33	68	209%	130
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	70	-	-	17	17	-	17	#DIV/0!	-
Sub Total - Senior Managers of Municipality		2 640	4 333	4 333	982	982	1 083	(102)	-9%	4 333
% increase	4		64.1%	64.1%						64.1%
Other Municipal Staff										
Basic Salaries and Wages		7 779	15 748	15 748	3 036	3 423	3 937	(514)	-13%	15 748
Pension and UIF Contributions		1 079	2 190	2 190	458	524	548	(24)	-4%	2 190
Medical Aid Contributions		318	1 301	1 301	119	129	325	(196)	-60%	1 301
Overtime		346	803	803	165	191	201	(9)	-5%	803
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		381	575	575	199	199	144	55	38%	575
Cellphone Allowance		-	-	-	17	17	-	17	#DIV/0!	-
Housing Allowances		23	158	158	26	34	39	(6)	-15%	158
Other benefits and allowances		94	185	185	90	113	46	67	144%	185
Payments in lieu of leave		-	19	19	-	-	5	(5)	-100%	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		10 020	20 978	20 978	4 111	4 630	5 244	(615)	-12%	20 959
% increase	4		109.4%	109.4%						109.2%
Total Parent Municipality		15 176	28 440	28 440	5 618	6 137	7 110	(973)	-14%	28 421
TOTAL SALARY, ALLOWANCES & BENEFITS		15 176	28 440	28 440	5 618	6 137	7 110	(973)	-14%	28 421
% increase	4		87.4%	87.4%						87.3%
TOTAL MANAGERS AND STAFF		12 660	25 311	25 311	5 093	5 611	6 328	(716)	-11%	25 293

SECTION 13 – MATERIAL VARIANCES TO THE SDBIP

The following graphs provides the Top Level key performance indicators of the municipality per directorate and whether these KPI's were met for the quarter ending September 2019.

Departmental SDBIP

Report drawn on 23 October 2019 at 15:53 for the months of July 2019 to September 2019.

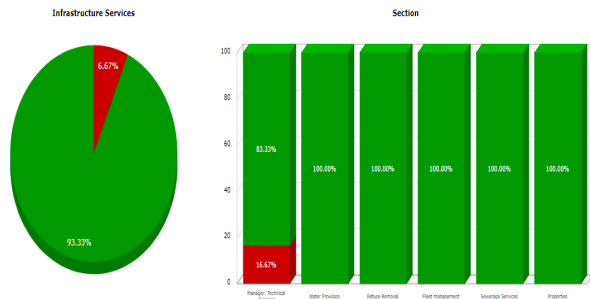


	Municipal Manager	Section		
		Municipal Manager	IDP, Planning and Development	Internal Audit
Not Met	6 (40.00%)	-	-	6 (50.00%)
Almost Met	-	-	-	-
Met	7 (46.67%)	3 (37.50%)	4 (25.00%)	-
Well Met	-	-	-	-
Extremely Well Met	2 (13.33%)	-	2 (12.50%)	-
Total:	15*	3	6	6
	100%	20.00%	40.00%	40.00%

* Excludes 21 KPIs which had no targets/actuals for the period selected.

Departmental SDBIP

Report drawn on 23 October 2019 at 16:02 for the months of July 2019 to September 2019.

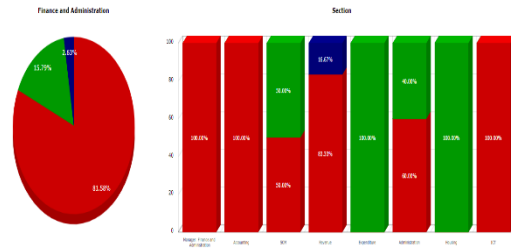


	Infrastructure Services	Section							
		Manager: Technical Services	Water Provision	Refuse Removal	Fleet management	Sewerage Services	Properties	Road Transport	Electricity
Not Met	1 (6.67%)	1 (4.00%)	-	-	-	-	-	-	-
Almost Met	-	-	-	-	-	-	-	-	-
Met	14 (93.33%)	5 (20.00%)	1 (33.33%)	2 (100.00%)	1 (100.00%)	1 (100.00%)	4 (100.00%)	-	-
Well Met	-	-	-	-	-	-	-	-	-
Extremely Well Met	-	-	-	-	-	-	-	-	-
Total:	15*	6	1	2	1	1	4	-	-
	100%	40.00%	6.67%	13.33%	6.67%	6.67%	26.67%	-	-

* Excludes 21 KPIs which had no targets/actuals for the period selected.

Departmental SDBIP

Report drawn on 23 October 2019 at 16:02 for the months of July 2019 to September 2019.

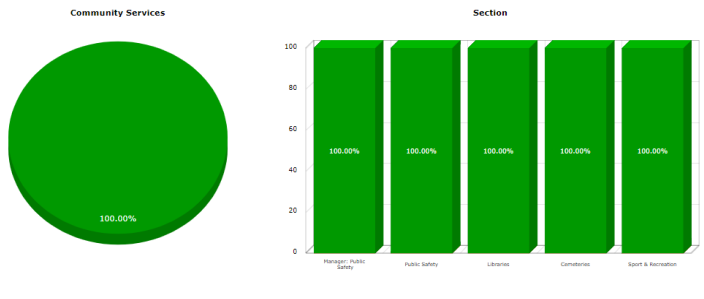


	Finance and Administration	Section								
		Manager: Finance and Administration	Accounting	SCM	Revenue	Expenditure	Administration	Housing	Budget & Treasury	ICT
Not Met	31 (81.58%)	4 (50.00%)	13 (68.42%)	1 (16.67%)	5 (55.56%)	-	3 (30.00%)	-	-	5 (83.33%)
Almost Met	-	-	-	-	-	-	-	-	-	-
Met	6 (15.79%)	-	-	1 (16.67%)	-	2 (66.67%)	2 (20.00%)	1 (50.00%)	-	-
Well Met	-	-	-	-	-	-	-	-	-	-
Extremely Well Met	1 (2.63%)	-	-	-	1 (11.11%)	-	-	-	-	-
Total:	38*	4	13	2	6	2	5	1	-	5
	100%	10.53%	34.21%	5.26%	15.79%	5.26%	13.16%	2.63%	-	13.16%

* Excludes 25 KPIs which had no targets/actuals for the period selected.

Departmental SDBIP

Report drawn on 23 October 2019 at 16:04 for the months of July 2019 to September 2019.



	Community Services	Section				
		Manager: Public Safety	Public Safety	Libraries	Cemeteries	Sport & Recreation
Not Met	-	-	-	-	-	-
Almost Met	-	-	-	-	-	-
Met	13 (100.00%)	1 (20.00%)	6 (100.00%)	4 (100.00%)	1 (100.00%)	1 (100.00%)
Well Met	-	-	-	-	-	-
Extremely Well Met	-	-	-	-	-	-
Total:	13*	1	6	4	1	1
	100%	7.69%	46.15%	30.77%	7.69%	7.69%

* Excludes 4 KPIs which had no targets/actuals for the period selected.

Material variances have occurred. For explanations and corrective measures of all immaterial variances to the financial and non-financial indicators please refer to Sections 6.

SECTION 14 – CAPITAL PROGRAMME PERFORMANCE

The measurements of actual versus planned capital expenditure are provided Table SC 12. The year to date values and percentage variances are also indicated.

Table SC12 – Capital expenditure trend

WC051 Laingsburg - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q1 First Quarter

Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	16 781	-	-	-	-	-	-	-	#DIV/0!
August	-	-	-	670	670	-	(670)	#DIV/0!	#DIV/0!
September	-	-	-	342	1 011	-	(1 011)	#DIV/0!	#DIV/0!
October	-	-	-	-	-	-	-	-	-
November	-	-	-	-	-	-	-	-	-
December	-	-	-	-	-	-	-	-	-
January	-	-	-	-	-	-	-	-	-
February	-	-	-	-	-	-	-	-	-
March	-	-	-	-	-	-	-	-	-
April	-	-	-	-	-	-	-	-	-
May	-	-	-	-	-	-	-	-	-
June	-	-	-	-	-	-	-	-	-
Total Capital expenditure	16 781	-	-	1 011					

SECTION 15 – OTHER SUPPORTING DOCUMENTATION

Other National Treasury prescribed supporting documentation not used elsewhere in this document is listed below.

Table SC9 – Cash flow per month by source of revenue and type of expenditure

QUARTERLY PERFORMANCE ASSESSMENT REPORT Q 1 of 2019/2020

WC051 Laingsburg - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Q1 First Quarter

Description	Ref	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands																
Cash Receipts By Source																
Property rates		290	1 075	383	267	275	317	292	269	275	286	273	(158)	3 846	4 230	4 568
Service charges - electricity revenue		883	963	1 043	1 354	1 151	1 121	1 019	1 049	1 100	1 177	1 182	2 522	14 564	16 020	17 302
Service charges - water revenue		131	145	161	221	227	240	246	227	200	197	190	342	2 527	2 780	3 002
Service charges - sanitation revenue		147	135	143	111	111	111	111	111	111	111	111	20	1 333	1 467	1 584
Service charges - refuse		134	137	143	106	106	106	106	106	106	106	106	10	1 272	1 399	1 511
Service charges - other		15	15	14	-	-	-	-	-	-	-	-	(44)	-	-	-
Rental of facilities and equipment		82	102	105	47	48	47	50	51	49	47	50	(105)	572	629	680
Interest earned - external investments		34	43	55	58	69	89	96	84	76	68	43	98	812	893	965
Interest earned - outstanding debtors		45	33	39	32	32	33	34	34	26	37	36	2	383	422	455
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	1	0	509	528	553	572	569	562	601	509	1 954	6 357	6 992	7 552
Licences and permits		143	116	121	82	71	63	57	94	94	116	71	40	1 067	1 173	1 267
Agency services		-	-	-	8	10	7	9	14	13	11	11	42	122	134	145
Transfer receipts - operating		6 906	2 527	12	113	-	5 053	5	72	3 755	2	-	4 168	22 612	24 873	26 863
Other revenue		868	623	1 846	13	13	13	10	11	12	12	13	(3 289)	146	160	173
Cash Receipts by Source		9 678	5 914	4 064	2 921	2 641	7 754	2 609	2 686	6 379	2 773	2 594	5 600	55 612	61 174	66 067
Other Cash Flows by Source																
Transfer receipts - capital		3 725	-	-	4 012	-	1 292	83	-	-	2 794	1 705	(1 887)	11 723	12 896	13 927
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase in consumer deposits		7	7	4	3	3	3	3	3	3	3	3	(6)	34	38	41
Receipt of non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		13 410	5 921	4 068	6 936	2 644	9 049	2 694	2 689	6 382	5 570	4 301	3 706	67 370	74 107	80 036
Cash Payments by Type																
Employee related costs		2 059	1 999	1 949	2 121	2 385	2 123	2 234	2 313	2 201	2 034	2 039	2 985	26 441	29 085	31 412
Remuneration of councillors		227	227	227	449	224	162	285	223	246	246	157	454	3 128	3 441	3 716
Interest paid		-	-	-	1	1	1	1	1	1	1	1	(4)	-	-	-
Bulk purchases - Electricity		-	1 003	1 164	721	613	597	543	559	586	627	630	715	7 757	8 533	9 215
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		2	15	31	50	67	59	81	85	57	73	85	266	872	959	1 035
Contracted services		1	173	148	503	529	587	309	525	597	466	461	1 889	6 188	6 807	7 351
Grants and subsidies paid - other municipalities		-	-	-	37	59	74	66	52	48	52	53	299	740	814	879
Grants and subsidies paid - other		23	13	18	-	-	-	-	-	-	-	-	(54)	-	-	-
General expenses		2 555	1 689	1 632	234	594	1 770	1 283	1 828	718	815	834	(2 206)	11 748	12 923	13 956
Cash Payments by Type		4 867	5 119	5 169	4 116	4 472	5 374	4 802	5 586	4 454	4 314	4 259	4 342	56 874	62 561	67 566
Other Cash Flows/Payments by Type																
Capital assets		-	670	342	-	-	-	-	-	-	-	-	10 965	11 976	13 174	14 228
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		4 867	5 788	5 511	4 116	4 472	5 374	4 802	5 586	4 454	4 314	4 259	15 307	68 850	75 735	81 794
NET INCREASE/(DECREASE) IN CASH HELD		8 543	133	(1 443)	2 820	(1 828)	3 675	(2 108)	(2 897)	1 928	1 256	42	(11 601)	(1 480)	(1 628)	(1 758)
Cash/cash equivalents at the monthly year beginning:		6 552	15 095	15 227	13 785	16 605	14 777	18 451	16 344	13 446	15 374	16 630	16 673	6 552	5 072	3 444
Cash/cash equivalents at the monthly year end:		15 095	15 227	13 785	16 605	14 777	18 451	16 344	13 446	15 374	16 630	16 673	5 072	5 072	3 444	1 686

Table SC13 a – Capital expenditure on new assets by asset class

WC051 Laingsburg - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q1 First Quarter

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		11 798	3 600	3 600	1 011	1 011	-	(1 011)	#DIV/0!	3 600
Roads Infrastructure		20	1 700	1 700	-	-	-	-	-	1 700
Roads		20	1 700	1 700	-	-	-	-	-	1 700
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		71	1 900	1 900	-	-	-	-	-	1 900
Drainage Collection		71	1 900	1 900	-	-	-	-	-	1 900
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		5 299	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		5 299	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		6 408	-	-	1 011	1 011	-	(1 011)	#DIV/0!	-
Reservoirs		5 923	-	-	1 011	1 011	-	(1 011)	#DIV/0!	-

QUARTERLY PERFORMANCE ASSESMENT REPORT Q 1 of 2019/2020

Distribution	486	-	-	-	-	-	-	-	-	
Sanitation Infrastructure	0	-	-	-	-	-	-	-	-	
Reticulation	0	-	-	-	-	-	-	-	-	
Community Assets	1 385	957	957	-	-	-	-	-	957	
Community Facilities	1 067	-	-	-	-	-	-	-	-	
Sport and Recreation Facilities	318	957	957	-	-	-	-	-	957	
Indoor Facilities	-	-	-	-	-	-	-	-	-	
Outdoor Facilities	318	957	957	-	-	-	-	-	957	
Furniture and Office Equipment	3 511	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	3 511	-	-	-	-	-	-	-	-	
Machinery and Equipment	87	-	-	-	-	-	-	-	-	
Machinery and Equipment	87	-	-	-	-	-	-	-	-	
Total Capital Expenditure on new assets	1	16 781	4 557	4 557	1 011	1 011	-	(1 011)	#DIV/0!	4 557

Table SC13 c – Expenditure on Repairs and Maintenance by asset class

WC051 Laingsburg - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q1 First Quarter

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		-	744	744	33	33	186	153	82.0%	744
Roads Infrastructure		-	11	11	-	-	3	3	100.0%	11
Roads		-	11	11	-	-	3	3	100.0%	11
Electrical Infrastructure		-	347	347	33	33	87	53	61.4%	347
MV Substations		-	286	286	12	12	71	59	82.9%	286
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	61	61	21	21	15	(6)	-39.0%	61
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	65	65	-	-	16	16	100.0%	65
Distribution		-	65	65	-	-	16	16	100.0%	65
Sanitation Infrastructure		-	322	322	-	-	80	80	100.0%	322
Reticulation		-	300	300	-	-	75	75	100.0%	300
Waste Water Treatment Works		-	22	22	-	-	5	5	100.0%	22
Community Assets		-	3	3	-	-	1	1	100.0%	3
Community Facilities		-	3	3	-	-	1	1	100.0%	3
Halls		-	3	3	-	-	1	1	100.0%	3
Investment properties		-	86	86	-	-	21	21	100.0%	86
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	86	86	-	-	21	21	100.0%	86
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	86	86	-	-	21	21	100.0%	86
Other assets		-	57	57	-	-	14	14	100.0%	57
Operational Buildings		-	40	40	-	-	10	10	100.0%	40
Municipal Offices		-	40	40	-	-	10	10	100.0%	40
Housing		-	17	17	-	-	4	4	100.0%	17
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	17	17	-	-	4	4	100.0%	17
Furniture and Office Equipment		17	314	314	63	63	79	15	19.4%	314
Furniture and Office Equipment		17	314	314	63	63	79	15	19.4%	314
Machinery and Equipment		-	65	65	30	30	16	(14)	-86.0%	65
Machinery and Equipment		-	65	65	30	30	16	(14)	-86.0%	65
Transport Assets		4	556	556	35	35	139	104	74.7%	556
Transport Assets		4	556	556	35	35	139	104	74.7%	556
Total Repairs and Maintenance Expenditure	1	20	1 825	1 825	162	162	456	294	64.5%	1 825

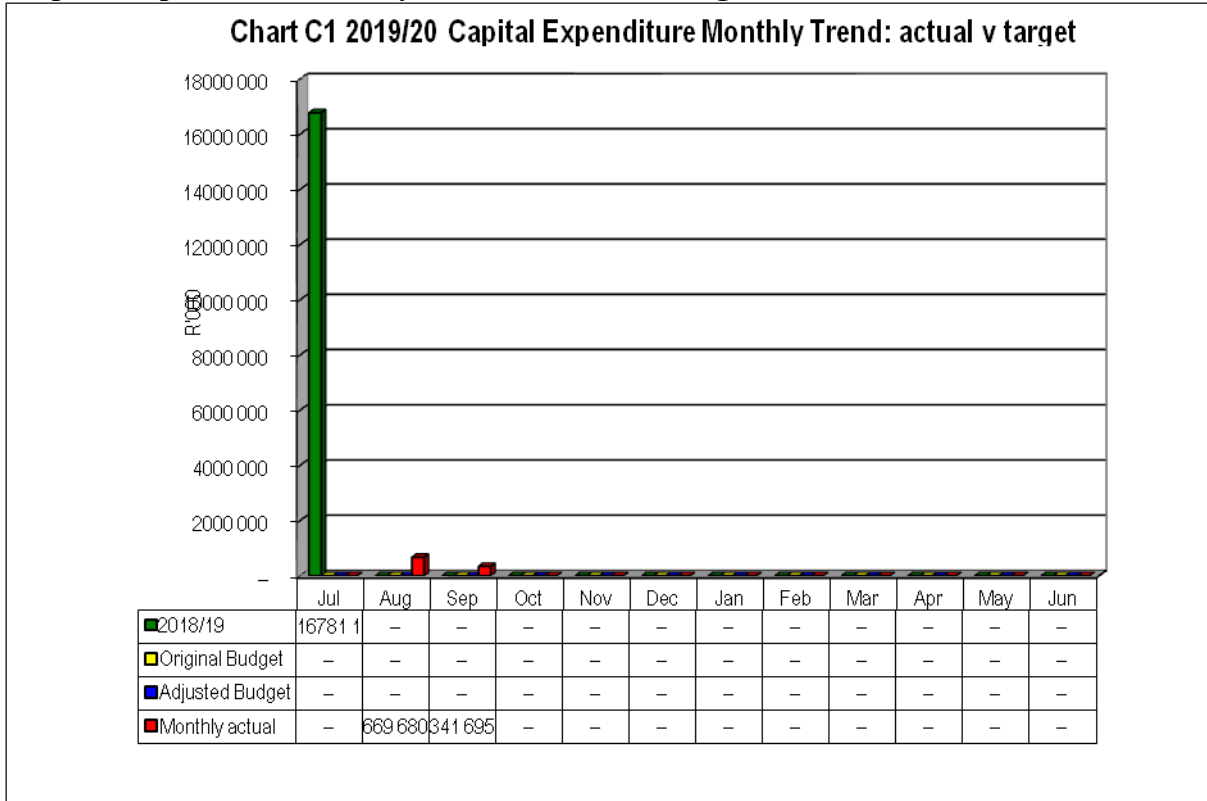
Table SC13 d – Depreciation charges by asset class

WC051 Laingsburg - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q1 First Quarter

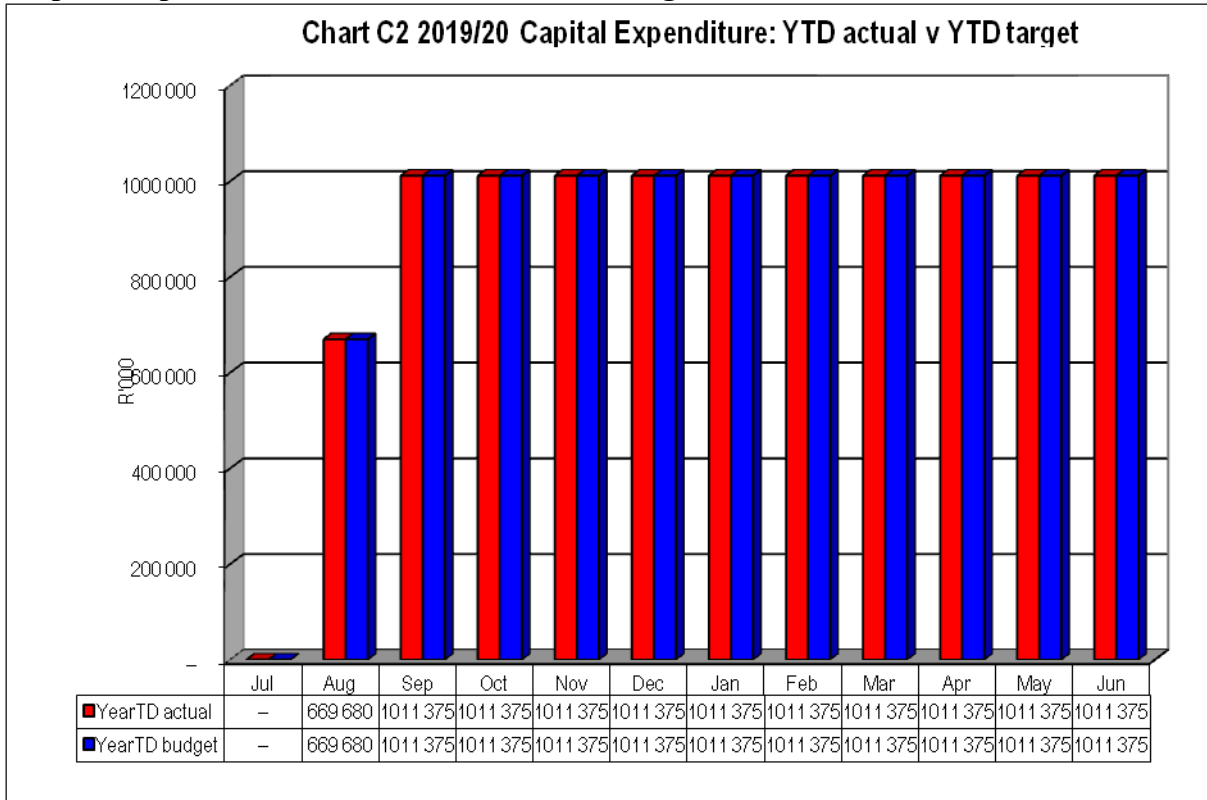
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		-	4 444	4 444	-	-	1 111	1 111	100.0%	4 444
Roads Infrastructure		-	4 444	4 444	-	-	1 111	1 111	100.0%	4 444
Roads		-	4 444	4 444	-	-	1 111	1 111	100.0%	4 444
Community Assets		-	763	763	-	-	191	191	100.0%	763
Community Facilities		-	763	763	-	-	191	191	100.0%	763
Libraries		-	12	12	-	-	3	3	100.0%	12
Cemeteries/Crematoria		-	348	348	-	-	87	87	100.0%	348
Police		-			-	-				
Parks		-			-	-				
Public Open Space		-	403	403	-	-	101	101	100.0%	403
Other assets		-	187	187	-	-	47	47	100.0%	187
Housing		-	187	187	-	-	47	47	100.0%	187
Staff Housing		-			-	-				
Social Housing		-	187	187	-	-	47	47	100.0%	187
Computer Equipment		-	115	115	-	-	29	29	100.0%	115
Computer Equipment		-	115	115	-	-	29	29	100.0%	115
Furniture and Office Equipment		-	1 297	1 297	-	-	324	324	100.0%	1 297
Furniture and Office Equipment		-	1 297	1 297	-	-	324	324	100.0%	1 297
Total Depreciation	1	-	6 806	6 806	-	-	1 702	1 702	100.0%	6 806

Schedule C – National Treasury Formats graphs

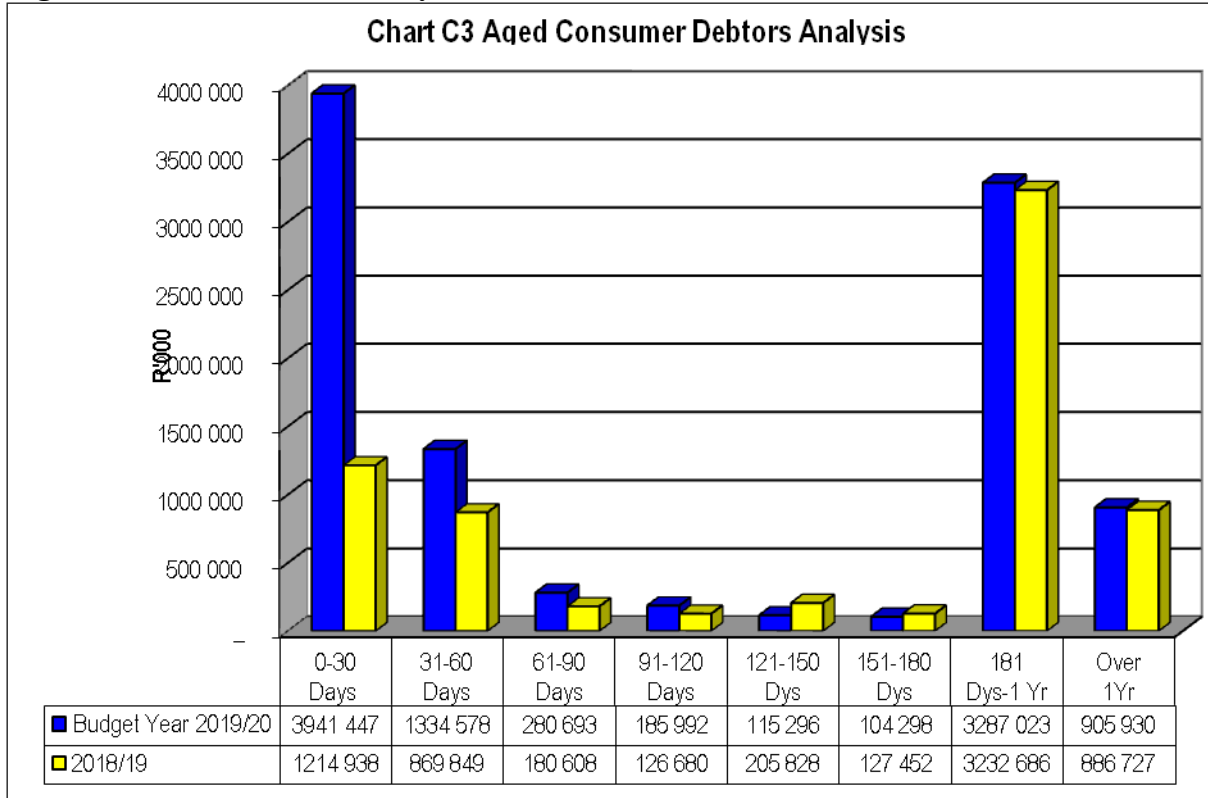
Capital Expenditure monthly trend: Actual VS Target



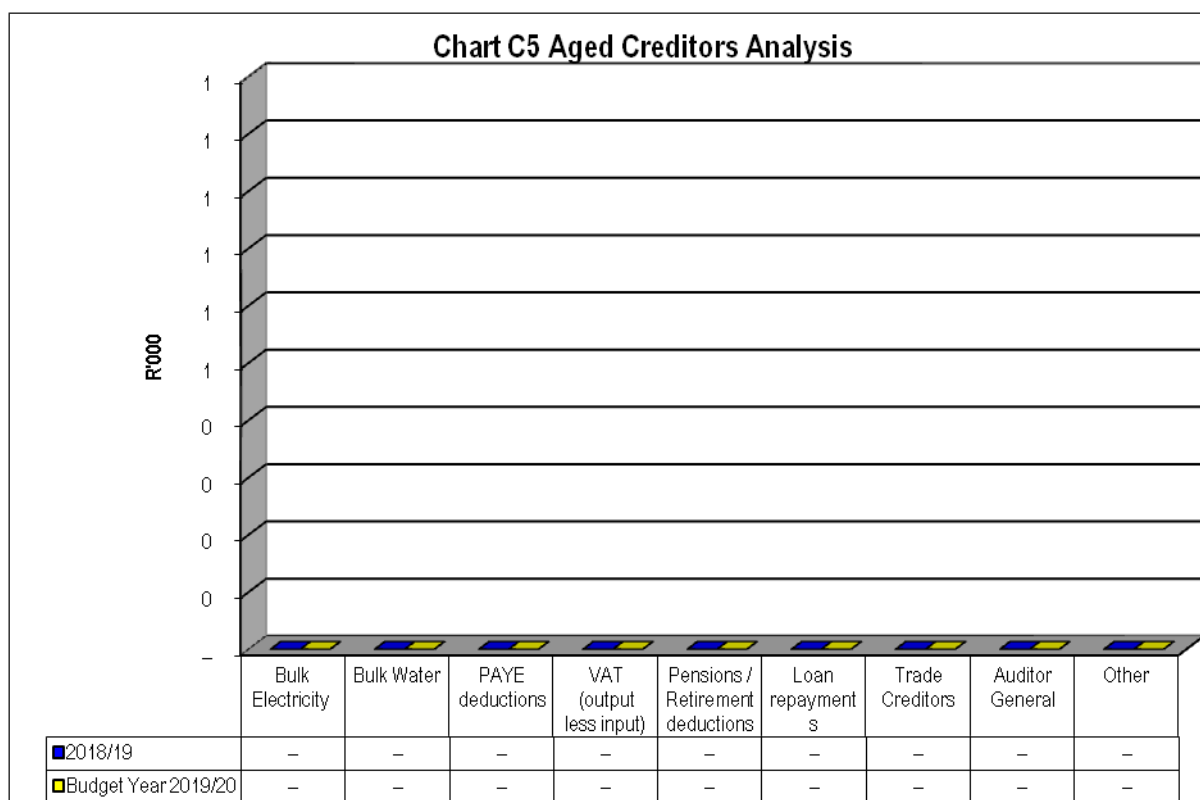
Capital Expenditure: YTD Actual VS YTD Target



Aged Consumer Debtors analysis



Aged Creditors analysis



SECTION 16 - WARD COMMITTEES

The municipal public participation policy and ward committee policy is in place. All four (4) ward committees are established and in fully functional. Monthly ward committee meetings take place and ward committee members are working within their wards as per their assigned portfolios.

There are currently a few vacancies in ward committees within the municipality.

SECTION 17 – RECOMMENDATIONS

- (a) That Council notes the contents of this report and supporting documentations for the First quarter of 2019/2020 financial year.
- (b) That the Managers ensure that the budget is implemented in accordance with the Service Delivery and Budget Implementation Plan projections and spending of funds and that revenue collection proceeds in accordance with the budget.

SECTION 18 - CONCLUSION

The above-mentioned report outline the performance of the municipality with regards to the overall Performance of the municipality, Financial Performance as well as Non- financial Performance with regards legislative compliance. The overall performance was good, but there are still areas that require intervention and mitigation measures to prevent it in the

following quarters of the year as well as improve the reporting on the system.

The municipal manager will conduct a quarterly review and the outcome of the Performance Review will be recorded to rectify non-performance to ensure that that all targets can be achieved before year-end.